

September 2016



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Scott AFB, Illinois
Vol. 16, No. 9

Gen. Darren W. McDew, commander, USTRANSCOM, welcomes component commanders and staff members to the USTRANSCOM Component Commanders Conference Aug. 22. *Photo by Bob Fehringer, TCPA*



USTRANSCOM hosts Component Commanders Conference

By Lisa M. Caldwell, TCPA

Gen. Darren W. McDew, commander, U.S. Transportation Command, hosted a Component Commanders Conference here Aug. 22.

Participants included commanders and senior enlisted leaders from components Military Surface Deployment and Distribution Command, Military Sealift Command, Joint Transportation Reserve Unit and Joint Enabling Capabilities Command; the director and senior enlisted leader from Defense Logistics Agency; principals from the Maritime Administration; the 18th Air Force commander; and USTRANSCOM senior

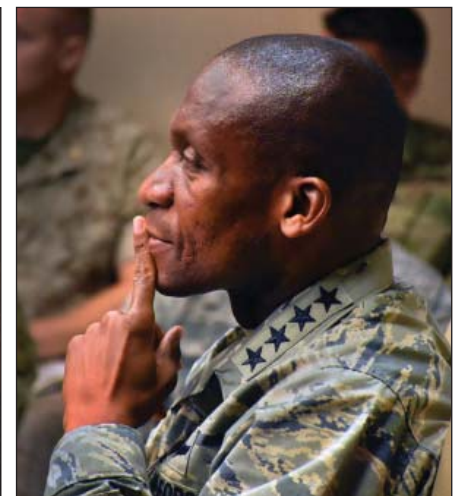
leaders.

Cybersecurity relating to the Joint Deployment and Distribution Enterprise was the primary focus of the conference. The keynote speaker was Peter Singer, a strategist and senior fellow at the New America Foundation, expert in cybersecurity, cyberwar and changes in 21st century warfare, and author of multiple award-winning books.

Attendees also discussed vulnerabilities in key cyber terrain, were briefed on the Defense Information Systems Agency and USTRANSCOM Enterprise Readiness Center, and received a command strategy update.



Peter Singer addresses the USTRANSCOM Component Commanders Conference, Aug. 22. Singer also addressed members of the command later in the day. *Photo by Bob Fehringer, TCPA*



Gen. Darren W. McDew, commander, USTRANSCOM, listens to guest speaker Peter Singer during the Component Commanders Conference, Aug. 22. *Photo by Bob Fehringer, TCPA*



MSC hosts Change of Command

NORFOLK, Va. – Rear Adm. Dee Mewbourne relieved Rear Adm. T. K. Shannon as commander, Military Sealift Command, during a change of command ceremony aboard USNS Lewis B. Puller (T-ESB 3).

Gen. Darren W. McDew, commander, U.S. Transportation Command, and Adm. Philip S. Davidson, commander, U.S. Fleet Forces Command, were the guest speakers.

A graduate of the United States Naval Academy and native of Ormond Beach, Florida, Mewbourne assumed command of MSC Aug. 25 following his latest tour of duty as the director of maritime operations, U.S. Fleet Forces Command, in Norfolk, Virginia.

“Building on the legacy of Admiral Shannon, Military Sealift Command will ensure the Navy is ready to fight and win anywhere in the maritime domain, making America safer for our families today and for future generations,” said Mewbourne.



Both photos - Rear Adm. Dee Mewbourne addresses the audience at Military Sealift Command's change of command ceremony aboard USNS Lewis B. Puller (T-ESB 3), Aug. 25. Mewbourne relieved Rear Adm. T. K. Shannon as commander, Military Sealift Command. U.S. Navy photograph by Bill Mesta

Chapter three: Personal journey of resiliency, hope and faith in God - Part three

By Chaplain Lt. Col. Leslie Forbes-Mariani

The afternoon of the shooting we returned to the temporary quarters.

Dogs were walked, kids were set up with a snack and games. I went to my room, shut the door and cried, deep heavy and releasing sobs into my pillow.

How was I going to start the conversation with my husband's dad, his best friend and our other family members and friends?

Earlier I did not call anyone, as I did not know how or what to tell them and it was not a place I could talk. I made calls and posted on my social media account to pray for my husband.

That afternoon the command team from my new unit came by the temporary quarters to encourage us.

After our trip to the hospital later in the day, we returned and the first sergeant brought us food. I had forgotten food. They brought spaghetti. The boys were so happy. I had very little food in our kitchen because I did not want to move a lot of food to our new place. What a blessing.

The next day my boys and I attended church and received support and encouragement. The house had just been released as a crime scene and we could finish moving in the rest of our things that afternoon.

I announced we would be meeting after church if anyone could help.

The owner of our home rallied business owners in Mascoutah to help as well. I arrived at the house before anyone and started to walk through the building. My heart was pounding and my anxiety rose the closer I got to the shooting location.

Suddenly the doorbell rang and a stranger was standing at the door. He smiled and said “Hi, I’m Al and I’m here to help.” I fell into his arms and cried. I felt he had rescued me from the scary moment in the house.

And as we were talking, people were walking up to the house from all around the street, getting out of cars and trucks, coming to help. They came from the church, the city of Mascoutah businesses and from Scott Air Force Base.

Within two hours the truck was unloaded, beds put together, piano was in the house, trucks swept out and ready for pick up. Arrangements were made for folks to come and help me set up the kitchen and pick up my niece from the airport.

We were still in the temporary quarters as the house was not unpacked and ready to occupy, but the next night we would stay in our new home.

The owner of our home, in addition to helping with the unloading, started the

food train for us, which was a total blessing in so many ways. We had dinner for 30 nights delivered right after our return from the hospital so the kids could eat and do homework before bed.

It was amazing meeting all the folks each night who brought us dinner. We met and discovered new people who came out and loved on our family. We are so grateful for their love, care and concern.

Blessing, gratefulness, thanksgiving repeated over and over in my mind and heart. In the midst of the trial, God can give you peace. Again I emphasize this chapter 4 of II Corinthians, We are hard pressed on every side, but not crushed; not in despair; not abandoned; not destroyed... Therefore do not lose heart. So fix our eyes not on what is seen, but on what is unseen.

Again the passage came to me you are “not in despair.” Know I am with you. Don’t look to what you see but what is, unseen. Faith is just this, trusting in God to bring what you need when you need it. We all go through difficult times and we all need a life line to hang on to during those times.

I suggest if you are going through a difficult time now to look to God for help, your religious leader for encouragement and your family and friends for support.

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An electronic version is available at:
<http://www.ustranscom.mil/cmd/trans/transporter.pdf>

New contracting tool saves AQ estimated \$1.5 million in lost productivity

By Stephanie Pasch, TCCS-CM

On March 28, U.S. Transportation Command's Acquisition Director Gail Jorgenson stood up a team of 14 contracting and program management professionals to find a paperless contract filing system. The project objectives included streamlining processes for TCAQ to receive, review, share and maintain documents, and providing the ability to store official and legal certified electronic files of record. To kick off the initiative, the team gathered for a week-long off-site to scope the project and outline a schedule.

During the off-site, the team leveraged knowledge management principles to define its goals and requirements, map the entire acquisition lifecycle process, identify potential systems and develop courses of action for leadership. When considering capabilities of the contract management tool, they categorized their functional requirements into "Must Have," "Really Want" and "Nice to Have" evaluation categories in order to more objectively assess the potential technology applications. The team uncovered three key obstacles, said Contracting Officer David Hoag.

"First was determining how to get proposals from vendors and commercial contractors to us safely and securely," Hoag said. Currently, the proposals are received on paper and delivered either in person or sent by mail, so the team had to consider how to build the process electronically with certain security and functionality parameters. "Those parameters were easy to overcome with AMERDEC SAFE," Hoag added.

According to safe.amrdec.army.mil/safe, the U.S. Army Aviation and Mission Research Development and Engineering Center Safe Access File Exchange is a secure, CAC-enabled web application that can be used to share files up to 2GB in size.

Next, the tool needed to have the capability to quickly review source selection documents. Currently, documents are reviewed manually, consuming excess time. An electronic filing system offered the opportunity to streamline the document review process. Specifically, the system provides a solution that tracks the review and approval cycle of each document being reviewed.

Finally, the tool needed to provide an audit trail to track actions throughout the acquisition lifecycle.

Both on paper and in an electronic filing system, all decisions must be documented to provide an audit trail. Federal Acquisition Regulation rules dictate historical contract files must be kept for six years, and paper copies can take large amounts of physical space. In addition, paper copies take time for contracting personnel to find the material. In a web-based tool, historical decisions are archived and can be searched through a simple search engine.

While trying to streamline the process, the team also needed to consider security requirements. To meet those requirements, they partnered with TCJ6 to find a CAC-enabled, web-based system that would overcome the three key obstacles in a single tool.

Together the team explored several established federal systems; internal resources, including SharePoint and the shared drive; commercial-off-the-shelf and government-off-the-shelf products; and the possibility of developing its own tool.

In the end, the team decided to adopt the U.S. Army's Paperless Contract Files (PCF). "We lucked out," Hoag said. "The Army system is a web application that doesn't need a government computer—contracting professionals can access the application from their own systems. It's also secure and tested. The military has used it since 2012."

PCF is a secure, web-based application that can be accessed using Army Knowledge Online's CAC single sign-on process. It provides a user-friendly document workflow and review interface that tracks changes to documents and offers version control. And, it fulfills all of the functional requirements the team outlined, from "Must Haves," to "Really Wants" and "Nice to Haves."

Currently, AQ professionals spend approximately 15 percent of their time filing, storing, transporting and maintaining binders full of documents. The AQ cross-functional team estimates the PCF will allow the command to save about \$1.5 million in lost productivity. The tool was the least costly solution the team considered, leveraging an annual fee of \$600 per user each year, or \$108,000 annually for all users. The fee includes application maintenance and upgrades, training for all personnel and 24/7 help desk support. The team plans to have PCF fully operational by Oct. 1, 2016.

The AQ cross-functional team estimates the PCF will allow the command to save about \$1.5 million in lost productivity.

USTRANSCOM Team,

I'm proud to announce TCAQ has put our "Evolving for Tomorrow" priority into action. TCAQ put together a team of 14 highly motivated individuals to research, select, fund and implement a "best-of-class" electronic contract filing system solution for the Acquisition Directorate.

The team was given their mission and then empowered to dedicate one week to identify system requirements, conduct research and demonstrations of commercial-off-the-shelf and government-off-the-shelf solutions and select a solution to implement.

The paperless team selected the Army's Paperless Contract Files (PCF) web-based application that provides a secure, official and legal DoD 5015 certified electronic file of record. Not only is PCF a space saving solution, it will also increase productivity as contracting professionals spend up to 15 percent of their time filing, storing, transporting and maintaining binders full of documents.

Beyond automating the contracting file, the application provides a user-friendly document workflow as well as an interface for data reporting and management tools using metrics and dashboards. This team's outstanding efforts will allow for a fielded solution by 1 October 2016!

This feat could not have been accomplished without great teamwork across USTRANSCOM by personnel from TCJ6, TCJA and TCJ8. Congratulations to this team for moving their organization forward to a paperless environment.

Job well done!

DMc

**General Darren McDew
Commander, USTRANSCOM**

TRANSCOM's family picnic photo album



Photos by Bob Fehring, TCPA





Four Days Marches

By Bob Fehringer, TCPA

Marching for miles and miles may be a requirement for military training, but for someone to travel halfway around the world to march 40 kilometers a day, for four days, carrying a 22-pound pack, while on leave, they must have something to prove.

Army Lt. Col. David M. Kirkland chief, Global Force Management, Operations and Plans, is one of a handful of U.S. military men and women who travel every year to Nijmegen, The Netherlands in mid-July, to participate in the largest multiple-day marching event in the world, The International Four Days Marches Nijmegen.

"I first heard of the Four Days Marches in early 2011 while stationed in Germany," Kirkland said. "The unit I was assigned to was putting together a team to participate so I volunteered. 2016 marked my 5th successful completion of the Four Days Marches. I previously completed the march in 2011, 2012, 2013 and 2014. I missed the march in 2015 due to my attendance at JPME-II."

So, why does Kirkland feel the need to participate in an event such as this when there are so many physical training options available locally?

"(For) Multiple reasons," he said, "but one is that every year I've done the march, I've heard the comment

that 'Americans typically don't do well here.' Statistically speaking, they are correct. Although I've completed each one I've participated in, over the last five years the U.S. military has had one of the highest drop-out rates.



Lt. Col. David M. Kirkland

"I think we, as a military, are better than that," Kirkland continued, "so I do it annually to try and change that perception...one step, one mile, one day, one year at a time."

According to Kirkland, the march was originally organized as a means of promoting sport and exercise and was a military event with a few civilians. It is now mainly a civilian event. In recent years, the event has been limited to approximately 40,000 participants, including about 5,000 military personnel. Depending on age group and category, walkers have to walk 30, 40, or 50 kilometers each day for four days.

"In 2016 they celebrated the 100th edition with over 47,000 participants (during World Wars I and II, the

marches were curtailed)," Kirkland said. "Of the 47,000 participants, over 6,000 military personnel from 31 different nations participated, including 217 U.S. military personnel from all branches of service."

Kirkland encourages everyone stationed in Europe to try the event, but offers some advice on the subject.

"If you are going to do it, start training early," Kirkland said. "We had a saying we would use during marching, 'Pain is weakness leaving the body.' During a march, I don't recall if it was training or an event, I had an Army first sergeant who was marching on the team. He was having some discomfort this particular day and I remember someone saying 'Pain is weakness leaving the body.' A young soldier marching near him said 'First sergeant, that's a lot of weakness.' Everyone laughed.

It is that camaraderie Kirkland remembers about his multiple marches.

"Every year I've done the Four Days Marches, I've participated as a military participant, and have stayed on the military camp," he said. "I see familiar faces each year, but the one thing we all have in common is our military service.

"We are all military, regardless of nation," Kirkland continued. "There is no 'us vs them' mentality. It's the same distance and weight for everyone and we all wear uniforms with boots. Everyone is going to have aches and pains, but we are all in it together."

TRANSCOM History - second floor breezeway artifacts

By Peg Nigra, TCRC

In the last Transporter, I promised to tell you about the artifacts in the second floor breezeway and in the Transportation Plaza. Let's start with the breezeway.

Each artifact represents the history of military air, land and sea transportation.

Sea: On the west side of the breezeway is a model of the Lyra. This roll-on/roll-off ship was the first ship USTRANSCOM contracted for during Desert Shield/Desert Storm. The Lyra made four trips and carried 207,957 short tons of cargo for the United States. It was such a strong performer that the government bought it after Desert Storm and renamed it the Cape Texas. Our model is on loan to us from the Navy Curator of Models.

On the east side of the breezeway is a model of the Maersk Alabama. In April 2009, Somali pirates captured the US-flagged ship. The crew retook the ship and the pirates fled to a lifeboat with the ship's captain. U.S. Navy SEALs subsequently killed the three pirates and rescued the captain. Maersk Lines gave the model

and display table to the command in February 2015.

The huge ship's wheel is from the USS Tappahannock, and previously hung in the Secretary of the Navy's office. The Tappahannock carried troops in the Pacific in World War II and is credited with downing one Japanese fighter plane.

The ship drawings are of a Liberty



Second floor breezeway artifacts

ship. Liberty ships were built during World War II to carry supplies and troops to forces in the European and Pacific theaters. The U.S. built more than 2,500 Liberty ships in five years.

Land: Military land transportation is represented by a wheel from a mid-19th century escort wagon, ox bow, ox shoes, bull whip and mule

the U.S. military to Japan with relief supplies. It may have been the U.S. military's first overseas humanitarian operation.

Adm. Edwin A. Anderson, Asiatic Fleet commander, dispatched destroyers with food, medicine and other sup-



plies aboard. They were the first aid from a foreign power to reach Japan. More ships, and Anderson, followed. The U.S. Army in the Philippines arrived days later with more supplies, a field hospital and nurses.

The Japanese hesitated to allow U.S. ships access to the affected area or accept U.S. aid. Col. Percy Bishop, one of several senior Army officers who had arrived from the Philippines, thought it was pride, or, as rumors had it, Japan had offered aid after the

harness. These items are from Fort Leavenworth, Kansas, which was a major transportation hub for the Army moving supplies westward.

Air: The propeller is from a De Havilland-4 (DH-4) and is on loan to us from the National Museum of the United States Air Force at Wright-Patterson Air Force Base, Ohio. The DH-4 was the only U.S.-built aircraft to see combat during World War I. The U.S. Army Air Service used the DH-4 in a number of roles after the war, including as an ambulance and to deliver the mail.

Also of note are the two bells on display. The train bell was given to us by CSX Transportation. The ship's bell is from the USS Edenton, which was commissioned on Jan. 23, 1971 and served the U.S. Navy as its most capable towing, diving and salvage ship. The ship was decommissioned on March 29, 1996. The bell is on loan from the Navy.

These artifacts were on display in the front lobby until 2009 when the lobby was expanded to its current design. Watch for the October Transporter to learn about the items in the Transportation Plaza.

The U.S. military and the great Kanto earthquake

By Dr. Robert Sligh, TCRC

Just before noon on Sept. 1, 1923, a massive 7.9 to 8.3 magnitude earthquake shook Tokyo and Yokohama, Japan.

Buildings toppled and houses collapsed, burying uncounted thousands. More than 570,000 homes were destroyed. The 93-ton Big Buddha in Kamakura, 35 miles away, was moved two feet. But it was the subsequent fires that caused the most deaths. The cities were mostly made of wood and paper and caught fire quickly, causing a firestorm. The fires accounted for the majority of the estimated 130,000 deaths.

American interests were at risk, too. Although the U.S. embassy in downtown Tokyo was destroyed, its staff set up relief operations in the courtyard to aid Americans and other nationalities. They were aided by an unlikely source—Brig. Gen. Frank Ross McCoy, U.S. Army, a protégé of Gen. Lenard Wood and President Theodore Roosevelt. McCoy had just arrived in Japan on his way to China. In the absence of the ambassador and without orders, he took charge of the relief operation. He soon had company.

When President Calvin Coolidge heard of the disaster, he ordered

San Francisco quake and felt snubbed by the U.S. refusal.

The real reason was national security. The Japanese government did not want outside forces studying Tokyo's defenses. However, the Japanese area commander allowed U.S. forces in and was severely criticized for it. Once at Yokohama, it still took McCoy's diplomatic skills to break the deadlock and allow the landing of American supplies and personnel.

Once ashore, U.S. personnel helped with clean-up and establishing a field hospital.

In the U.S., President Coolidge called on Americans to help Japan and put renowned humanitarian Secretary of Commerce Herbert Hoover in charge. As a result, the American people donated \$18 million (\$252 million today) in cash and supplies through the Red Cross and other organizations. The Red Cross gave \$3 million (\$42 million) to build a hospital and fund a hospital endowment—rebuilding St. Luke's Hospital in Tokyo, which exists today.

Since 1960, every September 1st is Disaster Prevention Day in Japan. Schools, the government, public and private organizations conduct earthquake drills.

Special thanks to Lt. Gen. Tom Waszkow (USAF, retired) for use of the Percy Bishop diary.

Teammate Spotlight: USTRANSCOM Liaison Officer Conference

By Lisa M. Caldwell, TCPA

This month's Spotlight shines on the U.S. Transportation Command Liaison Officer (LNO) Conference, held here August 9-11.

Hosted by the Operations and Plans Directorate (TCJ3), the symposium provided the LNOs with opportunities for command senior leader guidance, orientation, education and networking.

Air Force Maj. Richard Henderson, TCJ3 joint mobility officer, was the event action officer.

"Currently, we have 20 LNOs stationed at the various combatant commands and collocated with the Joint Staff and inter-agency organizations and with the Defense Logistics Agency," said Henderson. "They're the critical link between USTRANSCOM and COCOM requirements, and have the pulse of the organization they support and the USTRANSCOM expertise to facilitate solutions and resolve issues."

According to Henderson, the conference is typically held annually, but this one was out-of-cycle due to a high turnover of LNOs this summer.

"As ambassadors for USTRANSCOM, we wanted to ensure they received strategic direction from our leadership and gained a thorough understanding of Gen. McDew's priorities and vision," said Henderson.

While here, the LNOs received a



Gen. Darren W. McDew, commander, USTRANSCOM, welcomes attendees to the Liaison Officer Conference. Photo by Navy Cmdr. D.L. Nunnally, TCPA

USTRANSCOM mission briefing and presentations from directorate senior representatives, the Joint Enabling Capabilities Command, the Foreign Policy Advisor, the Commander's Action Group, the Joint Cyber Center, the Fusion Center and the Enterprise Readiness Center. They also met with their geographic branch counterparts for discussion and coordination.

One attendee was Air Force Lt. Col. Charles Haag, USTRANSCOM's first LNO to U.S. Cyber Command at Fort Meade, Maryland.

"What I liked about the conference is the command's, components' and directorates' mission briefs were given by those commanders and directors,

and I networked with the LNOs physically assigned to the other COCOMs and government agencies," said Haag. "I learned firsthand the value, trust and responsibility placed in us as the face and subject matter expert of USTRANSCOM."

"As the command's first liaison to USCYBERCOM, I will promote Gen. McDew's four priorities -- particularly #2 on advancing cyber domain capabilities -- and, in turn, advocate our competencies to support USCYBERCOM's fight," Haag continued. "Equally important, I will maintain my partnership with the other LNOs to promote unity

of effort and mission accomplishment toward our national security objectives, because our mission and cyberspace crosscut all warfighting domains and COCOM areas of responsibility."

Command personnel interested in becoming an LNO can apply for the tour of duty.

"Military members go through the normal O-6 assignment process," said Henderson. "The list of eligible personnel are approved by the USTRANSCOM commander and then hand-selected by the TCJ3 director. Civilian assistant LNOs are hired via the standard government hiring process."

Cybersecurity Roundtable

By Lt. Col. Roger Knedel, TCJ6

USTRANSCOM's senior leaders recently met with national-level supply chain and cybersecurity experts across industry, academia and the federal government to gain a better understanding of "resiliency" requirements during times of cyber disruption - necessary for the command to support DOD's global logistics mission.

The day-long event was the second in a series of TCCC Senior Leader Cybersecurity Roundtables that have generated insightful discussions and improved the command's understanding of vulnerabilities exposed from cyber attack surfaces.

The command is formulating risk mitigation strategies in order to adapt during times of crisis to the uncertainty associated with cyber disruptions. The "informative and mind-expanding event" will energize follow-on activities, as well as study and analysis, as the command takes actions to prepare for the future.

Plans are already underway to host a third event in the near future.

So long Logbook, hello SMS Workflow Manager

By David Comfort, TCJ3-IR

On Sept. 22, we anticipate Workflow Manager will be operational and Logbook will no longer be supported.

WFM is part of the Single Mobility System FusionNet application and will offer a more enterprise-level knowledge management and collaborative tasking and reporting tool.

WFM will support standard and custom catalogs while providing a repository for chronological information, concurrent commentary, and iterative work of linked tasks. The cataloging of shared data and information will provide a complete record of operational taskings and a wide range of automated reports and briefings.

By hosting WFM as part of the FusionNet application inside of SMS, users will be able to leverage key SMS capabilities ranging from require-

ments and mission visibility through execution monitoring of cargo and passenger movements.

Logbook has supported the global community exceptionally well over the past 17 years. It's time to retire it and take the next step with SMS Workflow Manager.

Current Logbook users will be required to obtain a SMS account to access the application. To request a SMS Workflow Manager account, go to the URLs below:

SMS NIPR: <https://sms.transcom.mil/>
SMS SIPR: <https://sms.ustrancom.smil.mil/>

Once in SMS, there are nine workflow manager Training Videos users can access from the HELP section.

For additional transition information, visit our Transition SharePoint page: https://intelshare.intelink.gov/sites/ustcj3/ustcj3i/logbook_transition

Recognitions



Maj. Foster Ferguson congratulates Sgt. Ryheme Stephens during his promotion ceremony Aug. 1.
Photo by Stephanie Pasch, TCCS-CM

Arrivals:

Chief Petty Officer David Duggar, TCJ6
Cmdr. Cory Brummett, TCJ6
Capt. David Smith, TCCC
Petty Officer 1st Class Samuel Rhea, TCJ2
Lt. Cmdr. Collin Korenek, TCJ2
Capt. Trent Kalp, TCJ5
Cmdr. Brett Baker, JPSE
Petty Officer 2nd Class Wade Glahn, TCJ3
Petty Officer 2nd Class Tyrek Drakeford, TCJ3
Maj. Erika Salerno, TCJ3
Col. Stacey Branch, TCSG
Lt. Col. Ronald Jones, TCSG
Col. Shawn Campbell, TCJ1
Lt. Col. Ricardo Sierraguzman, TCJ3
Staff Sgt. Arnold Zachary, TCJ2
Senior Airman Alexander Curran, TCJ2
Raymond Baker, JECC
Robert Brisson, TCJ3
Paige Elbe, TCAQ
Bradley Jublou, JECC
Dustin Lestrangle, JPSE
Joachim Mihalick, JECC
Lisa Mueller, JECC
Christine Paul Besikof, JPSE
Christopher Wanstreet, JECC

Departures:

Cmdr. Jonathan Kline, JECC
Petty Officer 1st Class Roman Clark, TCJ3
Petty Officer 2nd Class Maranda Samuel, TCJ3
Petty Officer 2nd Class Cari Moody, TCJ3
Petty Officer 2nd Class Omar Munizruiz, JCSE
Cmdr. Andrew Thaeler, JPSE
Capt. David Street, TCSG
Cmdr. Charles Hurst, TCJ5
Master Sgt. Charlie Wilson, TCSG
Master Sgt. Brian Maly, TCSG
Chief Warrant Officer 3 Bryan Hawkins, TCJ3
Lt. Col. Kenneth Weiner, TCJ5
Col. Eric Livingston, TCJ3
Maj. Melvin Burch-Bynum, TCJ6
Paul Frazier, TCJ6
Timothy Gould, TCAQ
Sandra Halama, TCAQ
Matthew Mohon, TCAQ
Gary Pendergrass, TCJ6
Richard Swezey, TCJ5
Ashley Tebbe, TCJ8

Promotions:

Cmdr. James Ward, TCJ3
Sgt. Ryheme Stephens, CSG



Master Sgt. Kathleen A. May is the new USTRANSCOM Command First Sergeant. *Photo by Bob Fehringer, TCPA*

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.