World Cup 2014
All eyes on Brazil
Brewin’ business
JTF Sailor becomes entrepreneur

Corporals Course
Financial Peace University

Learn how to achieve your financial goal, budget for the unforeseen and build your savings during this nine-segment seminar. Classes will be held Sunday, June 15 at 2:00 p.m. and Tuesday, June 17 at 7:00 p.m. at the New Troopers’ Chapel. Contact Chaplain Lowdermilk at 8973 or 84838 to reserve a seat.

Local galleys score high

Naval Station Guantanamo Bay and NAS Jacksonville received the highest scores in the 2014 Galley Assessments and thereby were nominated for the Ney Award in the large and small galley categories respectively. This honor is a testament to the five-star service provided to all Service members stationed and deployed here.

FEATURES

6 • Cover Story
For the first time since its creation, the Corporals Course was opened to more than just Marines. Warriors from various service branches around the JTF learn valuable leadership skills.

8 • Microbrewed
A JTF Sailor transformed a growing fascination into a successful business venture by opening his own microbrewery in Arizona.

10 • Gooaaaallll!!!
The 2014 World Cup starts now. Brazil hosts competing teams and soccer fans from around the world.
Religious Services

**NAVSTA Chapel**
- Catholic Mass
  - Mon.-Thur. 1730
  - Saturday 1700
  - Sunday 0900
- Protestant Services
  - General Protestant
    - Sunday 1100
  - Gospel Worship
    - Sunday 1300

**Chapel Annexes**
- Pentecostal Gospel
  - Sunday 0800 & 1700
  - Room D
- LDS Service
  - Sunday 1300 Fellowship Hall
- Islamic Service
  - Friday 1315 Room 2
- Seventh Day Adventist
  - Friday 1900 Room 1
  - Sabbath School: Saturday 0930 Room 1
  - Sabbath Service: Saturday 1100 Room 1
- Iglesia ni Kristo
  - Thursday: 0500, 1900 Room 1
  - Sunday: 0530, 1900 Room 1
  - Tuesday (Bible Study): 2000

**New Troopers’ Chapel**
- Protestant Worship
  - Sunday 0640
  - Sunday 0900
  - Sunday 1900
- Bible Studies
  - Monday 1900
  - Cuzco block J
  - Wednesday and Friday 1900

Transportation Schedules

**BUS Schedule**
- Camp America: 00/20/40
- Gazebo: 01/18/21/38/41/58
- Camp America NEX: 02/17/22/37/42/57
- Camp Delta: 04/13/24/33/44/53
- Camp 6: 07/10/27/30/47/50
- HQ Building: 55/15/35
- BK 1: 01/17/21/37/41/57
- BK 2: 02/16/22/36/42/56
- BK 3: 03/15/23/35/43/55
- BK 4: 04/13/24/33/44/53
- CC: 00/19/20/39/40/59
- JS: 11/14/34/5/4
- Windjammer/Gym: 02/17/22/37/42/57
- Gold Hill Galley: 04/15/24/44/55
- NEX: 06/13/26/33/46/53
- NEX Laundry: 07/27/47
- C Pool: 10/30/50
- Down Town Lyceum: 11/31/51

**BEACH BUS**
- Saturday & Sunday ONLY
- Windward Loop/East Caravella
  - 0900/0930/1200/1230/1500/1530/1800/1830
- SBQQ/Marina
  - 0900/0930/1200/1230/1500/1530/1800/1830
- NEX
  - 0908/0925/1208/1225/1508/1525/1808/1825
- Phillip’s Park
  - 0914/1214/1514/1814
- Cable Beach/Turn Around
  - 0917/1217/1517/1817
- Return to Office
  - 0940/1240/1540/1840

**FERRY Schedule**
- Monday thru Saturday
- Windward Loop: 0630/0730/0830/0930/1030/1130/1230/1330/1430/1530/1630
- Leeward: 0700/0800/0900/1000/1100/1200/1300/1400/1500/1600/1700
- Utility Boat
  - Windward: 1700/1800/1900/2000/2100/2200/2300
  - Leeward: 0800/0900/1000/1100/1200/1300/1400/1500/1600/1700

**NEX Express Bus**
- 09:55 - 19:55 hourly
- Camp America: 48/55
- TK 1: 05/36
- Windjammer/Gym: 11/31
- Gold Hill Galley: 14/29
- NEX: 16/27
- Downtown Lyceum: 17/25

**Look for us on your favorite Social Media:**
- /jointtaskforceguantanamo
- /jtfgtmo
- /photos/jtfgtmo
- /jtfgtmo
The importance of outstanding leadership

By Marine Sgt. Major Juan Hidalgo
Joint Task Force Sergeant Major

With the recent conduct of the first USMC Corporals Course held on Naval Station Guantanamo Bay, many of the students questioned why leadership is so important. As I sit weekly with the motivators of the week, this same question always seems to surface as a point of discussion. Leadership is not just one aspect of the military; it is everything in the military. Throughout our careers, whether one serves four years or 20, 25, or 30, we all learn from our senior leaders – some we want to emulate while others are registered as a negative lesson not to be followed.

The questions every leader must ask are: “What are we teaching our subordinates?” “Do our subordinates want to emulate us?” and “Are they learning how not to lead?” As I’ve shared with you all several times in the past, this Marine was fortunate to be raised, educated and mentored by great leaders. These same leaders continually taught us that it was always about the team, never about themselves. I caution you all to watch out for leaders that continually use terms like: “This is what I did,” “This is what I want,” and “me, me, me.” Exceptional leadership is selfless. Servant leadership is all things and people before thyself.

Whether we are currently a great, good, or poor leader, the awe-inspiring things we can decide right now, not tomorrow, but right now to change to be the most outstanding leader we can be. To assist each of you with achieving this goal, each service has a wonderful tool; each just a little different, but effective the same. I want to reintroduce to you today a Warrior version I observed many years ago and have shared to Soldiers, Marines, Sailors, Airmen and Coastguardsmen alike over my career.

• Know yourself and seek improvement – We must be honest with ourselves and constantly seek improvement. When the individual leader executes better, the team does better.
• Be technically and tactically proficient – We must always know our job and constantly coach others.
• Know your Warriors and look out for their welfare – We need to know our people and look out for them. This is not to be mistaken with coddling or hand holding. Taking care of our people may mean a stern counseling or it may mean some needed time off.
• Keep your personnel informed – We must make sure our people understand the “in order to” and the “why” within our daily, or unit mission three levels up the chain of command. With this knowledge, you can rest assured their confidence level will grow and the mission, no matter how mundane, will be accomplished – on time and on target!
• Set the example – This is one of the most important. There is an old saying “I can’t hear you because your actions are too loud.” Leaders at all levels must set the best example every day.
• Ensure the task is understood, supervised and accomplished – We must make sure all understand their roll, are trained properly to accomplish the mission and the responsibilities of their senior. Leaders must supervise to ensure the mission is accomplished. Trust, but verify!
• Train your Warriors as a team – When trained as a team, people act like a team. When acting like a team, the team will grow stronger and the mission, no matter how challenging, becomes attainable.
• Make sound and timely decisions – A quality decision does not take months to make. Leaders gather information quickly and make sound, timely decisions. Hesitation or reluctance to make a decision leads subordinates to lose confidence in your abilities as a leader.
• Develop a sense of responsibility among your subordinates – Delegate and allow subordinates to learn by their decisions. Let them know it is OK to make mistakes and, at the same time, they are accountable for all their actions.
• Employ your personnel in accordance with their capabilities – You would not send a platoon of mechanics to serve as MPs, and we would not send a platoon of MPs to serve as mecha-
I am probably going to get some flack on this but I actually enjoyed “The Quite Ones.” Notice I did not say it was good or even OK, but I still caught myself jumping during the 15,000 or so loud sound effects. Let’s call them weak, predictable frights which, most times, are nothing but a loud bang or a jump cut to one of the film’s stars banging into a shelf. “The Quite Ones” actually is kinda loud.

The film takes place at Oxford sometime in the ’70s, judging from the mutton chops and hippie dresses. This eerily peculiar film stars Jared Harris (TV’s “Mad Men”), Sam Claflin (“The Hunger Games: Catching Fire”), Erin Richards (“Open Grave”), Rory Fleck-Byrne (“Vampire Academy”) and Olivia Cooke (TV’s “Bates Motel”).

A crazed mad professor (Harris) and his team of students set out to cure a disturbed patient (Cooke) when the unthinkable happens. They try to save the young patient by scientifically experimenting on her in hopes to cure the disturbed young woman. But there is the other possibility; she could be possessed by a malevolent spirit named Evey. The best acting comes from this conflict on how to help the young pale subject. All the guys seem to be secretly in love with the girl even though she is wildly possessed or mentally ill, occasionally spitting out plasma and cutting herself. Trusting in their professor and his motives, the students find themselves far from helping the girl, and all too close to a sinister force, which may eventually turn on them all.

So while I enjoyed some of the cheap scares, the movie really is not that good. You’d think an abundance of scare scenes would be a good thing, but when they miserably fail to push the plot along you’re left with a movie begging for attention that actually is not that interesting. And the other annoying part of the film is the mad professor constantly trying to prove that the patient is not possessed by a supernatural entity – “Nothing wrong here, I can save her with my superior intelligence.” In the end, not even a highly educated professor could predict the poor quality of the film. It was still fun, filled with thrifty thrills and some cool ’70s music and cinematography, so I give it three possessed banana rats.
For the first time Soldiers, Marines, Sailors, Airmen and Coast Guardsmen stationed at Joint Task Force Guantanamo had a chance to attend the Marine Corps Course, May 11-23. Hosted on various bases and stations throughout the world, the course’s purpose is to provide junior enlisted personnel with education and leadership skills necessary to lead. The program of instruction places emphasis on leadership foundations and a working knowledge of general military subjects.

The idea of bringing the Corporals Course to GTMO, and inviting the various branches that make up the JTF to take part, was thought up by Marine Sgt. Maj. Juan Hidalgo, JTF’s senior enlisted leader, who stated that the point of the course was not to make everyone a Marine, but to take a good leader and make them a better leader.

“This is a Marine Corps Leadership class,” Hidalgo said. “We didn’t say that because we’re in a joint environment, that this had to be a joint training. We stayed true to the Marine standard, and that’s exactly what they got here.”

The specific Marine terms for drills and commands were some of the few obstacles the group had to overcome. Services may not always use the same terms, so the instructors just taught them the Marine way, as to avoid confusion.

“From my experience as far as working with each other,” Marine Staff Sgt. Daryl Walker said, “I feel it can only strengthen the tools we have in our toolbox. [We are] strengthening the military as a whole and clicking on all cylinders.”

This course will help them gain a better understanding of leadership proficiency and conduct, as well as the knowledge to be a resource to your subordinates and lead them effectively. Some of the main teaching points included developing the NCO and developing leadership fundamentals.
“For the Marine Corps, once you become a lance corporal or corporal you are a leader and put into a leadership position. So no matter what your title is, if you’re put into a situation, you need to lead,” said Walker.

The Corporals Course is based upon the program of instruction developed for the command-sponsored course. It has been designed to provide additional knowledge and skills to be successful small-unit leaders.

“We wanted everyone to be on the same page,” said Marine Sgt. Faisal Elkantar, JTF J2 personnel. “We wanted everyone to see what we get to see, on a daily basis.”

“As leaders, it is our job to teach, coach, inspire and lead,” Hidalgo said. “In the Marines, we practice leadership on day one of boot camp.”

After completion of the course, the Corporals Course class 046-2014 sat down to enjoy a night of food, fun and jokes. Holding true to the Marine Corps standard, the students, instructors and distinguished guests concluded the training with toasts honoring the past, present and future Marines and military leaders.

SEMPER FIDELIS!
Outdoor photography, going to the beach and exercising are common entries on a typical list of hobbies. Navy Petty Officer 1st Class Doug Wendling, a new Sailor to Joint Task Force Guantanamo, from Peoria, Arizona, has a variety of pursuits. The key activity on his list of interests: brewing beer.

While taking advantage of his G.I. Bill, Wendling attended a college class focused on how to make a business plan. His chosen business plan for the class centered around the beginnings of a microbrewery. He built a proposal and told his brother-in-law his plans to show it around and see what came of it.

“I told my brother-in-law, [he’s] kind of a smart guy,” said Wendling with a laugh. “He said: ‘OK, give it to me. I’ll look it over.’ I figured he’d look it over, he’s a smart guy, and he knows people. He’s just one of those guys. The next thing you know, he comes back and says he’s got his dad to buy in on it too.”

As a result, Wendling, along with his two family members, is a co-owner of Freak’N Brewing Company. The no-longer fledgling business idea has become a concrete reality and recently acquired its license to officially sell its brew.

“The business model is to be a distribution brewery. This means that though we have a tasting room, 85 to 90 percent of the beer we make will be sold to bars and restaurants throughout Arizona. So in five years, I think the plan is to have a good foothold in the Arizona market and potentially partner with a restaurateur to make a Freak’N restaurant.”

Despite his interest in crafting his own brew, Wendling says beer wasn’t always his favorite; for the longest time he didn’t like the taste of beer until “I was introduced to Sierra Nevada Pale Ale. That is the beer that showed me what good beer tastes like.”

It was what he calls his gateway beer into the world of brewing.

“The first time I ever talked to the home-brew shop, I said I wanted to create a clone of Sierra Nevada Pale Ale, and so I do all the steps they said; I let the days go by or the week or whatever it was … then comes that day when you finally get to open one up, and you hope to hear a psst sound,” says Wendling, laughing as he remembered his initial reaction. “I heard it, and I was like, aah, it sounds like a beer! I pour it into a glass, take a taste, and I’m like, I am man, I made beer.”

Since the fateful day of his first Sierra Nevada tasting, intoxication has never been the goal, instead it’s more of a refined hobby that Wendling prefers to savor and enjoy.

“The big thing that I like about beer is the various flavor profiles. Simply changing the amounts or types of hops, grain, and/or yeast, and you can create completely different flavors. I like to say that in brewing beer, you are achieving an artistic end through scientific method,” says Wendling.

His advice for those seeking to find their own Sierra Nevada moment is pretty simple: Just try a wide variety across different flavor spectrums until you find something that suits your taste buds.
Preventive medicine, as a military activity, concentrates its efforts on the potential threats to the health of Soldiers and involves behavioral modification by units and individuals. If it is done well – nothing happens and no one notices. Therefore, it is difficult to persuade those unfamiliar with the PM mission that any changes are needed.

However, preventive medicine for the battlefield is a concept that has been around for a long time. Throughout history, those conquerors who could march with a large army and maintain that same force over extended periods of time, and long distances, were ultimately the victors of many battles. Attention to supply and maintaining health were key factors in successful campaigns. Those who could not, have provided in-factors in successful campaigns. Those that, though far from home, there are a host of invisible hazards imposed on them simply because they are living in more densely crowded conditions than usual.

Washington understood very well that, at its core, preventive medicine is about the small routines of seemingly inconsequential activities that must be practiced by rote and maintained daily. He stated that Soldiers should wash their hands frequently, throw food waste far from camp and bury human wastes deep into the ground. He ordered that they be “particularly attentive to their own person” with respect to hygiene and included the changing of socks and shirt every two days. Washington was also a great reader of scientific literature of the day. The increasing awareness of microbial life and some of the fundamentals of rudimentary vaccination were the discoveries rocking the medical world in his day. It is clear in the body of his work on the subject that he knew quite well it was the invisible and seemingly intangible threats - diseases - that did the most damage to an Army.

He wrote of his concern that his Soldiers not breathe “fouled air,” nor allow “persons that have sores or diseases in their skin” to be housed with those who did not. Today, as then, his lessons are still as strong. Food wastes rot more quickly in this climate, drawing flies and rodents easily. Clean clothing prevents skin irritation and infection. Chemical and hardstand latrines are cesspools of disease if not kept clean and in good repair. Keeping hands clean helps stop the transmission of diseases between people. Thus, as he admonished, it is through education that we defeat most of the diseases and non-battle injuries associated with a military at war. So remember, especially when in semi-field environments, first and foremost, it is incredibly important to monitor the state of your own health as a means by which you can avoid some of the worst things life has to offer - uncomfortable and, at the worst, debilitating diseases. Prevention is as easy as the most basic activities like policing up your area of operation, which have incredible health benefits to you and to your military community.
After waiting four long years, the World Cup is finally back! Soccer fans from around the world will take a break next Thursday to watch the opening game of the month-long tournament pitting hosts and five-time champions Brazil against Croatia.

But before we get ready to debate whether Spain will be able to repeat their amazing 2010 run and win the World Cup for a second time in a row, the start of this World Cup, much like the previous one held in South Africa, has been surrounded by less than positive stories about the host country and its ability to organize the games.

Let’s start with the stadiums – when Brazil was designated as the host country in 2011, it made a commitment to either build new stadiums or make significant improvements to some of the 12 existing venues. With less than a week to go before kickoff, FIFA has warned the organizers that three of the stadiums, including the Corinthians Arena in Sao Paulo which is scheduled to host the opening game, will not be ready in time, while a fourth stadium still has a long way to go before it is completed.

And if the embarrassing delays in the stadium construction weren’t enough, the country is also facing increased social unrest over the $11 billion spent by the government preparing for the games. Parts of Rio de Janeiro, where the final match will be played in the legendary Maracanã Stadium, have been placed under military police control due to the spikes in protests and violence ahead of the start of the tournament.

There has been controversy and drama inside the pitch as well. U.S. soccer fans are still reeling from the exclusion of Team USA’s legendary captain, Landon Donovan, from the final roster by Coach Jürgen Klinsmann. France’s Frank Ribery and Portugal’s Cristiano Ronaldo, two of the world’s best soccer players today, may not make it to Brazil at all due to injuries, seriously hampering their countries hopes of making it to the finals.

And then there’s Brazil. The country may not have invented soccer - that honor goes to England - but it certainly has become, by all measures, the sport’s adoptive homeland. The expectations are always high for the verde-amarela, but this year especially so, since the team will not only be playing to win its sixth World Cup, but also to redeem itself from a stunning defeat that has become one of soccer history’s most famous World Cup games – the Maracanazo.

Much like this year, when Brazil hosted the fourth World Cup in 1950 it was considered the hands-down favorite to win it. As expected, the Brazilians made it to the finals in Rio’s Maracanã Stadium where they faced Uruguay. Against all odds, the Uruguayans beat Brazil 2-1, stunning everyone, including the Uruguayan players themselves! For over sixty years, the term Maracanazo has come to define a victory against all odds in the soccer field, but for Brazilian soccer fans it has been a reminder that their team, despite winning the most World Cup Championships, has never been able to do so at home.

Whether we will witness another Maracanazo this year remains to be seen. But what is certain is that for both die-hard soccer aficionados and casual fans, the next month will be full of emotions that have been contained for four years and that can only be displayed during 30 days. I, for one, can’t wait.

**World Cup Fact –** Did you know that Team USA came in third place in the first World Cup hosted by Uruguay in 1930?

**Opening Game –** The Brazil 2014 World Cup opening game will be played in Sao Paulo on Thursday, June 12.
Those of us who are National Guardsmen or reservists will be going home when we are done here; back to the communities where our family and friends, school, work and life are. Those who are active duty will also be returning home to a community that can be in constant transition. We may be preparing to separate, retire, change units or relocate. None of us will stay in GTMO permanently. Some would like to stay, and for others the time does not seem to pass quickly enough.

We all need to be living in the here and now, while preparing for the next chapter of our life. Our time here must be focused on our mission and fulfilling our specific role well. But in our spare time when you are not doing the essentials of life like sleeping, eating or fitness training it is wise to be planning for our short and long-term future. Some preparations can be accomplished here and others must wait until we redeploy back home.

GTMO can be a good place to restart or to begin mapping out the next chapter in life, or the rest of it. Successful military planning includes doing reconnaissance for future missions and evaluating different courses of action. To do such tasks we must know and manage wisely the resources available to us. If you do not know where to begin, start by asking a leader who is where you want to be, or who has been there before. For Troopers you lead, begin asking these questions. There are multiple programs and agencies here to help us prepare professionally, academically, relationally, financially and spiritually. I encourage you to make GTMO the place you intentionally prepare for what’s next.

Have you ever been to the fair and paid the gypsy mummy to tell you your fortune? Did it come true? More than likely it did not - which brings me to this week’s JSMART Stinkin’ Thinkin’ topic: fortune teller error. You anticipate that things will turn out badly and feel convinced that your prediction is an already-established fact. For example, you assume that your day is going to be bad from the minute you wake up. There are ways to combat fortune teller error: enjoy the small things more, find meaning in your daily work or make light of the issue by maintaining perspective of the situation. For more on Stinkin’ Thinkin’ or anything else that may trouble you, stop by JSMART, we are ready to assist you.
Marine Sgt. Cesar Alcantara, a dive master, oversees a group of student divers in this photo by Petty Officer 2nd Class Wesley Pope.

Poetry Contest

The first place submission will be published in the June 20 edition of The Wire. Be sure to include a title, your name, rank and unit.

Send submissions to TheWire@jtfgtmo.southcom.mil

Poetry Contest

Verses, sonnets, limericks or songs, haikus, elegies, tankas, odes, cacophonies and more.

Send submissions to TheWire@jtfgtmo.southcom.mil

Game 1 -- Heat at Spurs, June 5, 9 p.m.
Game 2 -- Heat at Spurs, June 8, 8 p.m.
Game 3 -- Spurs at Heat, June 10, 9 p.m.
Game 4 -- Spurs at Heat, June 12, 9 p.m.
Game 5 -- Heat at Spurs, June 15, 8 p.m.*
Game 6 -- Spurs at Heat, June 17, 9 p.m.*
Game 7 -- Heat at Spurs, June 20, 9 p.m.*

Game 1 -- Rangers at Kings, June 4, 8 p.m.
Game 2 -- Rangers at Kings, June 7, 7 p.m.
Game 3 -- Kings at Rangers, June 9, 8 p.m.
Game 4 -- Kings at Rangers, June 11, 8 p.m.
Game 5 -- Rangers at Kings, June 13, 8 p.m.*
Game 6 -- Kings at Rangers, June 16, 8 p.m.*
Game 7 -- Rangers at Kings, June 18, 8 p.m.*

Send your best photos to thewire@jtfgtmo.southcom.mil

Photo of the Week

Marine Sgt. Cesar Alcantara, a dive master, oversees a group of student divers in this photo by Petty Officer 2nd Class Wesley Pope.