



UNITED STATES TRANSPORTATION COMMAND TRANSPORTER

March 2017

USTRANSCOM's fifth chief of staff retires



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Gen. Paul J. Selva (left), vice chairman of the Joint Chiefs of Staff, presents the Defense Superior Service Medal to Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, at Clarkson's Feb. 17 retirement ceremony. Photo by 375th AMW/PA

By Master Sgt. Jason J. Galaway, TCPA

Army Maj. Gen. David G. Clarkson, U.S. Transportation Command's fifth chief of staff, celebrated his retirement in a ceremony at the Scott Event Center on Scott Air Force Base, Illinois, after nearly 35 years of active service. The ceremony was officiated by Air Force Gen. Paul J. Selva, vice chairman of the Joint Chiefs of Staff and former USTRANSCOM commander.

Clarkson entered the Army in 1982 after graduating from the Appalachian State University, North Carolina, Reserve Officer Training Course as a distinguished military graduate, earning a Bachelor of Science degree in criminal justice. He is one of only 12 members of the ASU ROTC Distinguished Alumni.

After graduating from the Signal Officer Basic and Radio Systems Officer Courses, Clarkson was assigned as platoon leader, 67th Signal Battalion at Fort Gordon, Georgia, where he also served as battalion maintenance officer. He later deployed to Saudi Arabia and Iraq as commander, 846th Transportation Company.

As a general officer, Clarkson stood up the Army Reserve Sustainment Command in 2009 and served as its first commanding general. Subsequently, he served two consecutive tours in 2011 and 2012 in Kuwait and Afghanistan as the deputy commanding general, 1st

Sustainment Command.

On March 31, 2014, Clarkson reported for duty to USTRANSCOM.

"I was most proud of my involvement in building the Knowledge Management/Change Management teams to include government leads, serving under three separate commanders, and participating in two Secretary of Defense-level changes of command," Clarkson said.

He said he relished his working relationship with Gen. Darren W. McDew, USTRANSCOM commander, and admires McDew's drive, vision and can-do attitude. Clarkson acknowledged good mentors and examples as an integral part of his development throughout his years in the Army.

Addressing the variety of positions Clarkson has held, Selva said, "Is there a job he's not good at—because he's knocked it out of the park with everything he's done."

When asked about the impact his family had on his career, Clarkson said, "I credit my wife Vicki, son Josh, and extended family for much of my success, both in and out of uniform."

Clarkson's future plans include returning to Lexington, North Carolina, where he will resume his civilian job as vice president of national accounts for a manufacturer of adhesives in the construction industry.



Cybersecurity roundtable

Gen. Darren W. McDew, commander, US-TRANSCOM, hosted the command's third Cybersecurity Roundtable Feb. 23 at the Hilton Garden Inn's Regency Conference Center in O'Fallon, Illinois. The day-long event consisted of panel discussions led by industry, academic and industry experts, pictured here. Photo by Army Maj. Nichole L. Downs, TCPA

Postures for prayer

By Chaplain Lt. Col.
Leslie Forbes-Mariani

When I was a young adult I went away to Bible College. I was earnest, sincere and yearning to know all I could about God so I could share with others. I went to a school which was a part of a large congregation in Portland, Oregon.

I remember my first experience walking into the sanctuary before service. I heard it then, a humming sound coming from the other room. As I walked closer to the doors of a gym right off the side of the hall I saw hundreds of people praying. All in various postures of prayer. As I walked up to the doors I was greeted by an usher and given a small rug.

Clinging to the rug, I walked into the room filled with praying young people from the college and the church. I was not sure what to do with the rug. As I moved into the room, I

felt and saw it was humming with energy and power. I walked forward and groups were praying together, some were kneeling, others with hands raised, sitting and standing. I quickly put my rug down and stood on it like everyone else and began to pray.

This was amazing, a room filled with people praying together. I thought the rug odd. I found out later they had just installed a new floor which was kind of squishy and did not want our shoes to make marks when standing. This experience has forever impressed on me the power of prayer.

Listed below are some of the postures of prayer you might like try out. Finding a posture which communicates your heart and is not distracting and can help you focus on prayer. Even if you don't have a little rug to stand on.

Lying prostrate: Jn 7:1-6
Kneeling: Phlp 2:9-11

Standing: Ro 5:1-2
Bowing: Gen 24:52
Sitting: Eph 1:15-23
Looking up to heaven: Ps 121:1-2
Stretching out the Arm:
1 Tim 2:1-4, 8
Leaping for Joy: 2 Cor 4:17-18
Lifted eyes: Lk 9:16
Hands: 1 Tim 2:8
Voices: Heb 5:7
Silence: Ps 46:10
Walking: Josh 6



Chaplain Lt. Col. Leslie Forbes-Mariani

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Senior Enlisted Leader
Chief Master Sgt. Matthew M. Caruso, USAF



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An electronic version is available at:
<http://www.ustranscom.mil/cmd/trans/transporter.pdf>

Gen. McDew's vision for 2017

Anniversaries are a time for reflection and often those reflections cause us to ponder where we are, where we are headed, and what we are doing to get there. As we've entered our 30th year as a combatant command, my mind has gone to just those kind of thoughts and I want to share with you my vision for 2017.

Today, USTRANSCOM is a universally respected organization. Known in and out of the Department of Defense as a steady, reliable, and consistent team, USTRANSCOM has proven our ability to deliver national objectives and provide our nation with a variety of options in response to crises around the world. We've built a reputation as an engaged partner and teammate while, as an organization, we take pride in the impact we have relative to the notoriety we garner.

We are well connected across government, industry and academia. We are plugged in with our customers, and respected for our global perspective as the character of conflict continues to evolve toward a trans-regional, multi-domain, and multi-functional concern.

In all of that, I could not be more pleased and proud of all you do. As you know, the other combatant commanders consistently thank me for your hard work, professionalism and excellence. However, there are times when I sense your frustration at not being able to do more for our customers and the nation, especially given the pace of today's innovations and the speed future conflicts may demand.

Though it might not seem like it, your frustration is healthy because



Gen. Darren W. McDew

it reflects a dissatisfaction with the status quo, which we all know, is the sworn enemy of forward-thinking organizations. In industry, we see the most innovative organizations utilizing task-focused teams that rapidly stand up to conquer a goal then just as rapidly stand down and return to their daily functions. At the same time, we must recognize that military staffs are naturally more focused on the present than they are on the future. Given these two realities, we have a clear opportunity to apply some task-focused teams to what matters most to us as a command.

2017 will be a year of progress. The chief of staff and I will lead the charge to tackle 20 decisive goals across the command in 2017; and in some

cases, we may need to stand up small, task-focused teams to achieve rapid results. Our goals will range from rapidly moving our data and applications to the cloud, to establishing a Transportation Innovation Unit, to revolutionizing our management of tankers globally. Given the broad range of tasks, I've empowered our chief of staff to establish the necessary teams and tackle our "TRANSCOM Twenty" at will, but with a sense of urgency.

These 20 goals will ensure we continue to evolve as an organization and remain viable for the next 30 years. Beyond that, they will make us an even better team. My vision for our organization is a team recognized for innovative thought, innovative solutions, and bold ideas that aggressively move from concept to action.

Our team will run comfortably on the cutting edge of defense and industry, consistently pushing the boundaries of military convention, yet remain guided by informed, strategic thought. I foresee daily conversations addressing future initiatives and shaping emerging global strategy.

In the future, USTRANSCOM will be more than simply respected by government, industry and academia. Others will model us and use USTRANSCOM as the standard by which they measure their performance. This is where we are headed and the "TRANSCOM Twenty" in 2017 are critical in taking us there.

- DMc



TRANSCOM welcomes new chief of staff

USTRANSCOM's new Chief of Staff Maj. Gen. John C. Flournoy Jr. chats with his Assistant Chief of Staff Jay Stocks and Executive Secretary Barb Reynolds, Feb. 21 as he gets accustomed to his new surroundings. *Photo by Bob Fehringer, TCPA*

The chief of staff serves as advisor and assistant to the commander and deputy commander, USTRANSCOM. He directs and coordinates the activities of the staff in accordance with the policies and instructions of the commander and the deputy commander. He acts as primary point of contact with the commander, USTRANSCOM and transportation component command (TCC) staff for administrative matters. He also advises the commander on all matters concerning reserve component forces relating to the mission of USTRANSCOM.

Component Commanders Conference held at USTRANSCOM

By USTRANSCOM Public Affairs

Air Force Gen. Darren W. McDew, commander, U.S. Transportation Command, hosted the quarterly Component Commanders' Conference Feb. 24 at Scott Air Force Base, Illinois. The event culminated the two previous days' dialogue among several venues.

Earlier sessions for the week included the Distribution Process Owner Executive Board here on Feb. 22, where members addressed new ways of thinking in contested environments, innovative logistics and cyber mission assurance.

Also, Navy Adm. Michael S. Rogers, commander, U.S. Cyber Command, director, National Security Agency, and chief, Central Security Service, spoke here Feb. 22 and challenged attendees to think more broadly about cyber.

On Feb. 23, the Cybersecurity Roundtable was held in O'Fallon, Illinois, and participants discussed fighting through critical infrastructure, data integrity and mission assurance.

The Component Commanders Conference keynote speaker was Clayton M. Christensen, the Kim B. Clark Professor of Business Administration at the Harvard Business School. Regarded as one of the world's top experts on innovation and growth, he is credited with coining the phrase "disruptive innovation" and spoke about disruptive thinking.

In addition to Christensen's presen-



Clayton M. Christensen, the Kim B. Clark Professor of Business Administration at the Harvard Business School, addresses members of U.S. Transportation Command and its component commands during the Feb. 24 Component Commanders' Conference. Photo by Bob Fehring, TCPA

tation, shareholders were briefed on projected global trends, key cyber terrain, and changes in the new congress resulting in opportunities for disruptive influence.

Teammate Spotlight:

Canadian liaison officer supports Office of the Command Surgeon

By Lisa Caldwell, TCPA

Maj. Shannon Thomson, Royal Canadian Medical Service, serves as a joint medical planner with the U.S. Transportation Command Office of the Command Surgeon (TCSG).

A native of Dominion, Nova Scotia, Thomson arrived here in July 2014 from the Canadian Forces Health Services Group Headquarters in Ottawa, Ontario, where he was a medical planner in the Directorate of Health Services Operations.

"The Royal Canadian Medical Service is part of Military Personnel Command and supports the three branches of service in the Canadian Armed Forces: the Royal Canadian Navy, the Canadian Army and the Royal Canadian Air Force," said Thomson.

Thomson said his first TCSG role was as a training officer in the Theater Patient Movement Requirements Center – Americas branch, where he taught patient movement operations, coordinating exercise support and the delivery of training support on the TRANSCOM Regulating and Command & Control Evacuation System.

"Since November, I've led the development of an updated concept of operations for the Joint Patient Movement Expeditionary System,"



Maj. Shannon Thomson

said Thomson. "JPMS provides the Department of Defense with a scalable, rapidly deployable surge patient movement capability to support missions across the full range of military operations."

Thomson has nearly 32 years of military experience.

"I began my service in 1986 as a medic, was commissioned in 1994 as a health care administrator, then selected as a health services operations

officer in 2008," said Thomson. "I've been involved in medical operations and planning at the tactical, operational and strategic levels for most of my career."

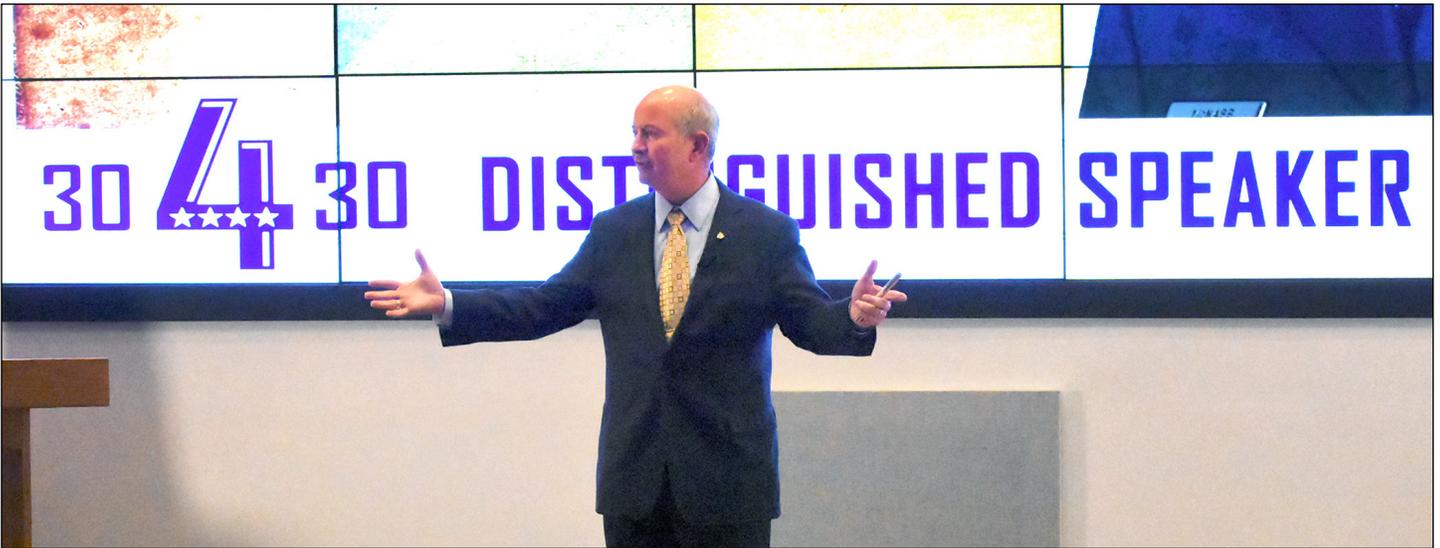
Thomson said his first occasion to serve directly with U.S. forces was in 2007 in Kandahar, Afghanistan.

"I was deputy commanding officer of the Role 3 Multinational Medical Unit, also known as the PFC Jerod Dennis Combat Hospital," said Thomson. "The Canadian-led R3MMU team partnered with the U.S., United Kingdom, Denmark, Netherlands, Switzerland and Australia to provide support to Regional Command South."

His last deployment was in 2010 to Kabul, Afghanistan.

"I served as deputy of the Medical Training Advisory Group which was part of the U.S.-led NATO Training Mission Afghanistan, and mentored the chief of staff at the Armed Forces Academy of Medical Sciences," he said. "Concurrently, I was assigned as a medical planner on the NTMA Command Surgeon staff, my first opportunity to serve in a U.S. headquarters."

As Thomson prepares to return to Canada this summer, he said, "I'm honored to have this third tour to serve directly with the U.S. military."



Retired Air Force Gen. Duncan McNabb, former commander, U.S. Transportation Command, addresses members of USTRANSCOM and its component commands Feb. 9 in the Seay Auditorium. McNabb was the third guest in USTRANSCOM's 30-4-30 Distinguished Speaker Series, an initiative to celebrate the command's 30th anniversary in October 2017.

Gen. Darren McDew, USTRANSCOM commander, has invited 30 four-star general officer, flag officer and equivalent strategic senior leaders to speak about how they view the world, linkages between USTRANSCOM's and the leader's organization, and a vision for USTRANSCOM partnerships. Photo by Bob Fehringer, TCPA



Air Force Gen. Paul Selva, vice chairman of the Joint Chiefs of Staff, addresses members of U.S. Transportation Command and its component commands Feb. 17 in the Seay Auditorium. Selva was the fourth guest in the 30-4-30 Distinguished Speaker Series. Photos by Bob Fehringer, TCPA



Navy Adm. Michael S. Rogers, commander, U.S. Cyber Command, director, National Security Agency, and chief, Central Security Service, spoke to members of U.S. Transportation Command and its component commands Feb. 22 in the Seay Auditorium. Rogers was the fifth guest in USTRANSCOM's 30-4-30 Distinguished Speaker Series. Photos by Bob Fehringer, TCPA



Remembering Operation Motherload

By Dr. Robert Sligh, TCRC

On Friday, March 11, 2011, Japan suffered one of the worst earthquakes in its history. The 9.0 quake off the Tohoku coast generated a tsunami that reached a height of 131 feet in some places.

The Tokyo Power Company's Fukushima Daiichi Nuclear Power Plant took a direct hit from the tsunami and lost power to the cooling system. Three of its five active reactors lost power and partially melted down. Several dramatic hydrogen explosions took the tops off several of the reactor buildings. Radiation contaminated the immediate area and spread with the wind. Tokyo, which is 170 miles away, was not immune. Radiation, mostly Iodine-131 (I-131), reached Metropolitan Tokyo and its 33 million inhabitants on 20 March.

There were five U.S. military installations in the greater Tokyo area with Yokota Air Base and Yokosuka Navy Base the two largest. Thousands of American service personnel, civilians and their dependents were suddenly at risk. This was not a situation U.S. military and diplomatic leaders ever expected to face. Lt. Gen. Burton Field, commander, U.S. Forces Japan, said that if it had been offered as a War College problem everyone would have called it "unrealistic." But it was all too real and leaders had to quickly learn how to deal with a radioactive environment.

By March 17, the U.S. government decided to offer dependents voluntary assisted departure. In all, approxi-



Lt. Col. Francis Slosser, chief nurse with the 18th Aeromedical Evacuation Squadron, chats with Jessica Mendez, an expectant mother, on Marine Corps Air Station Iwakuni, Japan, Operation Motherload.

USAF photo by Tech. Sgt. Mike Tateishi

mately 9,000 would either self-evacuate or depart on took up the government's offer. However, not everyone could evacuate on airliners or chartered aircraft.

As the scope of the radiation in Tokyo became known, it was soon "popular" to say that someone would have to stand on the roof of the U.S. embassy for four days to get a chest x-ray's worth of radiation. However, expectant mothers or infants aren't x-rayed and I-131 poses a considerable risk to infants. I-131 had a half-life of only eight days, but if inhaled or ingested — as it was in Tokyo — the thyroid would absorb it, increasing the risk of thyroid cancer. Taking preventative potassium iodine (KI) tablets was not good for mothers and their children, either.

Pacific Command and component

surgeons recommended evacuation. While most of the expectant mothers could leave on commercial or chartered airliners, those at 34 weeks or more, and post-partum mothers with infants less than six weeks, could not. Airlines would not take them nor was it a good idea for the U.S.-chartered aircraft. Aeromedical Evacuation aircraft would have to be used.

Unfortunately, there was no guidance for a situation like this. While the 613th Air Operation Center's Aeromedical Evacuation (AE) coordinator arranged flights for possibly hundreds of patients, Col. David O'Brien, Thirteenth Air Force Surgeon General and later USTRANSCOM SG, created guidance on the fly. His handiwork was eventually broadened to include active duty expectant mothers and individuals allergic to KI. The U.S. government's decision to hand out KI tablets on 21 March triggered the voluntary evacuation, which started the next day.

In all, Operation Motherload, as the voluntary evacuation was dubbed, consisted of four missions flown between March 22 and 30 by the 909th Air Refueling Squadron and 18th Aeromedical Evacuation Squadron. They carried and cared for 23 late-term expectant mothers and 32 family members who were moved to Okinawa. Although the number of patients moved was far fewer than the hundreds it could have been, the event added yet another tool to the AE tool kit.

History of USTRANSCOM - Setting up the command

By Peg Nigra, TCRC

By the time Acting Chairman of the Joint Chiefs of Staff, Air Force Gen. Robert T. Herres, signed the USTRANSCOM Implementation Plan (IP) on March 12, 1987, Gen. Duane Cassidy had hand-picked his chief of staff; acting director for command, control, communications, and computer systems; director for manpower and personnel; acting director for operations and plans; and two enlisted personnel.

The IP stated the new command would become operational in four phases. The first phase, April 15 to Oct. 1, 1987, consisted of forming the USTRANSCOM staff along the lines of a typical unified command; assigning Military Airlift Command, Military Sealift Command and Military Traffic Management Command as components; and deestablishing the Joint Deployment Agency and reassigning

those functions to USTRANSCOM.

For the first phase, Gen. Cassidy tasked his small USTRANSCOM staff with developing a concept of operations (CONOPS) and planning the activation ceremony. He formed a multi-organizational CONOPS development team headed by Air Force Lieutenant Col. Richard G. Poff, who was dual-hatted (assigned to both MAC and USTRANSCOM) to the operations and logistics directorate.

Gen. Cassidy sent the team out to visit strategic mobility customers and providers to establish points of contact and determine requirements. He told the team to be broad in scope, responsive to theater commanders' fighting needs and innovative. He emphasized that "USTRANSCOM needed to develop a deployment system that worked in peacetime; if users could not see results when training on the system, they would not use it in war."

The team found out that wherever

they went support for the new command was strong and expectations high. The Joint Chiefs of Staff, unified and specified commands, and government and commercial organizations all supported the new command's mission and looked to USTRANSCOM to solve the Department of Defense's transportation problems.

By the end of the year, the draft CONOPS had been briefed to Gen. Cassidy, the component commanders and the Joint Chiefs of Staff and was ready for publication in 1988.

While the CONOPS team had been traveling the globe, the rest of the staff planned the activation ceremony to take place on Oct. 1.

The next few articles will put the spotlight on the new command's senior leadership, starting with our first deputy commander in chief, Navy Vice Adm. Albert J. Herberger.

TPMRC-W focuses on health engagements in the Pacific

By Lt. Col. Chris Cieurzo, TCSG

In a region covering two-thirds of the world's surface, moving patients is an ongoing challenge which presents an opportunity for U.S. military health collaboration with Pacific Rim partners.

To support the Pacific theater global health engagement mission, the U.S. Transportation Command Office of the Command Surgeon's TRANSCOM Patient Movement Requirements Center-West team joined in 2016 GHE activities to practice its role of synchronizing safe, responsive and efficient global patient movement.

According to the January 2014 Global Health Working Group, GHE is a powerful national security instrument that supports the U.S. government's efforts around the world, and has been identified as an important priority by the Defense Health Agency.

GHE comprises health and medical-related actions and programs undertaken by the Department of Defense to improve foreign armed forces' or foreign civilian authorities' health system capacity, and promote and strengthen their human and/or animal health systems in support of national



Members of the Philippine Armed Forces and Pacific Air Forces participate in a September 2016 military/civilian exercise testing the Philippine province of Cebu's provincial disaster response. *Courtesy photo.*

security objectives. Its pillars are force health protection, building partner capacity and interoperability, humanitarian assistance and disaster relief, and cooperative threat reduction.

In September 2016, TPMRC-W participated in a subject matter expert exchange with the Philippine Armed Forces, Pacific Air Forces, Marine Forces Pacific and the Defense Institute for Medical Operations.

During the event, an exercise engaging 32 civilians from the Provincial Disaster Risk Reduction and Management Office of Cebu, Philippines, and 42 military members of the Philippine

Armed Forces tested Cebu's provincial disaster response. As a result, the PDRRMO-Cebu reduced casualty evacuation time from two hours to 20 minutes, and improved patient accountability to 100 percent.

Along with the mass casualty exercise, training for both the civilian and military players was conducted in Self Aid and Buddy Care, Casualty Evacuation, Disaster Response, Tactical Field Care and Trauma Nursing.

Later, in October 2016, TPMRC-W collaborated in an Aeromedical Evacuation SMEE with the Royal Singapore Air Force medical leads. The four-day program educated attendees on the different AE systems and considered ways to allow interoperability between the two. The RSAF personnel received briefings, witnessed a live mission onload and were shown various AE configurations for the KC-135R aircraft.

This health engagement influenced the RSAF and U.S. military to further discuss joint training for the HADR environment, with potential to take part in upcoming joint exercises within the Pacific theater.



SDDC announces second Surface Warrior Challenge

By SDDC Public Affairs

The Military Surface Deployment and Distribution Command recently released the details of the Surface Warrior Challenge II "Bataan at 75," the second in an on-going fitness series presented by U.S. Army Maj. Gen. Kurt Ryan, SDDC Commanding General.

SWC II will be a satellite Bataan Memorial Death March event and is slated for March 19, 7 a.m., on the Scott Air Force Base running path. The competition is open to all personnel who have access to the base and are older than 15 years of age. The event is free and all finishers will receive a completion medal.

"We really want this to be a fun event and would like to see a lot of participants from the Scott Air Force Base community," said Ryan.

The single-day event has six different options that will allow individuals and groups to partake in the time honored event.

To get the full details and to sign-up for the event, contact Sgt. 1st Class



A bicyclist rides past a hangar during the Surface Warrior Challenge at Scott Air Force Base, Illinois, Aug. 27, 2016. The event, also known as the Tour de Scott, featured a triathlon consisting of running, bicycling and swimming that participants could compete individually or as a member of a team. *USAF photo by Tech. Sgt. Jonathan Fowler*

Jerome Harvey at 618-220-5391, email usarmy.scott.sddc.mbx.events@mail.mil. Fliers are also located at the Scott Air Force Base Fitness Centers, and Headquarters SDDC lobby in building 1900W.

Surface Warrior Challenge I, conducted last September, consisted of an individual/team short and long distance triathlon on Scott Air Force Base.

During World War II, on April 9, 1942, U.S. and Filipino soldiers surrendered after seven months of battle combined with exposure to the extreme elements, disease, and lack of vital supplies. Tens of thousands of U.S. and Filipino soldiers were forced to become prisoners of war to the Japanese. The soldiers were marched 65 miles and faced horrifying conditions and treatment as POWs.

Recognitions

USTRANSCOM 2016 Annual Award winners



Volunteer
Petty Officer 2nd Class
Anthony Avalos, TCJ2



Company Grade Officer
Capt. Matthew Tempia,
JECB



Field Grade Officer
Maj. Brooks Boyd,
TCJ3



Senior Service Member
Master Sgt. Charles Bina,
JECB



Civilian Category III
Kimberly Crossen,
TCAQ



Civilian Category II
Larry Jackson, TCJ2



Civilian Category I
Lisle Holland, TCAQ

Not pictured are:

Junior Service Member - Senior Airman Carlos Menendez, JECB
Service Member - Staff Sgt. Abigail Burton, TCJ3
Color Guard Member - Staff Sgt. Jacob Allen, 375th CES

Arrivals

Petty Officer 3rd Class Neil Martin, TCSG
Lt. Cmdr. Karen Teague, TCJ5/4
Chief Master Sgt. April Pastorios, TCJ3
Senior Airman Philip Mudd, TCJ2
Tech. Sgt. Jasmine Howell, JECB
Tech. Sgt. Patrick Weaver, TCJ8
Petty Officer 2nd Class Moshe Benkandil, TCJ3
Petty Officer 3rd Class Taylor Barnes, TCSG
Peter Burgess, JECB
Kenneth Smith, TCAQ
Todd Herman, TCJ3
Todd Howey, TCJ8
Catherine McClain, JECB
Ronald Carl, TCAC
Keith Holmes, TCAQ
Phyllis Johnson, TCJ1
Christopher Myers, TCJ3
Brad Koerkenmeier, TCJ3
Michelle Bransford, TCJ8
Tonya Ehlert, TCSG

Departures

Spc. Shawn Nelson, JECB
Sgt. 1st Class Cornelious Creech, JECB
Staff Sgt. Charles Creech, JECB
Tech. Sgt. Jonathan Blanck, JECB
Tech. Sgt. Kendra Strnad, TCAQ
Staff Sgt. Davis Morgan, TCSG
Petty Officer 1st Class Wade Benson, TCJ3
Petty Officer 1st Class Shanna Alger, JCSE
Chief Petty Officer James Brown, JCSE
Staff Sgt. Allen Brannon, JECB

Staff Sgt. Rafael Rodriguez, JECB
Staff Sgt. Joseph Rodriguez, JECB
Dustin Harvey, TCAQ
Yolanda Wilkes, ERC

Promotions

Chief Warrant Officer Johnathan Waddy
Lt. Col. Jeremiah O'Connor

USTRANSCOM's Spirit of Hope Award nominee

Master Sgt. Michael B. Smith, JECB

This award is named in honor of Bob Hope and is presented for outstanding service to the United States of America. It is awarded to men, women and organizations of the United States Armed Forces, entertainers and other distinguished Americans and organizations, whose patriotism and service reflect Bob Hope's service.

USTRANSCOM's Portraits in Courage Award nominee

Airman 1st Class PeeJay E. Jack, JECB

The award is intended to pay tribute to airmen who demonstrate exceptional personal or moral courage in their performance, regardless of command and location or their type of service or action. Portraits in Courage, Vol. X, will personify Air Force core values and echo Air Force chief of staff focus on warfighting and community service.

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.