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THE Periscope

2009 CHINFO Award Winner

KINGS BAY, GEORGIA

Vol. 49 • Issue 11

www.cnic.navy.mil/kingsbay

kingsbayperiscope.jacksonville.com

Thursday, March 20, 2014

Change of Command for Sub Squadron 20

Capt. Christopher Harkins relieved by Capt. William Houston

By MC1 Rex Nelson
Submarine Group 10 Public Affairs

Submarine Squadron 20 held a change-of-command ceremony at the chapel on board Naval Submarine Base Kings Bay, March 14.

Capt. William J. Houston relieved Capt. Christopher L. Harkins as the Submarine Squadron 20 commodore. Rear Adm. Chas Richard,

Commander, Submarine Group 10, was the guest speaker for the ceremony.

He commended Harkins for his excellent leadership.

"Chris, your performance in direct support of our strategic deterrence mission as Commodore of Squadron 20 has just

been superior," Richard said. Harkins, a native of Pittsburgh, praised the personnel at Kings

Bay and accredited his successful tour to

"... I've had the pleasure of working with some of the highest caliber people in our submarine force."

Capt. Christopher Harkins
Outgoing Squadron 20 commodore

their performance.

"These past two years at Sub-

See 20, Page 5



Navy photo by MC1 Rex Nelson

Capt. Christopher Harkins looks on as Capt. William J. Houston salutes Rear Adm. Chas Richard, Commander, Submarine Group 10. Harkins was relieved by Houston as Commander, Submarine Squadron 20 during a change of command ceremony March 14.



Navy photo by EM1 Mark Treen

Chief of Naval Operations visits NSB Kings Bay

Adm. Jonathan W. Greenert, Chief of Naval Operations, and Master Chief Petty Officer of the Navy Mike Stevens, visited Naval Submarine Base Kings Bay Tuesday, March 18. Greenert held an All Hands Call discussing the Navy's budget priorities and how that impacts the quality of service in the Navy. They also filmed another episode of conversations with a shipmate where they discussed submarine programs and efforts to maintain Undersea Dominance.

Post-Afghan options

Full withdrawal or less eyed by end of year; election in spotlight

By Army Sgt. 1st Class
Tyrone C. Marshall Jr.
American Forces Press Service

The commander of the NATO-led International Security Assistance Force in Afghanistan explained in detail March 14 his confidence in the ability to preserve multiple options for a post-2014 presence in Afghanistan.



Dunford

During a media roundtable at the Pentagon, Marine Corps Gen. Joseph F. Dunford Jr. discussed a potential timeline for "preserving decision space" while waiting for a signed bilateral security agreement with the Afghan government for a post-2014 presence.

President Barack Obama has directed the military to plan for a full withdrawal from Afghanistan by the end of the year in the absence of a signed agreement. A national council of Afghan elders and community leaders endorsed the agreement, but Afghan President Hamid Karzai has refused to sign it.

However, all primary candidates for next month's presidential election in Afghanistan have said they will sign it if elected.

"When you start to get to July, I feel we can still manage providing decision space for both options," Dunford said. "In other words, if we're going to withdraw, if we're going to have the NATO regional approach we've talked about a few times, or if we're going to have anything in between."

In July and August, the general said, he can set up for success no matter what decision is made. "So we're preserving [that] decision space until September," he added.

The general described a 102-day time-

See Afghan, Page 3

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Hagel: Sequestration would 'cripple'

Defense secretary, Joint Chiefs chair testify before House

By Jim Garamone
American Forces Press Service

If sequestration begins again in fiscal year 2016, the U.S. military will not be able to carry out defense strategy, Defense Secretary Chuck Hagel told the House Appropriations Committee's defense subcommittee March 13.

A return to sequester would put at risk "America's traditional role as a guarantor of global security, and ultimately our own security," Hagel said.

Events in Europe over the past few weeks underscore the need for American involvement, Hagel said. President Barack Obama's fiscal 2015 defense budget request reflects that reality, he added, and sustains U.S. commitments and leadership at a very defining time.

"I believe this budget has to be far more than a set of numbers or just a list of decisions," the secretary said. "It is a state-



DoD Photo by Erin A. Kirk-Cuomo

Secretary of Defense Chuck Hagel, Chairman of the Joint Chiefs of Staff General Martin Dempsey, and Department of Defense Comptroller Robert Hale testify before the House Appropriations Committee for Defense March 13.

ment of values. It's a statement of priorities. It's a statement of our needs. It's a statement of our responsibilities."

The budget request is realistic, Hagel said, and prepares the military to defend the nation at a time of increasing uncertainty throughout the world.

From the troop side, Hagel discussed compensation re-

form. The department is committed to providing service members fair compensation, he emphasized, "as well as the training and the tools and the edge they will always need to succeed in battle and return home safely."

"To meet those obligations under constrained budgets, we need some modest adjust-

ments to the growth in pay and benefits," the secretary said. "All these savings will be reinvested in training and equipping our troops. And there are no proposals to change retirement in this budget."

The Defense Department will continue to recommend pay increases, Hagel said, but they will not be as substantial as in past years. The department will continue subsidizing off-base housing costs, he added, but not at 100 percent, as it is today. DOD will pay about 95 percent, he said, and it will be phased in over the next several years.

The budget request includes a provision to reduce subsidies for military commissaries.

"We are not shutting down commissaries," Hagel explained. "We recommend gradually phasing out some subsidies, but only for domestic commissaries that are not in remote areas."

Finally, the secretary said, the Defense Department recommends simplifying and modernizing the three TRICARE military health plan systems by merging them into one.

Local news and views

Naval Submarine Base, Kings Bay, Ga.



Now hear this!

Marine Corps League drive on

The Kings Bay Detachment No. 1229 of the Marine Corps League is looking for members. Meetings are the second Tuesday of each month. The league volunteers aid and assistance to Marine and Navy Corpsman widows and orphans and observes historical Marine anniversaries. For more information, e-mail MarineCorpsLeagueKingsBay@gmail.com.

Navy-Marine Relief Golf March 28

The Navy-Marine Corps Relief Society will have a 4-man Scramble Golf Tournament beginning with a shotgun start at 8:30 a.m., Friday, March 28 at Trident Lake Golf Club. Entry fee is \$40 per person, \$160 per team, which includes cart, green fees, lunch. Prizes for longest drive on No. 17 and more. To sign up, contact Kevin at 753-8475/8476 or kevin.doetch@navy.mil. The tournament is hosted by the NSB Kings Bay Chief Petty Officers Association.

Youth Job Fair set for March 26

The Georgia Department of Labor and several other local organizations will participate in the 19th annual Youth Job Fair and Career Expo, 4 to 5:30 p.m., Wednesday, March 26, in the cafeteria at Camden County High School, 6300 Laurel Island Parkway. The job fair is designed to help youth 15 to 22 years old find jobs and career opportunities. Parents are invited to participate. Expo participants include Camden County Chamber of Commerce, Camden Community Alliance and Resource Center, Camden County High School's Youth Apprenticeship Program, Harvey's Supermarket, Kings Bay's Naval Sub Base's Fleet and Family Support Center and Morale, Welfare and Recreation Center, Lowe's, OMNI Amelia Island, and the Salvation Army. For more information, contact the GDOL's Kings Bay Career Center at (912) 673-6942, or e-mail Kings_Bay_CC@gdol.ga.gov

Kings Bay Sub Ball April 26

The 114th Submarine Birthday Ball for Sailors at Naval Submarine Base Kings Bay is April 26, from 5 p.m. to midnight at Jacksonville Hyatt Regency Hotel. Points of contact are ETC Michael Steinhauer at (912) 573-8137 or mitchell.steinhauer@navy.mil; ETC Aaron Ruffin at (912) 573-1499 or aaron.ruffin@navy.mil; or Lt. Kelvin Rivera at (912) 573-3374 or kelvin.rivera@navy.mil.

Women in Military to be honored

In honor of Women's History Month, the Greater Jacksonville Area USO will host a festival 11 a.m. to 3 p.m. March 28 saluting past and present women in the military. *Salute to Women in the Military: Past & Present* will be at the Navy Federal Credit Union across the street from the main gate of Naval Air Station Jacksonville, celebrating the 40th anniversary of the first women to earn their Golden Wings and become Naval Aviators. Capt. JoEllen Drag Oslund (Ret.), the first female military helicopter pilot, will be the guest of honor. There will be activities for families, musical performances by Blenton Blout and Jade Novah. The festival is free and open to the public. March 29, Maverick's at the Landing will host a USO benefit concert, *A Country Salute to Women in the Military*. For more, visit jaxuso.org.

Battle of Midway dinner June 7

The Navy League of Mayport's 72nd Anniversary of the Battle of Midway Commemoration Dinner and Program, starts at 5 p.m., Saturday, June 7, at the Renaissance World Golf Village Resort, St. Augustine. The invited speaker is Adm. Jonathan Greenert, Chief of Naval Operations. Veterans who served at the Battle of Midway have been invited. Ticket prices for active duty and spouses E-6 and below are \$25; E-7 to O3, \$40; O4 to O5, \$50, O6 and above, \$65, civilians and retirees, \$65. Tickets are mandatory. Seating is reserved. Sales end May 30, unless seating capacity is reached before. Make checks payable to Navy League Midway Dinner. Tickets may be purchased from:

- Navy League Mayport, Bob Price, (904) 246-9982, (904) 718-2118 or bpricex4@comcast.net

- Navy League St. Augustine. Bill Dudley, (904) 806-4712, (904) 794-7814 or anuday00@aol.com.

Navy League to award scholarship

From the Camden-Kings Bay Council, Navy League of the United States

Camden Navy League

The Camden-Kings Bay Council, Navy League of the United States is offering its 2014 Navy League Youth Scholarship.

The \$1,000 scholarship is open to graduating seniors in the NJROTC program and dependents of Sailors, Marines, Coast Guardsmen or Merchant Mariners, active duty or retired, attending Camden County High School, and to graduating seniors in the Kings Bay Division of the United States Naval Sea Cadet Corps, who plan to further their education after high school.

The application, available as an interactive PDF, can be downloaded from the Council's Web site at www.kingsbaynavyleague.org, and from the Camden County High School Scholarship Web page.

Applicants are required to submit a 500 to 750 word maximum original essay on *The Importance of American Sea Power*, and obtain a recommendation from a teacher or from their NJROTC or Sea Cadet unit commander.

The scholarship winner will be chosen based on the quality of the essay and the teacher/unit commander recommendation.

The complete application must be received by the Navy League Scholarship Committee no later than

April 21 to receive consideration.

The scholarship winner will be announced May 20 at Camden County High School's Scholarship Night, and presented during the Council's June 13 St. Marys River Sunset Cruise. The scholarship recipient and his/her parents will be guests of the Navy League for the event.

For more information, contact David Burch at (912) 674-4252.

The Camden-Kings Bay Council of the Navy League of the United States supports the commands and the men and women of the sea services and their families stationed at Naval Submarine Base Kings Bay and in St. Marys.

Additional information can be found on the council Web site at kingsbaynavyleague.org/.

Officers' spouses offer civic grants

From the Kings Bay Submarine Officers Spouses Association

Sub Officers Spouses

The Kings Bay Submarine Officers' Spouses' Association is accepting applications for grant money from nonprofit organizations in the Kings Bay and North Florida areas through its Community Grants program.

The funds were raised over the past several months by membership-driven activities, including *Make It, Bake It, Fake It* auctions and a monthly Bunco social activity.

Beginning this year, 25 percent of the proceeds of the 2014 Kings Bay Silver and Gold Auction will be dis-

persed to local nonprofit organizations through the KBSOSA Community Grants program.

The community grants are available by application to local nonprofit organizations needing assistance with projects that produce measurable results, contribute to the communities' vitality and create transformative change.

The grant application deadline is April 1.

For more information or to re-

quest a grant application, send an e-mail to kbsosagrants@yahoo.com.

The KBSOSA exists as a social and philanthropic nonprofit organization dedicated to giving back to our communities while building lifelong friendships. In addition to raising funds for the Community Grants program, KBSOSA members have held donation drives for local nonprofit organizations in need.

The spouses in the group enjoy friendship, mutual support, social activities and charitable opportunities. For more information about KBSOSA, visit Kings Bay SOSA on Facebook.

Incentives available for sea duty

From Navy Personnel Command Public Affairs

Personnel Command

An increase in enlisted critical at-sea billets has Navy community managers reminding Sailors of the various incentive programs available to them.

"The Navy has several incentive programs that the enlisted community managers and detailers use to fill vacancies at sea," said Ron Dodge, deputy director of enlisted distribution at Navy Personnel Command. "We want to give Sailors good reasons to choose sea duty because that is where we need them."

Secretary of the Navy Ray Mabus announced in March an upcoming increase in Career Sea Pay and Career Sea Pay Premium incentives for eligible Sailors and Marines serving aboard ships whose primary mission is conducted at sea.

This increase, the first since 2001, is intended to compensate Sailors for extended deployments, and is

expected to take place early this summer.

Additionally, Sailors may qualify for Sea Duty Incentive Pay if they serve in specific ratings, pay grades and/or NEC's and agree to remain on sea duty past their Prescribed Sea Tour, volunteer for a back-to-back sea tour, or curtail their current shore duty and return early to sea duty.

Sailors who wish to extend at sea or return to sea duty early may be entitled to receive an incentive pay along with a choice of duty station via the Voluntary Sea Duty Program. Updated instructions outlining the VSDP guidelines are forthcoming, but Sailors can continue to refer to NAVADMINs 043/12 and 205/12 until the updates are released.

The Chief Petty Officer Early Return to Sea, announced in NAVAD-

MIN 230/12, authorized detailers to fill opening high priority E7-E9 sea duty billets using their authorized transfer window in conjunction with the candidate's current length of time on shore, recent advancement, fleet experience, and Navy Enlisted Classifications.

"When the CPO Early Return to Sea initiative was implemented, we were focused very hard on improving the 'Supervisor' (E7 to E9) manning at sea. However, we know that 'journeymen' requirements are also important, particularly within the technical (NEC) skills. With this initiative we are trying to create a more holistic improvement in sea duty manning by expanding this initiative to E4-E9 Sailors," Dodge said.

Navy detailers now will have increased flexibility in filling anticipated fleet vacancies on time with a fully trained and qualified relief, according to NAVADMIN 058/14. This is one more tool to ensure proper manning of the fleet for all Sailors.

Plan carefully for all PCS moves

By Amaani Lyle
American Forces Press Service

Transportation

With warmer weather comes peak moving season, so when orders are in hand, people should plan ahead to ensure the most hassle-free relocation, a senior official who oversees personal property moves for military families said in a recent interview.

Navy Capt. Aaron Stanley, personal property program director for U.S. Transportation Command's Military Surface Deployment and Distribution Command, told the Pentagon Channel that peak moving season is a moving industry phenomenon in which government and private-sector moves compete for the same resources during busy summer months, typically between the Memorial Day and Independence Day holidays.

"Whether moving this summer or any time, do your homework, be

flexible and know what your rights are," Stanley said.

The main moving issue is volume, with most families opting to relocate after their children are out of school for the year, he said.

Stanley said the Defense Department conducted 520,000 moves last year, with about about 40 percent occurring from May 15 to Aug. 15, with similar numbers projected this year.

Stanley encouraged those with a permanent-change-of-station move on the horizon to propose multiple windows or dates for moving consideration.

"By having multiple dates in mind, we have the best chance of getting you the dates you're after," Stanley said. "And because of the busy summer season, the better you under-

stand what the movers are supposed to do on your behalf, the better [prepared you will be] to hold them accountable to do exactly that."

By using the online Defense Personal Property System at <http://www.move.mil>, Defense Department personnel and their families can self-counsel and submit their applications online, track their shipments, file a claim, and settle directly with the moving company to get full replacement value of lost and damaged goods, as opposed to depreciated value offered in the past, Stanley explained.

"There are some changes being made to the claims module that should make it more user-friendly," he added.

Officials have been responsive to customer feedback, Stanley said, and he noted that a higher customer

See PCS, Page 3



NSB Kings Bay Commanding Officer
Capt. Harvey L. Guffey, Jr.

NSB Kings Bay Executive Officer
Cmdr. Ed Callahan

NSB Kings Bay Command Masta Chief
CMDCM Randy Huckaba

NSB Kings Bay Public Affairs Officer
Scott Bassett

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EM1 Mark Treen, MC2 Ashley Hedrick

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The Kings Bay Periscope is an authorized newspaper published weekly on Thursday for forces afloat, tenant commands, base military personnel and civilian employees of the Naval Submarine Base Kings Bay, Ga.

The editorial content of this newspaper is prepared, edited and provided by the public affairs office. News items and photos must be submitted by noon Thursday, seven days prior to publication. Event "briefs" must be submitted by noon Friday, six days prior to publication. The public affairs office, code CM4, is in building 1063. News ideas and questions can be directed to the editor by calling 573-4714 or 573-4719, or fax materials to 573-4717. All materials are subject to editing.

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The Kings Bay Periscope is published by The Florida Times-Union, a private firm, in no way connected with the Department of Defense, or the U.S. Navy, under exclusive contract with the U.S. Navy. The circulation is 10,000.

POSTMASTER: Send address changes to The Florida Times-Union, 1 Riverside Avenue, Jacksonville, FL, 32202.

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Afghan

From Page 1

back and we did the math," he said, "and we said, 'All right, how [much] equipment do we have? How many airplanes can you land every day? How many planes do you need to lift this equipment out? How many people do we have? And so on and so forth.'"

The result was a 102-day timeline that includes taking home all equipment, transporting troops, eliminating hazardous materials and unexploded ordnance, and making sure bases are properly transferred to the Afghans.

"So when I talk about high risk in September, I kind of take the physics part of the equation," he said. "I say that's probably 102 days."

Dunford said executing such a withdrawal plan would entail what he de-

scribed as "friction" — bad weather or aircraft maintenance or enemy issues, for example. "So what I'd want to have is some kind of buffer," he added. "What I've said to the leadership is, 'Look, I'm pretty comfortable that up until September, I can manage multiple options.'"

The general emphasized this doesn't mean multiple options can't be managed after September.

"What it means is that my risk of conducting an orderly withdrawal ... starts to go up," he said. "That doesn't mean any of those things can't be reversed, and frankly, if a decision is made later than the first of September, we'll clearly adjust. But we'll have done some things that will either have to be reversed, or we'll work much harder and probably less [efficiently] in terms of disposition of equipment and those kinds of things."

Dunford restated that there isn't a specific day



Air Force Photo by Tech. Sgt. Mark Bell

A 2nd Cavalry Regiment soldier stands watch over-looking the valley south of Forward Operating Base Masum Ghar, in the Panjwayi District of Kandahar Province, Afghanistan.

when he could say, "If you don't have a decision by this day, we can't accomplish the mission."

"There's a period of risk that starts in September that is benchmarked

against, again, how many days you actually need to close the theater down," he said.

"If you don't have a decision, but you know you have to empty the theater

if you're directed, ... the closer you get December, the more you have to do things that would allow you to meet that 31 December deadline," he added.

SEAL team takes tanker back from armed Libyans

American Forces Press Service

American forces boarded and took control of a commercial tanker ship that was seized earlier this month by three armed Libyans, Pentagon Press Secretary Navy Rear Adm. John Kirby said in a Defense Department news release issued March 17.

"No one was hurt tonight when U.S. forces, at the request of both the Libyan and Cypriot gov-

ernments, boarded and took control of the commercial tanker 'Morning Glory,' a stateless vessel seized earlier this month by three armed Libyans," Kirby said in the release.

The boarding operation, approved by President Barack Obama and conducted just after 10 p.m. EDT on March 16 in international waters southeast of Cyprus, was executed by a team of Navy SEALs attached to Special Opera-

tions Command Europe, Kirby added.

"The SEAL team embarked and operated from the guided missile destroyer USS Roosevelt," Kirby said in the release. The USS Roosevelt provided helicopter support and served as a command and control and support platform for the other members of the force assigned to conduct the mission, he said.

"The 'Morning Glory' is carrying a cargo of oil

owned by the Libyan government National Oil Company," Kirby said in the release. "The ship and its cargo were illicitly ob-

tained from the Libyan port of As-Sidra."

The USS Roosevelt is homeported in Mayport, Fla.

PCS

From Page 3

survey response rate — currently at about 35 to 45

percent — would improve their ability to see that the best moving companies get the most business in moving military families.

"That customer satisfaction survey is the underlying foundation for the program, and its best-value

approach accounts for 75 percent of the formulae to allocate shipments for [transportation service providers]," he said. "More feedback means a better program and good shipments to the right companies."

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SINGLE MOM'S CLUB (PG13)
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*3D NEED FOR SPEED (PG13)
(Fri-Sun 12:45) 7:00

*2D NEED FOR SPEED (PG13)
(Fri-Sun 1:30) 4:00 7:00 9:45

*3D 300: RISE OF AN EMPIRE (R)
(Fri-Sun 12:00) 5:00 10:00

*2D 300: RISE OF AN EMPIRE (R)
(Fri-Sun 2:30) 7:30

*3D MR. PEABODY & SHERMAN (PG)
(Fri-Sun 2:30) 7:30

*2D MR. PEABODY & SHERMAN (PG)
(Fri-Sun 12:00) 5:00 10:00

NON-STOP (PG13)
(Fri-Sun 12:15 2:45) 5:15 7:45 10:10

SON OF GOD (PG13)
(Fri-Sun 12:30) 3:45 6:45 9:45

3 DAYS TO KILL (PG13)
(Fri-Sun 1:15) 4:45 7:20

ROBOCOP (PG13)
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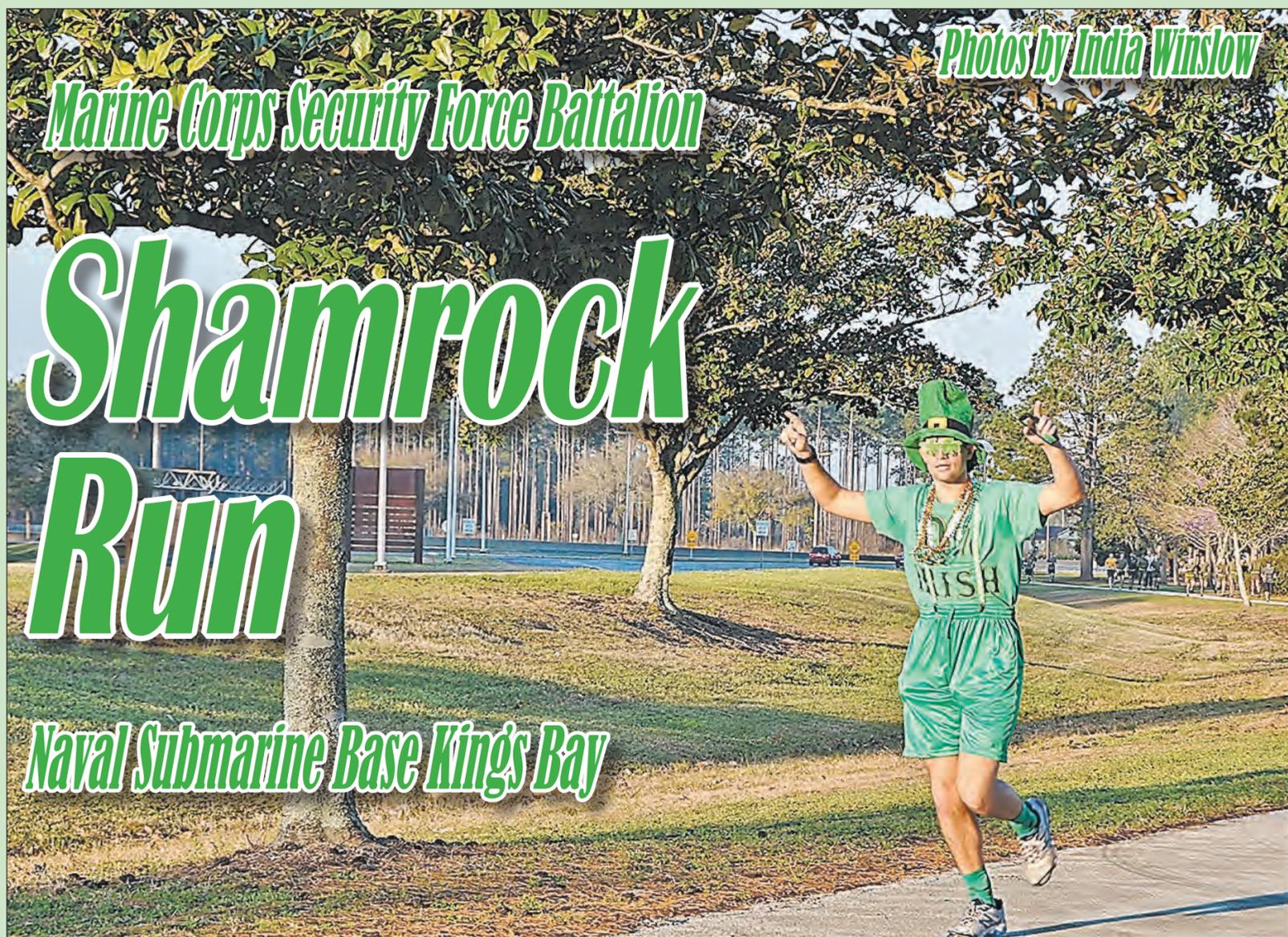
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From left, SA Ebony Braun, SR Marcus Carrizales, SA Daniel Solorio, MASA Rioval Rodriguez, SR Garrett Alexander and SA Zachary Snyder.



Lance Cpl. Victor Martinez added a tie and moustache.



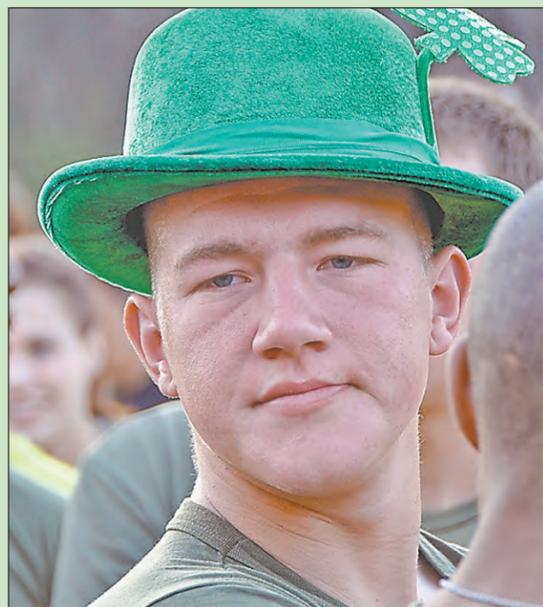
SA Zachary Snyder sets his pace. No telling if he's way ahead or somewhere in the middle.



Capt. Andrew Wright pushes Huckleberry and Locklyn, while wife, Katie, keeps up the pace.



Sgt. Chadwick McCrary with wife, Morgan, and Aidan (inset). Luke arrived two days later.



Sporting a bowler for the March 11 run.



Families also were welcome for the 8 a.m. starting time.



Capt. Christopher Harkins addresses guests and staff during a change of command ceremony for Submarine Squadron 20 March 14 at Naval Submarine Base Kings Bay's Chapel.



Rear Adm. Chas Richard, Commander, Submarine Group 10, presents Capt. Christopher Harkins with a Legion of Merit award.

20

From Page 1

marine Squadron 20, I've had the pleasure of working with some of the highest caliber people in our sub-

marine force," Harkins said. Harkins went on to acknowledge "Team Kings Bay," including all major commands at Naval Submarine Base Kings Bay. "Each of the organizations directly contribute to the nation's strategic deterrence mission readiness, and without them,

none of our submarines in Kings Bay would be able to do their jobs," he said. Richard awarded Harkins with the Legion of Merit for his service as commodore. Houston took command of Submarine Squadron 20 which is responsible for the maintenance and

operations of five Ohio-class ballistic missile submarines — USS Alaska (SSBN 732), USS Tennessee (SSBN 734), USS West Virginia (SSBN 736), USS Rhode Island (SSBN 740)

and USS Wyoming (SSBN 742). "[Ohio-class] submarines have two crews because you have to be that good," Houston said. "It takes a team; team Kings

Bay. I am honored and humbled to take command of Squadron 20." Harkins will report to Commander, Submarine Force Atlantic for his new assignment.



Capt. William J. Houston, Commander, Submarine Squadron 20, salutes as he is piped through sideboys following the change of command ceremony.



Courtesy photo

CFC Celebration

The 2013 Combined Federal Campaign Celebration was at the the Naval Air Station Jacksonville Officers Club March 6. Representing Naval Submarine Base Kings Bay were, from left, Trident Refit Facility Chief David Wood, Public Work's Fred Naylor and Community Planning's Melinda NesSmith-Picard. Naylor was Kings Bay's CFC coordinator, while Wood and NesSmith-Picard were loaned executives. NesSmith-Picard received a CFC Star Award for Dedication for the 2013 CFC Region. The CFC of Northeast Florida-Southeast Georgia encompasses a 48-county region with more than 44,000 federal employees and military members.

World War I centennial planning begins

Overlooked in America, Great War's impact still felt worldwide today

By Jim Garamone
American Forces Press Service

It was called The Great War even as it was going on. It engulfed the world, and the world is still feeling its effects.

This year marks the 100th anniversary of the start of World War I, and U.S. officials are gearing up to mark the centennial.

In his day job, Robert J. Dalessandro is the director of the U.S. Army Center of Military History at Fort Lesley J. McNair here. He also is the acting chairman of the World War I Centennial Commission.

The Great War began in July 1914 with the assassination of Austrian Archduke Franz Ferdinand. This triggered an interconnecting network of alliances to spark mobilization, bringing in the empires of Europe. England, France and Russia lined up against Germany, the Austro-Hungarian Empire and the Ottoman Empire.

A generation of men died in battle on the fields of France. The Somme, Verdun, Ypres and Meuse-Argonne became killing grounds.

On the Eastern Front, millions of Germans, Austrians and Russians battled.

Overall, about 16.5 million people were killed in the war.

At first, the United States stayed out of it. In fact, when President Woodrow Wilson ran for re-election in 1916, his campaign slogan was "He kept us out of war."

But on April 7, 1917, the United States declared war on Germany and the other Central Powers and raised a military force of more than 4 million men. The



During World War I, the Marine Corps distinguished itself on the battlefields of France as the 4th Marine Brigade earned the title of "Devil Dogs" for heroic action during 1918 at Belleau Wood.

United States lost 116,516 service members in World War I. Another 205,690 were wounded.

While the United States didn't enter the war until 1917, the U.S. commemoration commission is beginning its mission of education now to provide Americans some context for the epochal war.

"You can't just drop into World War I in April of '17 without understanding the road to war," Dalessandro said in an

interview. "It was complex politically and internationally, and Americans today need to know what Americans then thought about the war."

This summer begins the centennial, Dalessandro said, calling the archduke's assassination "the Fort Sumter of World War I," referring to the site of the U.S. Civil War's first engagement.

Congress chartered the commission to encourage private organizations and state and local governments to organize activities commemorating the centennial. The panel will coordinate activities throughout the United States tied to the centennial and will serve as a clearinghouse for the dissemination of plans and events, he said. While its charter covers the United States, the commission also is looking at international events, and will mark those appropriately, he added.

"We want to lead efforts that raise awareness, that encourage a spectrum of organizations to plan programs and develop an education program targeting

America's youth," Dalessandro said.

The education aspect may be the commission's most important challenge, he added. "We need to wake up the interest of a new generation of Americans on the effects of World War I," he said.

Americans today need to know that World War I changed everything for America, Dalessandro said. In the short term, he explained,

the experience of the slaughter of the Western Front turned America away from entangling alliances in Europe. But the lesson for leaders, he added, was 180 degrees from that.

"They learned we have to be engaged in Europe and involved in business," he said. While the Civil War saw a draft, Dalessandro said, World War I saw the first universal draft.

"The first question is if you have a universal draft for men, what do you do with African-American men?" he said.

See WW I, Page 6



Air Force photo

World War I was the first war in which air planes were used extensively. Pictured is a U.S. Nieuport model at an Air Force re-enactment fly-in.

"There isn't a person in the United Kingdom who doesn't know these guys are not coming back."

Robert J. Dalessandro
Army Center of Military History



Fleet & Family Support Center workshops



New Moms and Dads Support Group to meet

A New Mom's and Dad's Support Group will meet every Tuesday at the Fleet and Family Support Center throughout the month. This workshop is scheduled for 10 a.m. to noon, March 25. This workshop is an opportunity to share experiences, meet and gain support from others, and exchange new ideas. To register, call 573-4512.

Anger management seminar March 26

Anger is not an effective method for getting what you want and is often a smoke screen for other emotions. This workshop is slated for 8:30 a.m. to noon, March 26. It can help you focus on identifying the feelings anger hides and explore behaviors helpful in resolving primary issues. Pre-registration is required. Call 573-4512 for details.

Transition GPS class upcoming

Transition GPS is a seminar for those separating, retiring or contemplating leaving the military. The five day seminar provides information on benefits, job search skills, employment resources, resume writing, interviewing and other skills. Spouses are encouraged to attend. Retirement Transition GPS is 7:30 a.m. to 4 p.m., March 24 to 28. You must be registered by Command Career Counselor. For more information, call 573-4513.



Ten Steps to a Federal job examined

Gain information on the federal employment process, salaries and benefits. Learn how to interpret job announcements and determine whether you are eligible to apply. Attendees will be provided guidelines, information, samples and tips on completing the electronic Federal resume. This class is from 9:30 a.m. to 12:30 p.m., March 27. Registration

required by calling 573-4513.

Parenting classes offered on Mondays

Are you frustrated with your children? Would you like suggestions on how to stop temper tantrums or how to get your teen to complete chores without asking them 14 times? We believe parents are the experts on their children. But, children don't come with a manual! So, some-

times you need help to figure out what to do with them. Meet with the parenting class from 9 to 11:30 a.m. on Mondays, March 24 and 31. Enrollment in this six-week class is ongoing. Attendees must complete all six weeks in order to receive a certificate. A minimum of six participants is needed in order for a new class to start. Registration required at 573-4512.

Veterans Affairs rep visits Kings Bay

A Department of Veterans Affairs representative for Kings Bay is in the office from 8:30 a.m. to 2:30 p.m. Mondays, Wednesdays and Thursdays. Appointments are required. Service members wishing to participate in the Benefits Delivery at Discharge program should be within 60 to 180 days of discharge or retirement and be available for an exam by the VA. To set up an appointment, call Katherine Fernandez at 573-4506.

Fleet and Family offers classes on site

Fleet and Family will take most of its regular workshops on the road if a unit can furnish a conference room or classroom and guarantee a minimum of five participants. Personnel will tailor presentations to cover a unit's General Military Training requirements when those requirements deal with human resources and social issues. Counselors also can create a presentation in response to a unit's area of special concerns.



Marine Corps Historical Division photo

After 16 days on the line during the Battle of Belleau Wood, 2nd Battalion, 6th Marines march to a rest area.



Navy History and Heritage Command

Lt. Frank L. Muller, left, and Lt. j.g. Junius H. Fulcher were taken prisoner by the crew of the U-152 after it sank the USS Ticonderoga in 1918. Much of the Navy's World War I efforts were combating U-boats.

WW I

From Page 5

African-American leaders were determined that black men fight as combat soldiers and fight in integrated units. They also pushed for black officers, Dalessandro said. "Part of that happened," he added. For many African-Americans, he noted, the experience in France was their first taste of an environment without Jim Crow laws. "There, they are looked on as equals and that is a revelatory experience," he said.

World War I was the first time masses of American women entered the workforce, Dalessandro said. There were nurses, "yeomanettes," telephone operators, Red Cross workers, "Doughnut Dollies" and women working in factories. And at the end of the war, women had the vote.

"In the Civil War, you have Irish and German immigrants in great numbers in the Army," Dalessandro said. "But in World War I, you have Italian-Americans, Eastern Europeans, Jews, large numbers of Russians, Poles, Czechs, Slovaks — soldiers from ethnic groups that have emigrated, and it's a quick road to citizenship."

The question was whether these men would fight together — whether they would consider themselves Americans, he added. And the answer was yes, he said.

Some historians call The Great War just Act 1 of a greater war that includes World War II and the Cold War.

Fascism grew out of the experiences in the war.

Revolution took hold in Russia, and the Soviet

Union was born.

The Versailles Peace Treaty set the stage for Act 2 in 1939.

The Battle of Meuse-Argonne was the largest American battle up to that point. More than 500,000 doughboys and Marines fought, and many died, on the fields and forests of France. They faced not only bullets and artillery, but also poison gas, tanks and planes.

And yet, the American impression of the war is *Snoopy vs. the Red Baron* or movies such as *All Quiet on the Western Front*,

Paths of Glory or *Wings*, Dalessandro said.

"This is our biggest challenge," he added, noting that a scene at the end of a recent British movie shows two soldiers going over the top in the Somme in 1916.

"There isn't a person in the United Kingdom who doesn't know these guys are not coming back," he said. "We [in America] don't have a national consciousness like that."

World War I set the stage for the rest of the 20th century. It destroyed four empires: the German Empire,

the Austro-Hungarian Empire, the Russian Empire and the Ottoman Empire.

It also set the stage for current conditions in the Middle East by the Balfour Declaration, which called for a Jewish homeland in the region and by the victors drawing the borders of new countries.

One hundred years on, World War I continues to cast a shadow, Dalessandro said.

The nation needs to learn from it, he added, and the commemoration is a place to start.

AUDRA

SEXUAL ASSAULT SUPPORT GROUP

AUDRA means "nobility and strength" in French

This group will offer Active Duty female survivors of sexual assault as an adult a safe, open atmosphere for discussion and activities to facilitate the healing process.

Please contact: Ms. Jennice Jent/ leslie.jent.ctr@navy.mil or Ms. Erin Ottenwess/ erin.ottenwess.ctr@navy.mil at the NSB Kings Bay FFSC: 573-4512



NSB Kings Bay Chapel

- Sundays**
 8:30 a.m. - Confessions
 9 a.m. - Catholic Mass
 10:10 a.m. - Religious Faith Formation (Catholic)
 10:10 a.m. - Adult Bible Study
 10:30 a.m. - Protestant Divine Service
Mondays-Wednesdays and Fridays
 11:15 a.m. - Catholic Mass
Wednesdays
 6:30 p.m. - Rite of Christian Initiation Adults
Saturdays
 4:30 p.m. - Confessions
 5 p.m. - Catholic Mass
Catholic Services Lent and Easter Schedule
 ■ Saturday, April 12, 5 p.m. Palm Sunday
 ■ Sunday, April 13, 9 a.m. Palm Sunday
 ■ Maundy Thursday, April 17, 6 p.m. Mass of the Lord's Supper
 ■ Good Friday, April 18, noon Liturgy of the Lord's Passion
 ■ Saturday, April 19, 8 p.m. Easter Vigil
 ■ Sunday, April 20, 9 a.m. Easter Mass
Protestant Services Easter Schedule
 ■ Sunday, April 13, 10:30 a.m. Palm Sunday
 ■ Sunday, April 20, 10:30 a.m. Resurrection Sunday with Communion
Vacation Bible School
 ■ Monday through Friday, June 16 to 20, 8 a.m. to noon. Registration will begin May 1.

Pirates Cove Galley menus



Hashed Brown Potatoes
Pastry Bar
Asst. Yogurt

Lunch
New England Clam Chowder
BBQ Chicken
Tempura Battered Fish
French Fries
Baked Macaroni & Cheese
Green Bean Almandine
Simmered Succotash
Healthy Choice Salad Bar
Assorted Salad Dressings
Cornbread Muffins
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Grilled Cheeseburgers
Grilled Hamburgers
Baked Beans
Burger Bar
BBQ Chicken
Pulled Pork
BBQ Ribs
Bratwurst
Cole Slaw
Macaroni Salad
Potato Salad

Dinner
Doubly Good Chicken Soup
Roast Turkey
Baked Ham
Mashed Potatoes & Gravy
Steamed Rice
Savory Bread Dressing
Seasoned Corn
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar



French Fries
Baked Beans
Healthy Choice Salad Bar
Assorted Salad Dressings
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Sunday Brunch
Tomato Soup
Grilled Cheese Sandwiches
Grilled Ham & Cheese Sandwiches
Assorted Desserts
French Fries
Oven Fried Bacon
Lyonnais Carrots
Breakfast Juice Bar
Ready-to-eat Cereal
Grilled Sausage
Healthy Choice Salad Bar
Assorted Salad Dressings
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar
Pastry Bar

Dinner
Chicken Rice Soup
Prime Rib au Jus
Fried Shrimp
Cocktail Sauce
Twice Baked Potatoes
Wild Rice
Cheese Sauce
Steamed Broccoli
Corn on the Cob
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Roasted Red Potatoes
Orange Rice
Hush Puppies
Glazed Carrots
Simmered Peas
Healthy Choice Salad Bar
Assorted Salad Dressings
Tartar Sauce
French Bread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Asst. Pizza
Potato Bar
Chicken Tenders

Dinner
Asian Stir Fry Soup
Beef w/ Broccoli
Sweet and Sour Chicken
Shrimp Fried Rice
Boiled Pasta
Stir Fired Vegetables
Egg Rolls
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Dinner
Beef Noodle Soup
Chicken Alfredo
Blackened Salmon
Wild Rice
Buttered Linguine
Corn O'Brien
Steamed Broccoli
Healthy Choice Salad Bar
Assorted Salad Dressings
Toasted Garlic Bread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar



Thursday Breakfast
Breakfast Juice Bar
Ready-to-eat Cereal
Eggs & Omelets to Order
Grilled Bacon
Asst. Instant Oatmeal / Grits
Rolled Oats
French Toast w/Asst. Syrups
Sausage Patties
Cottage Fried Potatoes
Asst. Yogurt
Pastry Bar

Lunch
Black Bean Soup
Fried Pork Chops
Grilled Salmon
Noodles Jefferson
Mashed Sweet Potatoes
Steamed Green Beans
Steamed Zucchini
Healthy Choice Salad Bar
Assorted Salad Dressings
Cornbread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Chicken Pattie Sandwich
Philly Cheese Steak Sandwich
Grilled Pepper and Onions
Baked Beans
Chili
Cheese Sauce
Sandwich Bar
Cold Cut Sandwich

Dinner
Minestrone Soup
Meat Lasagna
Grilled Italian Sausage
Marinara Sauce
Bow Tie Pasta
Mixed Vegetables
Herbed Cauliflower
Healthy Choice Salad Bar
Assorted Salad Dressings
Garlic Bread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Thursday

Breakfast
Breakfast Juice Bar
Ready-to-eat Cereal
Eggs and Omelets to Order
Grilled Bacon
Asst. Instant Oatmeal & Grits
Rolled Oats
French Toast w/Asst. Syrups
Sausage Patties
Cottage Fried Potatoes
Asst. Yogurt
Pastry Bar

Lunch
Chicken Noodle Soup
Fried Shrimp
Hot Rolls
Creole Macaroni
Franconia Potatoes
Rice Pilaf
Simmered Carrots
Steamed Peas
Healthy Choice Salad Bar
Assorted Salad Dressings
Assorted Condiments
Cocktail Sauce
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Chicken Pattie Sandwich
Philly Cheese Steak Sandwich
Grilled Peppers & Onions
Baked Beans
Chili
Cheese Sauce
Sandwich Bar
Cold Cut Sandwich

Dinner
Cheddar Cheese Soup
Beef Stroganoff
Fried Catfish w/Tartar Sauce
Mashed Potatoes & Gravy
Buttered Egg Noodles
Seasoned Corn
Herbed Broccoli
Toasted Parmesan Bread
Healthy Choice Salad Bar
Assorted Salad Dressings
Cocktail Sauce
Hot Rolls
Buttermilk Biscuits
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar



Saturday Brunch
Cream of Chicken Soup
Chili Dogs / Hot Dog Bar
Chili w/o beans
Chicken Nuggets
French Fries
Steamed Broccoli
Breakfast Juice Bar
Ready-to-eat Cereal
Oven Fried Bacon
Eggs & Omelets to Order
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Dog Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Pastry Bar
Assorted Beverage Bar

Dinner
Minestrone Soup
Asst. Pizza
Asst. Wings

Friday

Breakfast
Breakfast Juice Bar
Ready-to-eat Cereal
Eggs to Order
Grits
Omelets to Order
Blueberry Pancakes w/ Syrup
Grilled Bacon
Asst. Instant Oatmeal / Grits
Cottage Fried Potatoes
Sausage Links



Tuesday Breakfast
Breakfast Juice Bar
Ready-to-eat Cereals
Eggs & Omelets To Order
Grilled Bacon
Corn Beef Hash
Asst. Instant Oatmeal & Grits
Grits
Soft/Hard Cooked Eggs
Grilled Steak
Pancakes w/ Asst. Syrup
Asst. Breads & Spreads
Asst. Fruit Bar
Hash Brown Potatoes

Lunch
White Bean Chicken Chili
Baked Italian Fish
Chicken Parmesan
Cream Gravy
Rice Pilaf
Boiled Pasta
Mixed Vegetables
Club Spinach
Healthy Choice Salad Bar
Assorted Salad Dressings
French Bread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Hot Dogs
Grilled Hamburger
Grilled Cheese Burger
French Fries
Baked Beans
Burger Bar

Dinner
Chicken Noodle Soup
Meatloaf
Turkey Pot Pie
Egg Noodle
Mashed Potatoes
Brown Gravy
California Medley
Steamed Peas
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Wednesday

Breakfast
Breakfast Juice Bar
Ready-to-eat Cereals
Eggs & Omelets To Order
Grilled Bacon
Corn Beef Hash
Asst. Instant Oatmeal & Grits
Grits
Soft/Hard Cooked Eggs
Grilled Steak
Pancakes w/ Asst. Syrup
Asst. Breads & Spreads
Asst. Fruit Bar
Hash Brown Potatoes

Lunch
White Bean Chicken Chili
Baked Italian Fish
Chicken Parmesan
Cream Gravy
Rice Pilaf
Boiled Pasta
Mixed Vegetables
Club Spinach
Healthy Choice Salad Bar
Assorted Salad Dressings
French Bread
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

Lunch speed line
Hot Dogs
Grilled Hamburger
Grilled Cheese Burger
French Fries
Baked Beans
Burger Bar

Dinner
Chicken Noodle Soup
Meatloaf
Turkey Pot Pie
Egg Noodle
Mashed Potatoes
Brown Gravy
California Medley
Steamed Peas
Healthy Choice Salad Bar
Assorted Salad Dressings
Hot Rolls
Assorted Desserts
Asst. Fruit Bar
Assorted Breads & Spreads
Assorted Beverage Bar

CNO establishes Information Dominance Type Command

By Joseph F. Gradisher
Office of the Deputy Chief of Naval Operations for Information Dominance, Public Affairs

Chief of Naval Operations Admiral Jonathan Greenert has directed Commander, U.S. Fleet Forces Command to establish an Information Dominance Type Command.

In his March 4, 2014 memorandum to CUSFFC, Greenert wrote, "I approve the establishment of Navy Information Dominance Forces as an echelon III command under your administrative control. As the immediate superior in command, oversee the command's implementation...with an initial operating capability of 1 October 2014."

The TYCOM will report directly to CUSFFC and have supporting relation-

ships with the rest of the Navy, focusing primarily on the Navy's information environment.

Commander, Navy Cyber Forces, Rear Adm. Diane Webber will have her command re-designated as Commander, Navy Information Dominance Forces and will provide the initial infrastructure, resources and assets for the TYCOM.

Webber noted that the new TYCOM's mission will be to "support Combatant Commanders and Navy Commanders ashore and afloat by providing forward deployable, sustainable, combat-ready Information Dominance forces."



Greenert

Full operational capability for NAVIDFOR is expected by the end of the calendar year.

A Navy Type Command or TYCOM, coordinates the Man, Train and Equip functions for specific communities within the Navy.

For example, Commander, Naval Air Forces exercises administrative control over aviation forces and Commander, Navy Surface Forces does the same for the surface warfare community.

NAVIDFOR will serve in that capacity for the Information Dominance Corps.

The IDC was formed in 2009 and built on the deep expertise and strengths of the officers/enlisted, active/reserve, and civilian workforce from the oceanography/meteorology, information professional, information warfare, naval intelligence and space cadre.

The IDC is an inter-disciplinary corps that possesses a deep understanding of potential adversaries and the battlespace, is able to accurately identify targets and brings an array of non-kinetic, offensive and defensive capabilities to the fight in the Information Age.

Vice Adm. Ted N. "Twig" Branch, Deputy Chief of Naval Operations for Information Dominance and the lead for the Navy's IDC, said, "The continuing evolution of Information Dominance as a Navy warfighting discipline demands a single, integrated TYCOM to provide relevant and effective capabilities, including a

highly trained and motivated workforce. I'm confident the new NAVIDFOR will provide the Fleet and

the entire Navy the ID capabilities needed to deter, fight and win within this information domain."



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Marine Corps women train for combat roles

By Gunnery Sgt. Scott Dunn
Headquarters Marine Corps

The Marine Corps plans to stand up an experimental task force comprised of both men and women volunteers in primarily ground-combat-arms specialties for about a year so analysts can assess their performance, the general officer overseeing the Marine Corps' force-integration planning effort said March 10.

Brig. Gen. George W. Smith Jr. said one of the Corps' four efforts in a deliberate, measured and responsible approach to integrating women into combat units and occupational specialties by Jan. 1, 2016 — the Defense Department's deadline for full integration across the services — will be borne by the Ground Combat Element Experimental Task Force.

Pending final approval of human-research requirements, the approximately 460-Marine task force is slated to activate this summer at Camp Lejeune, N.C., allowing informed, female Marines the opportunity to volunteer as test subjects in occupational specialties that have been heretofore held only by men.

Guidance for commanders and instructions for volunteers will be published in a Marine administrative message at a later date.

The task force will be comprised of about 25 percent women and will help the Corps assess the outcome of physical demands Marines must meet in the execution of individual and collective tasks, Smith said.

This pilot effort will simulate the functions of an expeditionary unit's ground-combat element, Smith said.

"It will look somewhat like a small version of a battalion landing team in that it's got an infantry nucleus, and then it will have those attachments — tanks, artillery, (tracked amphibious landing vehicles) and the like, with a headquarters element," Smith said.

Planners also intend to send the task force to the Corps' premier combat training center in Twenty-nine Palms, Calif., and to mountain-warfare training in Bridgeport, Calif.

"We expect them to deploy for training into those two locations, in addition to what they'll do at Camp Lejeune," Smith said. "They may be based at Camp Lejeune, but our units deploy ... to train in



Marine Corps photo by Sgt. Kristin E. Moreno

Educators view a portion of the Crucible, a 54-continuous-hour test of physical and mental challenges, during an Educators Workshop aboard Marine Corps Recruit Depot Parris Island, S.C.

those very, very different environments with unique demands associated with those environments."

The task force's headquarters element — slated to have a male commander and a female senior-enlisted advisor — is expected to stand up sometime this summer, with volunteers arriving in the fall.

Female volunteers accepted for the task force's combat-arms cohort must first report to military occupational specialty schools to learn the entry-level tasks for respective ground-combat-arms jobs.

Since October 2013, 40 female Marine volunteers have completed infantry rifleman training at the School of Infantry in Camp Lejeune; however, the Corps needs to continue measuring female performance beyond entry-level tasks, Smith said.

He said all Marines must have "the physical capacity to meet the demands of those occupational specialties in the operating forces, which in some cases is significantly different and greater than what we find in our entry-level training pipeline."

Smith gave hiking as an example and mentioned the 20-kilometer hike required to complete entry-level infantry training.

He said although it is "something to certainly be proud of," it is a one-time event that must be sustained in the operating forces.

He went on to describe the standard, progressive hike program a Marine must undergo at an infan-

try battalion — conceding it was an extreme example: "You do a hike program over the course of many months. You're hiking, week in and week out, extended distances well in excess of 20 kilometers."

Responsible research, he said, must account for the physiological differences between men and women when studying the "sustained wear and tear on the body," and the physical endurance associated with increasingly more demanding individual and collective tasks.

"The only way to truly understand the potential challenges for our female Marines out in the operating forces is to develop this purpose-built experimental task force and put that task force through a training syllabus," Smith said, adding that such training requires a building-block approach that progresses into increasingly more demanding individual tasks. "We need to do that by simulating an operational environment."

By late summer 2015, researchers from within the Marine Corps and external agencies are expected to present their data to the commandant of the Marine Corps to "inform his best military judgment as to how he wants to proceed in making recommendations to the Secretary of the Navy and the Secretary of Defense," Smith said.

"It's important for everybody to understand that (full integration) is actual law," Commandant of the Marine Corps Gen. James F. Amos said during



Marine Corps photo by Lance Cpl. Justin A. Rodriguez

Pfc. Cristina Fuentes Montenegro and Pfc. Julia Carroll, right, two of the first female Marine graduates from the School of Infantry-East's Infantry Training Battalion course visit with Shirley M. John, center, from the North Carolina Tarheel Chapter of the Women Marines Association.



an interview with MarinesTV Feb. 29. "And there's no force on the face of the earth that obeys laws more than the United States Marines do. We not only obey them, we enforce them."

Data collected from the task force will support other efforts the Corps is conducting, which officials announced March 12:

- Since 2012, female officers and staff noncommissioned officers have had the opportunity to serve in more than 20 ground-combat-arms battalions that were previously closed to women. Sergeants and corporals will now have the same opportunity, and females will now be assigned at the company and battery levels.

- Female Marine recruits will have the opportunity to volunteer for more ground-combat-arms schools following their graduation from boot camp, much like the Corps has been doing with its infantry rifleman training since September 2013. The additional schools include more infantry training such as machine gunner, mortarman, assaultman and anti-tank missileman courses, as well as artillery cannoner, tank crewman and

assault amphibian vehicle crewman courses.

- Pending completion of Congressional notification, the Marine Corps will open 11 occupational specialties in three previously closed fields: artillery, ground ordnance maintenance and low-altitude air defense. Following the opening of these military occupational specialties, the Corps will have 20 of its 335 primary MOSS closed.

The efforts are unprecedented; however, Smith pointed to the Corps' decades of incremental integration: "I'll use the aviation-combat element as an example: We've had fully integrated combat squadrons for 20 years. We just had our first female squadron commander a couple years ago. They've performed tremendously in Iraq and Afghanistan — pilots, aircrew, maintainers; you name it — fully integrated, fully cohesive, high-morale squadrons."

The recent research efforts are near-term but Smith said they are meant to shape the Marine Corps for decades to come: "As we do this, the commandant has been absolutely clear that we are going to maintain the highest levels of combat readiness —

the combat readiness that America demands of her Marines."

Smith said female Marines have time and again expressed to the commandant that all they want is the opportunity to compete on an equitable playing field, and given the mandates of the Secretary of Defense, the Marine Corps must gather all it can in the next 18 months "to ensure that when we open an MOS, that our female Marines are going to be successful in that MOS."

And success, Smith said, must be measured beyond entering into that occupational specialty and getting to that unit: "It is being successful over a truly viable career path, over the course of 20 or even 30 years."

The Corps may request an exception to the Department of Defense policy if opening certain units or occupational specialties by deadline does not meet specific guidelines. That includes ensuring mission readiness as well as viable career paths.

"We are not going to lower the standards, and I want all Marines everywhere to understand that," Amos said. "We are America's premier fighting force. When the Klaxon sounds, and they say, 'Send in the Marines,' we are going to be ready, and we better be ready because the first time we fail, then America quite honestly doesn't need a Marine Corps anymore."

HOW TO RESPOND

WHEN AN ACTIVE SHOOTER IS IN YOUR VICINITY

1. EVACUATE

- Have an escape route and plan in mind
- Leave your belongings behind
- Keep your hands visible

2. HIDE OUT

- Hide in an area out of the shooter's view
- Block entry to your hiding place and lock the doors
- Silence your cell phone and/or pager

3. TAKE ACTION

- As a last resort and only when your life is in imminent danger
- Attempt to incapacitate the shooter
- Act with physical aggression and throw items at the active shooter

CALL 911 WHEN IT IS SAFE TO DO SO

COPING

WITH AN ACTIVE SHOOTER SITUATION

- Be aware of your environment and any possible dangers
- Take note of the two nearest exits in any facility you visit
- If you are in an office, stay there and secure the door
- Attempt to take the active shooter down as a last resort

HOW TO RESPOND

WHEN LAW ENFORCEMENT ARRIVES

- Remain calm and follow instructions
- Put down any items in your hands (i.e., bags, jackets)
- Raise hands and spread fingers
- Keep hands visible at all times
- Avoid quick movements toward officers such as holding on to them for safety
- Avoid pointing, screaming or yelling
- Do not stop to ask officers for help or direction when evacuating

INFORMATION

YOU SHOULD PROVIDE TO LAW ENFORCEMENT OR 911 OPERATOR

- Location of the active shooter
- Number of shooters
- Physical description of shooters
- Number and type of weapons held by shooters
- Number of potential victims at the location

PROFILE

OF AN ACTIVE SHOOTER

An active shooter is an individual actively engaged in killing or attempting to kill people in a confined and populated area, typically through the use of firearms.

CHARACTERISTICS

OF AN ACTIVE SHOOTER SITUATION

- Victims are selected at random
- The event is unpredictable and evolves quickly
- Law enforcement is usually required to end an active shooter situation

Contact your building management or human resources department for more information and training on active shooter response in your workplace.

CALL 911 WHEN IT IS SAFE TO DO SO



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Up eriscope with Bill Wesselhoff



Who will win NCAA men's hoops tourney?

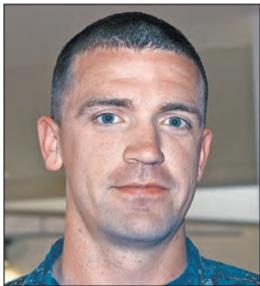
I did these interviews one week ago, prior to Sunday's seedings and brackets, while conference tournament play was ongoing. At that time, Las Vegas had

Kentucky at 40/1, Duke at 10/1, Arizona at 15/2, Wichita State at 8/1 and Louisville 18/1. Vegas bookmakers had the Florida Gators (11/2) as the team to beat, followed

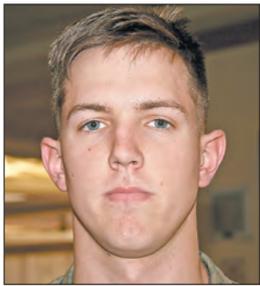
by Kansas (6/2) and Arizona. That's just Vegas. Actually a lot of people are picking Kentucky to win it. Me? I'm like the bookies. I like the Gators.



CSSN Antwan Brown
USS Florida Gold
Savannah
"Kentucky. They've got a solid defense. The offense is doing pretty well. They've got a lot of young guys. They'll take it."



MT2 Dean Moore
USS West Virginia Gold
Montrose, Pa.
"Duke, because of Jabari Parker."



Lance Cpl. Kylere Paulsen
Marine Corps
Security Force Battalion
Cedar Rapids, Iowa
"Arizona. They're playing pretty well."



MM2 Brice Wilson
USS Georgia Blue
Wichita, Kan.
"Wichita State. I'm from Wichita. They're playing angry."



STS1 Harris Behrman
Trident Training Facility
East Windsor, N.J.
"I don't think Wichita State. Arizona's not a bad pick. They've got a well-rounded team."



ETC Kevin Grant
Trident Training Facility
Baltimore
"I've got to go with the home team, the Maryland Terrapins. But my second pick is Louisville to repeat."

Sailors go to Mardi Gras

By Ensign Alexander Washofsky
USS Mahan Public Affairs

The crew of the Arleigh Burke class guided-missile destroyer USS Mahan (DDG 72) wrapped up a five-day port visit March 10 to New Orleans, the first ship in five years to make a visit there during Mardi Gras.

While in port, the crew participated in a number of events, including marching in both the Bacchus and Rex parades. Fire Controlman 1st Class Joshua Briles chose to have his re-enlistment ceremony on the USS Constitution float during the Bacchus Parade.

"It was a unique experience that I'll never forget," said Briles.

The ship's distinguished visitors included Rear Adm. Brian Brown, commander, Naval Meteorology and Oceanography Command; Erin Kern, director, Shore Readiness and Logistics; and actor Hugh Laurie, famous for his lead role as Dr. Gregory House

in the television show *House*.

On March 2, Mahan's Crew hosted a group of local Navy Junior Reserve Officer Training Corps (NJROTC) Sea Cadets. The Sea Cadets were given a tour of the destroyer and were able to get some hands-on training on damage control equipment and line handling at various stations around the ship.

"It was great being able to give them some real fleet experience," said Yeoman 2nd Class Jason Taylor.

Wrapping up their stay, a group of 20 Mahan Sailors visited the New Orleans Children's Hospital March 10, to deliver gifts and spend time with the kids. For crewmembers like Senior Chief Logistics Specialist LaClondria Caddell, the children's hospital visit was just another example of how the port call was about more than Mardi Gras.

"Anywhere we go, we always reach out and help the local community however we can," said Caddell. "This was my fa-



Louisiana Office of Tourism photo

USS Mahan (DDG 72) Sailors marched in two Mardi Gras parades.

vorite part of our port visit."

Cmdr. Zoah Scheneman, Mahan commanding officer, said the visit was great.

"We were happy to visit a city so rich

with history and tradition, especially during the Mardi Gras," Scheneman said. "It was an experience for our Sailors to participate in the celebration."



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USS Helena (CL 50), center, firing during the Battle of Kula Gulf, just before it was torpedoed and sunk. William Henderson served on USS Helena.



Survivors of USS Helena after their rescue from the waters of the Central Solomons, July 6, 1943. Helena had been sunk by Japanese torpedos on the previous night.

Pearl Harbor, Helena survivor laid to final rest

By MC2 Tiarra Fulgham

Navy Public Affairs Support Element West Detachment Hawaii

Ashes of Pearl Harbor survivor, Machinist's Mate 1st Class William Henderson, were scattered into the calm waters at the USS Utah Memorial on Ford Island, Joint Base Pearl Harbor-Hickam during a ceremony March 10.

Henderson was born Nov. 12, 1922 and joined the U.S. Navy the day after his 18th birthday Nov. 13, 1940. Following graduation from Recruit Training Command, he received orders to the Brooklyn-class cruiser USS Helena (CL 50) in Pearl Harbor.

On the morning of the 1941 Japanese attacks, Henderson was asleep in his rack and awakened by a general alarm calling for all crew to report to their battle stations.

While getting dressed, the ship was hit by a Japanese torpedo, knocking out the power throughout the ship and flooding the engine and boiler rooms.

Henderson managed to make it to his battle station shortly after a brief state of unconsciousness.

Capt. Larry Scruggs, deputy commander of Pearl Harbor Naval Shipyard, spoke at the ceremony about Henderson's dedication and bravery he put forth that day.

"I am sure he felt that this was his last day as he ran to perform his duties as trained," Scruggs said. "He would witness his world forever changed that day, and yet, he would go on to serve his country honorably, with passion and courage, and a deep commitment to his shipmates."

Despite extensive damage, the ship was repaired and returned to full active status, deploying to sea as a part of the task force to intercept the Japanese fleet in Oct. 1942.

Henderson continued to serve in the Navy and on the Helena during the Battles of Esperance, Guadalcanal and Kula Gulf, in which the ship was hit by three torpedoes, breaking it into three parts and ultimately sinking.

In an excerpt from his book *Escape from the Sea* he recalled the night he survived the Japanese attacks on the Helena in the Kula Gulf in great detail:

"For us the battle was over but we had lost eight officers, 186 enlisted men and four Marines. Most of them died while manning their battle stations during the fight. Some severely wounded men managed to abandon ship



Navy photo by MC2 Tiarra Fulgham

Family members scatter the ashes of a retired Chief Petty Officer over the USS Utah Memorial on Ford Island following a farewell ceremony.

but later died in the water or aboard the rescue ships. They were all shipmates who made the supreme sacrifice. Some were friends, men with whom I had been on liberty. They will be sorely missed until we are all called to meet the Supreme Commander"

After the sinking of Helena, he was later reassigned to the attack transport USS President Polk (AP 103) and served until the end of the war and later discharged in 1947:

"I feel very fortunate to have survived the war without a scratch or wound. To this day I have a poignant feeling for the Helena, but have no desire to repeat the harrowing experience of action in the South Pacific. I left the Navy after serving a six year hitch and worked thirty six years for the Pacific Telephone Company in California, retiring in 1984. Francis and I have three fine daughters, three great son-in-laws and six wonderful grandchildren. How sweet it is."

To show his feelings and love for the Helena, he named all three of his daughters after the ship. They all have the same initials C-L-H after the cruiser light Helena.

Henderson's son-in-law, Mike Danaher, talked about many of the things Henderson did to continue to honor his shipmates even after he retired.

"He raised money and ran a sculpture competition to build a World War II memorial in our hometown and now that's the focus for the 4th of July activities," said Danaher.

His family mentioned that Henderson began to collect stories from surviving shipmates and put them into his book.

"He did a lot to honor his shipmates and he would really appreciate this," said Danaher.

"I'm thankful for all the fine men and women who contributed to the ceremony," said Fran Henderson, his wife of more than 63 years. "I feel appreciation for the many years I had with my husband and his contribution to the war."

"He was a hero to his family, the Navy, and the United States," said Jim Taylor, Pearl Harbor Survivors Liaison who spoke at the ceremony. "His desire was to make a final voyage to Pearl Harbor and have his remains returned to honor his fellow friends and shipmates lost during the attacks. Thanks to the efforts of his family, his wish has come true."

Henderson passed away in Aug. 2013.

His ashes were returned to the site of the attacks to join his shipmates and received full military honors including a flag presentation, playing of Taps, and a three-volley rifle salute from members of the Joint Base Pearl Harbor-Hickam Honors and Ceremonies and a member of the Pacific Fleet Band.

Navy, Marines, VA work in harmony at BHC Albany

By Colie Young, Frank Jordan and Tami Begasse

Navy News Service

For the 5,800 veterans and 1,500 active duty military living in the Albany, Ga. area, accessibility to health care services has been expanded and enhanced thanks to an agreement between Naval Hospital Jacksonville and the Department of Veterans Affairs.

The agreement relocates VA health care providers and services to NH Jacksonville's Branch Health Clinic Albany on-board the Marine Corps Logistics Base.

"Combining Navy Medicine and VA re-

sources will bring the best in patient care for our active duty and veterans in Albany," said Capt. Gayle Shaffer, NH Jacksonville's commanding officer. "Our collaboration not only expands and enhances care, but we are able to deliver that care in a cost-effective way as good stewards of taxpayer dollars."

The VA relocation to BHC Albany's 22,179 square-foot building provides veterans a state-of-the-art facility and access to new ancillary services such as pharmacy, laboratory and radiology. They will also have expanded access to services from primary care to mental health.

For existing BHC Albany service mem-

bers, new services will include podiatry and optometry and increased staffing of existing services. The jointly staffed clinic will provide high quality, efficient and convenient care to patients in the region.

The joint clinic will complement an existing agreement the VA has with MCLB Albany, entered into May 16, 2013, that provides a separate building near BHC Albany. Carl Vinson VA Medical Center director John S. Goldman was enthusiastic about the move.

"In addition to offering primary care, we will expand services for veterans and active duty military to include optometry, audiology, mental health, podiatry, and

physical rehabilitation," Goldman said.

NH Jacksonville has another joint effort with the VA at its BHC in Key West, Fla. for mental health and physical therapy care.

"This latest partnership with the Naval Hospital in Jacksonville, Fla., and the Carl Vinson VA Medical Center in Dublin, Ga., combines resources to open a VA community-based outpatient clinic aboard the base. This offers the promise of greater access for veterans and active-duty military, while maximizing existing resources and offering potential expansion of medical services in a joint effort," said Marine Col. Don Davis, MCLB Albany's commanding officer.

PROPER FITNESS CENTER ATTIRE

Excellent!

YES!

FOOTWEAR

- Socks
- Appropriate athletic shoes (tennis, running, court, cross-training)

BOTTOMS

- Shorts longer than finger-tip length when arms are straight along side of body

TOPS

- Un-modified T-shirts, sweatshirts or tank tops
- Underclothing (workout gear with built-in under clothes are ok)

- Proper hygiene
- Limited use of perfume/cologne

NOTE: Approved, Command-issued (military) PT gear is allowed by those authorized to wear it.

NAVY Fitness

Awe, man!

NO!

FOOTWEAR

- Bare feet
- Flip flops
- Sandals
- Open-toe shoes
- Crocs/clogs

BOTTOMS

- Saggy pants
- Jeans
- Khaki or canvas pants
- Exposed gluteus muscles
- Shorts shorter than finger-tip length when arms are straight along side of body

TOPS

- Clothing with rivets
- A-shirts
- Exposed chest/nipple area

- Sauna Suit
- Heavy perfume or cologne
- Body odor

Fitness Center staff has final discretion on appropriate attire. Thank you for your cooperation.

PROPER FITNESS CENTER ATTIRE

Perfect!

YES!

FOOTWEAR

- Socks
- Appropriate athletic shoes (tennis, running, court, cross-training)

BOTTOMS

- Shorts longer than finger-tip length when arms are straight along side of body

TOPS

- Un-modified T-shirts or tank tops
- Underclothing (workout gear with built-in under clothes are ok)
- When standing, tops must meet top of shorts (at least)

- Proper hygiene
- Limited use of perfume/cologne

NOTE: Approved, Command-issued (military) PT gear is allowed by those authorized to wear it.

NAVY Fitness

Oh, no!

NO!

FOOTWEAR

- Bare feet
- Flip flops
- High heels
- Sandals
- Open-toe shoes
- Crocs/clogs

BOTTOMS

- Saggy pants
- Jeans
- Khaki or canvas pants
- Bikinis
- Exposed gluteus muscles
- Shorts shorter than finger-tip length when arms are straight along side of body

TOPS

- Clothing with rivets
- Modified/homemade T-shirts/tank tops
- Sports bras w/o shirts
- Bikinis
- Exposed cleavage or chest/nipple area

- Sauna Suit
- Heavy perfume or cologne
- Body odor

Fitness Center staff has final discretion on appropriate attire. Thank you for your cooperation.

Morale, Welfare and Recreation happenings



As the 7-vs-7 Spring Soccer season nears its end, registration is open for Average Joes Bowling. The captains meeting is March 25 in the Fitness Center classroom. Play begins April 4.

MWR Intramural Sports photo

Lifeguard class nearing

Registration open for Lifeguard Training, held 8 a.m. to 4 p.m. daily, March 31 to April 4, at the Fitness Complex Pool. The deadline to register is March 28, however, class is limited to the first 20 to pre-pay and register. Cost is \$175 and class is restricted to ages 15 years and up. Participants must be 15 years old by April 4. Payment is due at registration. Bring your lunch, towel, goggles, swimsuit, sunscreen and bug spray. All candidates must pass the pre-test given on Monday, March 31, in order to continue

the course. For further information, call (912) 573-3001 or (912) 573-3990.

■ **The Spring Adventure Festival Driathlon** — It starts at 10 a.m. Saturday, March 22 at Etowah Park and ends at Lake D Fun, including orienteering,

running, biking and paddling. Register at the Fitness Complex, cost is \$15 for each team of two, which includes t-shirts. All two-person teams must complete all events together. All bike types are welcome. The event is limited to 15 teams per wave. After,

join in the fun at Lake D with the festival in full swing from 10 a.m. to 2 p.m. with lots of fun things to do, including a zipline, halo jumper, rock wall, obstacle inflatable, kids fishing, geocaching and more. Food will be available for purchase. Call Navy Adventures Unleashed for more details at (912) 573-8972.

■ **Fitness Attire** — To provide an atmosphere that is healthy, clean and family friendly, NSB Kings Bay has elected to adopt a dress code for patrons using the Fitness Center.

Free kids movies shown

Free Movies for the Kids Weekend movies for March are *Percy Jackson: Sea of Monsters* March 22 and 23, *Escape from Planet Earth* March 29 and 30 and *The Smurfs 2* Monday, March 31. Movies are at 1 p.m., every Saturday and Sunday and during school breaks or holidays. Movie schedule is listed in Facebook under the events tab on mwrkingsbay page. All youth under 18 years

Just for kids

old must be accompanied by a parent or adult. Snacks foods and beverages are available for purchase. If 15 minutes after the scheduled start time no one else comes in, the movie area will be available for open viewing. For more information, call (912) 573-4548.

Intramural Sports

7x7 Soccer League

Team	W	L	T
1, MFPUGC	5	0	0
2t, Turf Toe	3	1	1
2t, Danger Zone	3	1	0
4, Kings Bay United	3	2	0
5t, USS Florida Gold	2	2	1
5t, Slow Attack	1	1	1
7, Ballbusters	2	3	0
8, Black Sails	2	4	0
9t, Trident Training	1	3	1
9t, The Agency	1	3	0
11, TRF FC	1	4	0

■ **Tae Kwon Do** — It's at the Fitness Complex Tuesdays and Thursdays, 5:15 to 6:15 p.m. for 7 year olds and under, 6:15 to 7:15 p.m. for 8 to 12 and 7:15 to 8:30 p.m. 13 to adult. For more information, call (912) 573-3990.

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DARPA hunts fake tech

From Defense Advanced Research Projects Agency

Used and non-authentic counterfeit electronic components are widespread throughout the defense supply chain. Over the past two years alone, more than one million suspect parts have been associated with known supply chain compromises.

The problem is pervasive, with both expensive and inexpensive electronic parts being targeted.

Counterfeit, or otherwise suspect electronic components, present a critical risk for the Department of Defense, where a malfunction of a single part could lead to system failures that can put warfighter lives and missions at risk.

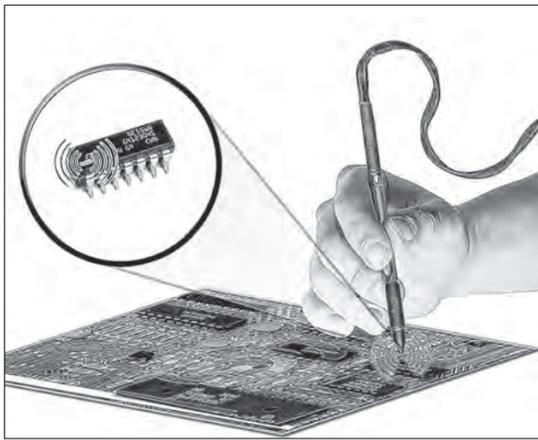
A new DARPA program seeks to develop a tool to verify, without disrupting or harming the system, the trustworthiness of a protected electronic component.

The DARPA Supply Chain Hardware Integrity for Electronics Defense program seeks proposals to develop a small (100-micron x 100-micron) component, or dielet, that authenticates the provenance of electronics components.

Proposed dielets should contain a full encryption engine, sensors to detect tampering and would readily affix to today's electronic components such as microchips.

Successful development of SHIELD technology would provide 100 percent assurance against common threat modes:

- Recycled components that are sold as new
- Unlicensed overproduction of authorized components
- Test rejects and substandard components sold as high-quality



DARPA image

An artist's concept of Supply Chain Hardware Integrity for Electronics Defense tech.

- Parts marked with falsely elevated reliability or newer date of manufacture
- Clones and copies, which may be of low quality, or may include hidden functionality
- Components that are covertly repackaged for unauthorized applications

"SHIELD demands a tool that costs less than a penny per unit, yet makes counterfeiting too expensive and technically difficult to do," said Kerry Bernstein, DARPA program manager. "The dielet will be designed to be robust in operation, yet fragile in the face of tampering. What SHIELD is seeking is a very advanced piece of hardware that will offer an on-demand authentication method never before available to the supply chain."

The dielet will be inserted into the electronic component's package at the manufacturing site or affixed to existing trusted components, without any alteration of the host component's design or reliability. There is no electrical connection between the dielet and the host component.

Authenticity testing could be done anywhere with a handheld probe or with an automated one for larger volumes. Probes need to be close to the dielet for scanning.

After a scan, an inexpensive appliance — perhaps a smartphone — uploads a serial number to a central, industry-owned server.

The server sends an unencrypted challenge to the dielet, which sends back an encrypted answer and data from passive sensors — like light exposure — that could indicate tampering.

"The Department of Defense puts severe demands on electronics, which is why a trusted supply chain is so important" Bernstein said. "SHIELD is a technology demonstration leveraging the asymmetry of scaling for security. While the program is being funded by DARPA, industry will adapt future implementations to make the technology scalable to the industry and the Defense supply chain."

SHIELD is seeking proposals that revolutionize electronic authentication with potential scalability and advanced technology not available today.



NASA photo

One of the booster rockets that will power NASA's Orion spacecraft.

Booster rockets make trip

From the National Aeronautics and Space Administration

Two of the boosters that will help send NASA's Orion spacecraft into space for the first time have made their way to Florida.

Orion will launch on top of a Delta IV rocket this fall, and two of the rocket's three boosters were rolled out of the United Launch Alliance facility in Decatur, Ala., and loaded onto a Mariner cargo barge Feb 21.

ULA is constructing the Delta IV for the flight test of Orion, called Exploration Flight Test-1, or EFT-1.

From ULA, the boosters arrived at Cape Canaveral, Fla., in early March for final processing prior to the launch.

A third booster is still in fabrication at the Decatur facility.

"This is a very exciting time for NASA," said Bill Hill, NASA assistant deputy associate administrator for exploration systems. "EFT-1 is a big milestone for us, and is the start of venturing further into space than we ever have before. Seeing these rocket boosters roll out headed for the Cape is a testament of the hard work taking place to help further NASA's space exploration goals."

During the flight test, Orion will travel

3,600 miles into space — farther than a spacecraft built for humans has been in more than 40 years — and orbit the Earth twice.

The capsule will re-enter Earth's atmosphere at speeds approaching 20,000 mph, generating temperatures as high as 4,000 degrees Fahrenheit, before splashing down in the Pacific Ocean.

The uncrewed flight will provide engineers with important data about Orion's heat shield and other elements, including the spacecraft adapter's performance.

The spacecraft adapter will connect Orion to the Delta IV and also will connect Orion to NASA's new rocket, the Space Launch System, on its first mission in 2017.

The adapter was completed earlier this month at NASA's Marshall Space Flight Center and will be delivered to ULA in mid-March. SLS, NASA's new rocket, will be capable of taking humans to deep space missions, including Mars.

"NASA and our partners have worked very hard to get Orion ready for EFT-1," said Paul Marshall, NASA's Orion assistant program manager. "It truly is a team effort, and that has been showcased here today. We really can't wait to see Orion fly this fall on the Delta IV, and use that data to get us ready for the first SLS flight in 2017."

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Coast Guard photo by PO2 Patrick Kelley
Coast Guard Commandant Adm. Bob Papp provides testimony to the House Appropriations Subcommittee on Homeland Security March 12.

Old salts mentor Sailors

By MC3 Karl Anderson
 USS Harry S. Truman (CVN 75)
 Public Affairs

Sailors aboard the aircraft carrier USS Harry S. Truman (CVN 75) are helping one another using a mentorship program that pairs veteran Sailors with less experienced Sailors to help foster career development and professional growth.

Senior Chief Logistics Specialist Randy Caras is a mentorship program coordinator. He said it is important to find the right mentor to guide you personally and professionally.

"It's always good to have someone else provide insight from their experiences," he said. "Regardless of where you are in your career, you can always benefit from a mentor."

Caras said mentoring is part of Harry S. Truman's command culture and is an integral aspect of naval leadership.

"Senior Sailors have a responsibility to pass down their experience, wisdom and expertise to junior Sailors," he said.

When Hospitalman Herbert Navarro reported to Harry S. Truman, he knew exactly what he wanted in a mentor.

"I looked for someone to inspire me to push harder and try to do better in all aspects of my life and career," he said. "Someone with experience more than anything else."



Navy photo by MC3 Taylor M. DiMartino
Sailors onboard the aircraft carrier USS Harry S. Truman (CVN 75) have a mentoring program that fosters career development and professional growth.

He found such a mentor in Chief Mass Communication Specialist Harold Nance.

"Chief Nance is like a big brother mixed with a career counselor," Navarro said. "He doesn't let me slide and he doesn't shoot from the hip. If he doesn't have the facts he'll find them."

Navarro said he and Nance help each other accomplish their goals.

"Chief Nance makes sure I'm on track to accomplish my goals, but this is not a one-sided relationship," said Navarro. "I help him accomplish his goals as well. Even though he's had a successful career, he still has his own goals and ambitions. I admire that. It keeps me motivated."

Navarro said everyone can benefit from a mentor, regardless of rank or age.

"It's always nice to know that you have at least one person in your corner," said Navarro. "If for no other reason, at least you know you're not by your-

self."
 Nance said mentorship is not only about professional guidance, but helping Sailors in all aspects of their life.

"When a Sailor is dealing with problems at home, you offer a different perspective to make the situation better," said Nance. "Not necessarily how they can fix the problem, but you give them the tools to make it better."

He said a mentor is pertinent to success—they are the glue that binds everything together. The whole goal of the mentorship program is to set the precedent that you are not alone.

"Nobody can live and operate in the world alone," said Nance. "No matter how successful you are, nobody knows everything. Even as a chief petty officer, I can learn something from the junior Sailors. You have to be open for the opportunity to learn. That is what is rewarding. The return is much more than the give."

Papp talks budget request

By Cmdr. Rick Wester
 From Coast Guard Compass

Coast Guard Commandant Adm. Bob Papp testified March 12 before the U.S. House of Representatives Committee on Appropriations Subcommittee on Homeland Security on the Coast Guard's Fiscal Year 2015 budget request.

The Commandant led his opening statement by thanking both the Subcommittee and Secretary of Homeland Security Jeh Johnson for their continued support of Coast Guardsmen.

"I will be eternally indebted to all of you for your hard work behind the scenes to make sure our people are taken care of," said the Commandant.

The Commandant also thanked the subcommittee for their support of the Consolidated Appropriations Act of 2014 which helped to relieve the erosive effects of sequestration on the Coast Guard, restoring front line operations and badly needed training hours.

In his testimony, the Commandant focused on the need for cutter recapitalization efforts to allow the Coast Guard to better serve our maritime nation.

"We rely on the safe, secure and free flow of goods across the seas and into our ports and waterways," said the Commandant. "Every day the Coast Guard acts to both prevent and respond to an array of threats that, if left unchecked, would impede trade, weaken our economy and create instability."

saved 3,200 lives, seized 88 metric tons of cocaine and 37 metric tons of marijuana, responded to 11,146 reports of pollution, interdicted more than 2,000 undocumented migrants and detained 190 suspected smugglers.

As the nation's maritime governance force, the Coast Guard aims to interdict threats as far from U.S. shores as possible per DHS' layered security strategy, and a capable offshore fleet of cutters is critical. However, the average Reliance Class Medium Endurance Cutter is 46 years old, and the oldest turns 50 this year.

"I sailed aboard one of these cutters, the Valiant, as a cadet at the Coast Guard Academy," said Adm. Papp, who graduated from the Coast Guard Academy in 1975. "Due solely to the determination of our cuttermen, naval engineers and our modernized mission support system, Valiant will still be sailing when I retire this May."

Recently the Coast Guard awarded the preliminary and contract design contracts for the Offshore Patrol Cutter fleet which will replace the aging Medium Endurance Cutters.

In his recent State of the Coast Guard Address, the Commandant called this the most important shipbuilding initiative in the service's 223-year history.

"We now sit at a critical point in time where the vital necessity to recapitalize our aging offshore fleet connects with the expertise and strong competition to

See Papp, Page 14



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New strategy evolves

By Claudette Roulo
American Forces Press Service

The Defense Department's chief information officer unveiled the Pentagon's strategy for addressing the ever-increasing demand for wireless spectrum to achieve national security goals Feb. 20.

"All of our joint functions, our ability to fight, our movement and maneuver, fires, command and control, intelligence, protection and sustainment are accomplished with systems that depend on spectrum," Teri Takai said.

The strategy announcement puts DOD on the path to developing a comprehensive implementation plan that will address spectrum shortages, she said.

"The safety and security of U.S. citizens, the effectiveness of our U.S. combat forces, and the lives of our U.S. military members, our allies, and noncombatants depend on spectrum access more than ever," Takai said.

Wireless technologies can be found in practically every piece of electronics currently available. Televisions, refrigerators and even cars are communicating via Wi-Fi, and DOD is seeing the same exponential growth of wireless usage in its equipment.

"I used to say that everything's connected to the network except for if you carry around a weapon, and I was very quickly corrected that no, in fact, most of our weaponry is facilitated by position navigation and timing — or what you'd call GPS," Takai said in an interview with American Forces Press Service. "All of that is dependent upon the networks, which are ... when we use wireless, dependent upon spectrum."

Spectrum is a finite resource, she said. Every new device places an additional demand on the network. While wireless devices are governed by a standard that directs what frequencies they can use, each additional device takes up a certain amount of space on its assigned set of frequencies.



Takai

Most of the time, there's enough room in the device standard for many connections, but as the number of wireless devices increases, so does the potential for conflict, she said. This can lead to slow or inaccessible networks, and it can become a public safety risk or a threat to national security.

For example, numerous problems were reported with cellphone networks overwhelmed by a surge in traffic following the bombings at the Boston Marathon last year.

So, in 2010, President Barack Obama signed an executive order directing federal agencies to make 500 MHz of federal and nonfederal spectrum available over the next 10 years, suitable for both mobile and fixed wireless broadband use.

The spectrum strategy outlines the department's objectives for achieving the president's vision, Takai said.

The DOD is examining a number of options for freeing up bandwidth — continuous sets of frequencies — on the wireless spectrum.

Among the challenges facing DOD is the fact that parts of the wireless spectrum are unsuitable for national security purposes, she said.

To overcome this challenge, Takai said, the first goal of the strategy is to improve the technology in DOD's spectrum-dependent systems. Technologies currently in development could manage network demands by allowing for dynamic sharing of frequencies, more efficiently compressing data or by using time-based frequency sharing.

The second objective is to improve the flexibility of DOD's spectrum operations, she said.

"Simply put, DOD spectrum-based operations must be able to move with and adjust to the spectrum environment as it



Navy photo by MC2 Kiona Miller

Naval District Washington officials present their smart grid pilot to John Conger, Assistant Deputy Under Secretary of Defense for Installations and Environment, during a presentation at the Washington Navy Yard. The team displayed energy conservation technology, such as the Energy Guard, a wireless sensor interface device for digital control systems and the Virtual Fence, a wireless video sensor for critical infrastructure protection.

changes," Takai said, noting that this process begins with acquisitions.

Third, she said, is increasing the participation of the DOD in spectrum regulatory policy discussions.

"Effective engagement in the development of policies helps us to better influence new regulatory developments in a way that enhances sharing opportunities and increases the agility of our spectrum use," Takai said.

The release of the spectrum strategy is just the first step, she said. Over the next six months, the department will develop an implementation plan that will take into account the strategy's goals as well as the practical issues inherent in re-allocating space on the electromagnetic spectrum.

Ideally, Takai said, the coming changes to spectrum allocation will be invisible to the warfighter.

"The whole idea behind the spectrum strategy is to try to get ahead of this in-

creasing demand so that they don't have to operate with radios that are either more difficult to use or that have to be recalibrated."

Instead, the next generation of devices that operate on the wireless spectrum would contain technology flexible enough to adjust to the frequency requirements of the operational environment, Takai said.

The department is partnering with the private sector to develop new technologies that will provide warfighters with the flexibility they need to operate in the next battlespace.

"If we can work together on commercial technologies and innovative technologies, those technologies are going to be applicable to us just as they are applicable to industry," Takai said.

The effort to find better ways to use the wireless spectrum isn't just about freeing up bandwidth. "It's really about enabling one of our key industries."

Special Ops eye threats

By Amaani Lyle
American Forces Press Service

While the scale of the homeland security threat has diminished, overseas threats to U.S. interests



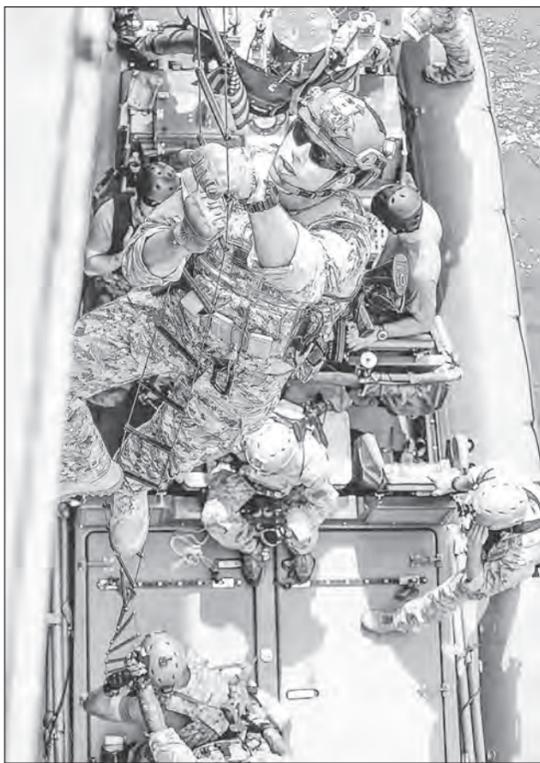
McRaven

Capitol Hill March 12.

Michael D. Lumpkin, assistant secretary of defense for special operations and low-intensity conflict, and Navy Adm. William H. McRaven, commander of U.S. Special Operations Command, told the Senate Armed Services Committee's emerging threats and capabilities subcommittee that al-Qaida still retains sanctuaries in remote areas of Afghanistan, Pakistan, Yemen and Somalia, with burgeoning sects in Syria, North Africa and the Sahel.

"The threat continues to evolve," Lumpkin said. "We must maintain pressure on terrorist organizations."

Despite austere fiscal conditions, Lumpkin said, the Defense Department has provided counterinsurgency training and humanitarian assistance in Colombia, not only bringing security and prosperity to the region, but also helping it emerge as an expert in regional security.



Navy photo by Mc2 Martin Carey

Navy SEALs climb a caving ladder during training on Joint Expeditionary Base Little Creek-Fort Story.

Similar opportunities exist in Africa and the Middle East, Lumpkin reported.

"Our support to the French in [Africa's Sahel region] has been critical in stemming the tide of extremism in Mali," he noted. "Modest support to [the African Union Mission in Somalia troops in] the Horn of Africa have helped to reverse the trajectory of [terrorist group] al-Shabab. In Yemen, we have had successes, but require a more robust and sustained effort to turn the tide of [al-Qaida in the Arabian Peninsula's] expansion."

McRaven said special operations will continue to meet priority demands globally, to prepare for current and future conflicts, and to take of its people, despite fiscal tur-

bulence.

"Globally, we are developing plans to better serve the geographic combatant commanders who, owing to the past 12 years of engagement in Iraq and Afghanistan, have gone under-resourced with [special operations] forces," the admiral said.

McRaven stressed the importance of maintaining readiness as the United States and its partners continue to sustain forces around the world, with people in 84 countries and 7,000 people deployed globally.

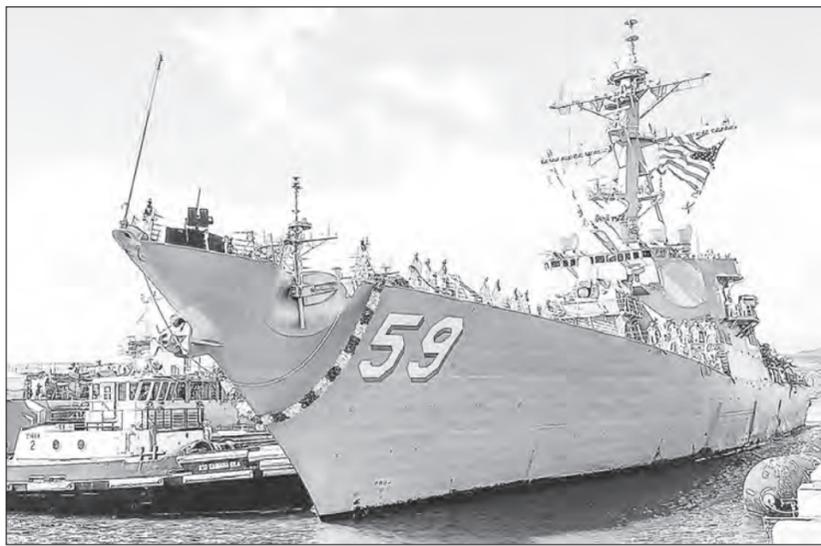
The future of special operations will be in helping to build partner capacity with willing nations who share U.S. interests, McRaven said.

"No nation alone can stem the rise of extremism," he added.

Strategic Plan and I have personally talked to about 35,000 Coast Guardsmen over the last 18 months during all hands meetings," the Commandant said. "Even though the number of reports are going up, I feel that is a sign that victims are now trusting the system, and allowing us to vigorously hold the perpetrators accountable."



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Navy photo by MC2 Robert Stirrup

The guided-missile destroyer USS Russell (DDG 59) at Joint Base Pearl Harbor-Hickam.

Russell mourns shipmate

By Lt. j.g. Jeff Brauser
USS Russell Public Affairs

The officers and crew of the guided missile destroyer USS Russell (DDG 59) remembered the life of Dr. Barry Friedman, a World War II veteran, author and special friend of the crew during a special memorial service held on board the ship, March 9.

Receiving a commission in the Navy Reserve in June 1941, Friedman was called to active duty as the medical officer aboard USS Russell (DD 414) in the Pacific Theater during World War II and kept close ties with the Navy until his passing.

During his service on board DD 414 during World War II, Friedman saw action during campaigns in the Aleutian Islands, the Gilbert and Marshall Island invasions, New Guinea, and Leyte and Lingayen Gulf actions in the Philippines and Okinawa.

After leaving the Navy, Friedman practiced medicine as an orthopedic surgeon for more than 40 years and authored 12 books. His most recently published book "Survivor" chronicles his experiences as the medical officer on board DD 414 during World War II.

During the eulogy, Fried-



Naval History and Heritage Command

Dr. Barry Friedman served on board this USS Russell (DD 414) during World War II.

man's children expressed what they described as their father's proudest moments while serving aboard DD 414. Coming to the aid of Sailors in need after the sinking of USS Lexington (CV 2) and USS Yorktown, as well as many other ships, the crew of DD 414 would save the lives of more than 1,200 Sailors during the war.

Friedman's ties to the crew of the current USS Russell began when the ship arrived in San Diego Jan. 9, 2013 after having been previously homeported at Joint Base Pearl Harbor-Hickam in Hawaii.

"It's a privilege to be able to honor a man as special as Dr. Friedman," said Cmdr. James Harney, Russell's commanding officer. "When we learned of his passing, we started working immediately to put together a memorial to honor such a great man, who gave so much to the

world, and who chose to spend his later years becoming part of our family."

The Russell's crew, knew Friedman well and he had last joined the crew as the guest of honor during the ship's change of command ceremony Jan. 24.

"He was an incredible man, part of the Greatest Generation," said Master-at-Arms 1st Class Joseph Cook. "This day, while somber, reminds you why we do this, to be part of something bigger than yourself that will span generations."

Following the memorial serve there was a small reception in the wardroom where guests shared stories of Friedman.

Russell is currently undergoing a 12-month, \$70 million Extended Dry Dock Selective Restrictive Availability at the BAE Shipyard in San Diego. Russell is assigned as part of Destroyer Squadron 1.

Papp

From Page 13

do so affordably," the Commandant said. "To lose this opportunity would affect the very shape of our service and impact our ability to conduct our missions for the next 40 years."

As important as the Offshore Patrol Cutter recapitalization project is, Adm. Papp noted that his top priority over the past two years has been eliminating sexual harassment from the service.

"We started a military campaign of- fice to oversee the implementation of our Sexual Assault Prevention and Response





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