



UNITED STATES TRANSPORTATION COMMAND TRANSPORTER

June 2016

Caruso takes on role of USTRANSCOM SEL

By Bob Fehringer, TCPA



Gen. Darren W. McDew, commander U.S. Transportation Command, passed the command's guidon to the new Senior Enlisted Leader Chief Master Sgt. Matthew M. Caruso during a May 10 ceremony.

As the command senior enlisted leader, Caruso is the principal advisor to the combatant commander for all matters concerning joint force integration, career development, utilization and sustainment of the enlisted corps. USTRANSCOM, a command of more than 150,000 personnel, is the single manager for global air, land and sea transportation for the Department of Defense.

Caruso is originally from Brooklyn, New York and entered the Air Force in October 1987. He is a chief enlisted aircrew member with more than 5,000 hours as a flight engineer in the MC-130P/W, C-5A/B, and C-130E/H aircraft.

Caruso has deployed extensively in support of numerous combat and humanitarian operations serving in joint organizations.

USTRANSCOM Commander Gen. Darren W. McDew passes the command's guidon to the new Senior Enlisted Leader Chief Master Sgt. Matthew M. Caruso during a May 10 ceremony. *Photo by Bob Fehringer, USTRANSCOM/PA* See more SEL photos on page 4

INSIDE FEATURES

- 2 - Chief Turner retires
- 3 - Excellence in Government awards
- 4 - SEL ceremony photos
- 5 - Chaplain's message
- 6 - TRANSCOM history
- 7 - Teammate Spotlight



SEAC visits TRANSCOM

Command Sgt. Major John Wayne Troxell, Senior Enlisted Advisor to the Chairman of the Joint Chiefs of Staff, visited U.S. Transportation Command May 10, to attend the SEL Change of Responsibility ceremony. Here, Troxell poses with members of each service at USTRANSCOM. Front row, left to right - Petty Officer 3rd Class Anthony Avalos, USN, Command Sgt. Major John Wayne Troxell, SEAC and Staff Sgt. Britney Oswald, USAF. Back row, left, Lance Corporal Ryheme Stephens, USMC, Petty Officer Jeremy Bruner, USCG and Sgt. Lamont Ivory, USA. *Photo by Bob Fehringer, USTRANSCOM/PA*

Grip 'n Grins



New Army Element leaders announced

Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, meets with the command's Army Element new Deputy Commander Lt. Col. Will Laase and new Senior Enlisted Leader Sgt. 1st Class Jesse Johnson May 20, to welcome them to their new positions. *Photo by Bob Fehring, USTRANSCOM/PA*

USTRANSCOM's 4th SEL Turner retires

By Neil Samson, TCPA

Former Command Senior Enlisted Leader Chief Master Sgt. William W. Turner celebrated his U.S. Air Force retirement in a ceremony held May 13 at Scott Air Force Base, Illinois.

Chief Turner enlisted in July 1986, beginning his career as an F-15 armament systems specialist and retrained as an AC-130 gunship aerial gunner in 1991. He deployed in support of numerous contingencies, including nine deployments in support of Operations Enduring Freedom and Iraqi Freedom.

Turner said he'll miss many of his responsibilities as the command's senior enlisted leader.

"As the senior enlisted leader, I've had a chance to help our transportation warriors in the military and civilian ranks on a daily basis," Turner



Chief Master Sgt. William W. Turner

said. "I'll miss some of the same things everybody else misses - the camaraderie, the pride and professionalism that goes along with being an Airman, the enlisted leader for transportation assets across the Department of Defense, and just being a military member in general."

Gen. Darren W. McDew, USTRANSCOM commander, lauded Turner's contributions to the command.

"Throughout his career, he had a huge impact on the development of countless soldiers, Marines, sailors, airmen, coast guardsmen and special operations professionals: civilian, enlisted and officer alike," McDew said. "Chief Turner is a great airman and a true chief who has made a significant difference in our command and the defense of our nation."

As TRANSCOM's command chief, he was the advisor to the TRANSCOM commander on all matters involving the command's enlisted personnel across its three service component commands and subordinate command: Surface Deployment and Distribution Command (SDDC), U.S. Navy's Military Sealift Command (MSC), Air Mobility Command (AMC) and the Joint Enabling Capabilities Command (JECC).

TRANSPORTER

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Senior Enlisted Leader
Chief Master Sgt. Matthew M. Caruso



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An electronic version is available at:
<http://www.ustranscom.mil/cmd/trans/transporter.pdf>

Excellence in Government awards presented to TRANSCOM workers

By Bob Fehringer, TCPA

The Greater Saint Louis Federal Executive Board presented the 2016 Excellence in Government awards May 5 at the Orlando Gardens in St. Louis.

Members of U.S. Transportation Command's Combined Federal Campaign team were awarded first place in the Other CFC Team Level II category.

According to Lynn Schulte, Greater Saint Louis Federal Executive Board, this program is the Greater Saint Louis Federal Executive Board highlight of Public Service Recognition Week as authorized by Congress, and salutes the very best of the federal workforce.

"I could not be more proud of this year's USTRANSCOM CFC team," said Keyworker Lt. Cmdr. Christopher Dudley. "Fifty-five volunteers from across the command worked together to reach 100 percent contact and raise nearly \$159,000 for charity - 14 percent above goal and 18 percent more than last year's campaign.

"In fact, this year's campaign was

the most successful since before the government shutdown and sequestration of 2013," Dudley continued. "Every directorate reached 100 percent contact and held fund raisers and awareness events, which resulted in our goal being reached in less than six weeks--three weeks faster than last year's campaign.

"Seeing this team honored by the Greater St. Louis Federal Executive Board was really the icing on the cake of a great season of giving," Dudley added, "and reflects the spirit of service and community involvement shared by all members of the TRANSCOM family."

The CFC team members were not the only TRANSCOM winners this year. Also recognized were: TCJ4 Policy and Doctrine Division tied for First Place Professional Team and Integrated Computerized Deployment System (CODES) Team - First Place Technical Team.

Individual awards went to: John (Toby) Harryman, JA - First Place Professional Award; Shannon Switts, AQ

- First Place Technical Award; Kimberly Carder, J8 - Second Place Technical Award; Tiffany Gildon, J8 - Third Place Technical Award; Kevin Snider, AQ - Third Place CFC Coordinator/Keyworker and Lt. Cmdr. Christopher Dudley, J8 - First Place CFC Loaned Executive.

According to Schulte, nominated individuals and teams, along with the Combined Federal Campaign award nominees, were honored for their service during the awards program. The St. Louis Federal Executive Board is one of the original ten Executive Boards established by a presidential memorandum in 1961. It serves the federal agency heads in the Greater St. Louis area, including southern Illinois and eastern Missouri, by unifying their efforts and helping them increase the effective and efficient delivery of services. There are approximately 90 federal agencies represented on the full board.



Take Our Daughters and Sons to Work Day

By Bob Fehringer, TCPA

In case you wondered why there was a horde of youngsters roaming the halls of USTRANSCOM Thursday, April 28, it was the 23rd annual "Take Our Daughters and Sons to Work Day." The Intelligence Directorate's J2 Diversity Team spearheaded the national public education program here.

More than 39 million employees and their children visit 3.5 million American workplaces on TODASTW Day every year, according to Take Our Daughters and Sons to Work Foundation.

"The event provided 40 kids the opportunity to share the morning learning about their parents' work environment within USTRANSCOM," said Andrea Sanderson, USTRANSCOM Intelligence Directorate training manager. "Students took a tour of the Scott/Mid-America Airport control tower and were greeted by Capt. David McAllister, director of Intelligence, in the East Lobby of Building 1900 East."

According to Sanderson, the activities emphasized the joint mission role that their parents' job plays within the command. To top off the morning, the students had a unique opportunity to see where their parent worked.

"Chaplain Lt. Col. Leslie Forbes-Mariani delivered words of encouragement which concluded a



Bob Costello tells his son, Kaden, 4, about Spunky, the USTRANSCOM winged seahorse featured on the command's emblem, during the J2 "Take our daughters and sons to work" day, April 28. Photo by Bob Fehringer, USTRANSCOM/PA



morning of fun-filled educational activities," said Sanderson. "There were countless J2 members and volunteers whose support made the morning an amazing success."

"Today was a great event, a true reflection of the professionalism of those who volunteered," added Daniel E. Kesinger, chief, Operations Support Branch, USTRANSCOM J2-X. "The tours and lessons provided knowledge my children will carry with them for years to come. It was amazing to hear my kids relay their understanding of the importance of what we do in J2 and indeed USTRANSCOM - truly satisfying as a parent and as a member of the USTRANSCOM team.

"To everyone who contributed to today's success," Kesinger continued, "you have my sincere appreciation. Thank you."

Petty Officer 1st Class Donald Wells tells his daughter Hailey, 9, about the Building 1900 front lobby diorama. Photo by Bob Fehringer, USTRANSCOM/PA

SEL Change of Responsibility ceremony from page 1



Senior Enlisted Leader Chief Master Sgt. Matthew M. Caruso addresses the audience, May 10 during the Change of Responsibility ceremony.



The USTRANSCOM Color Guard posts the colors during the Change of Responsibility ceremony, May 10 in the Seay Auditorium.



Gen. Darren W. McDew, commander, USTRANSCOM, addresses the crowd during the Change of Responsibility program.



Chief Master Sgt. William W. Turner, left, congratulates the new SEL Chief Master Sgt. Matthew M. Caruso.



Former Command Senior Enlisted Leader Chief Master Sgt. William W. Turner thanks Gen. Darren W. McDew for his support during his tenure as SEL. Photos by Bob Fehringer, USTRANSCOM/PA

Chapter two: Journey of resiliency, hope and faith in God

By Chaplain Lt. Col. Leslie Forbes-Mariani

Last summer my family and I were training at a military couples and family training facility about six hours from my last duty station. The training started the night before with all the families.

The next morning I thought my husband was up and in the shower. As I was getting our boys up, I discovered he was not in the room. I thought he was at breakfast before us. He was not at breakfast.

I called his cell and he answered after several rings and said he was at the local hospital with kidney stones. He got up early in great pain and knew what was happening and drove himself to the hospital. He knew I was doing the training and did not want to hinder the event. He was in the hospital the entire weekend. The doctors thought he had passed the stone and released him into my care.

(Now, I don't want you to think this is normal craziness for my life. The reason for the series of articles is to encourage you and let you know we all go through stressful and difficult times. I just went through the crazy times in an 18-month time span. It is because of the love of God my family and I are able to overcome, be resilient and continue on in faith.)

We were starting leave from the event. Our plan was to visit my husband's family at a reunion and spend some quality time together as a family



Chaplain Lt. Col. Leslie Forbes-Mariani

in our RV.

As we were traveling across the Sonoran Desert hundreds of miles from nowhere, he starts to have significant pain again. Only now it is in the middle of the night, miles from nowhere. I started to drive cross country early in the morning and as the day progressed in the heat with my husband writhing in pain I was hoping we would make it to Palm Springs California, before too long.

I continued to pray, but I have to admit it was very stressful, and when the driver's window broke and would not roll back up, the noise and heat were pumping into the RV. I was very concerned.

We got to Palm Springs, California and I dropped him off at the hospital where it was discovered that it was far more serious than we expected and he needed surgery.

After dropping him at the hospital, I had to get the window fixed first to keep the children and animals safe and cool. The glass repair shop could not wire the window shut for lack of

parts.

Then I had to find a place to park the RV and keep the boys entertained; dogs walked, and cool. During this time my children were exceptional. They said they knew dad was in God's hands and he will be all right.

Concerned and praying for dad each night, thinking of him each day, they were trusting God would heal and bring their dad relief from pain. My children taught me about trust in this moment. Resiliency was being lived out right in front of my eyes. The family came together as we shared in the struggles and had faith in the love God has for us.

Romans 8:37-39 " ...In all these things we are more than winners! We owe it all to Christ, who has loved us. 38 I am absolutely sure that not even death or life can separate us from God's love. Not even angels or demons, the present or the future, or any powers can separate us. 39 Not even the highest places or the lowest, or anything else in all creation can separate us. Nothing at all can ever separate us from God's love." (NIV)

After three days we were on the road again. My husband wanted to finish the trip to see his family. We had an epic Mariani family adventure road trip with Gods help and love.

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SDDC announces 2016 Best Warriors

By Rob Wieland,
SDDC Public Affairs

Commanding General Maj. Gen. Susan A. Davidson announced the winners of the Military Surface Deployment and Distribution Command's 2016 Best Warrior Competition.

U.S. Army Sgt. Maksym Moskalenko, 598th Transportation Brigade, and Spec. Mitchell Keeton, 597th Transportation Brigade, have earned the titles of SDDC NCO and Soldier of the Year.

SDDC brought its top Surface Warriors to Ft. Leonard Wood, Missouri, May 1-4, 2016, for a series of grueling mental and physical challenges to determine the command's Best Warriors. Competitors represented all five of SDDC's Transportation Brigades, strategically located in combatant command areas of responsibility around

the world.

The three-day competition is designed to test the soldiers' mental and physical fitness, along with advanced soldier skills.

"We are going to test these soldiers and find the SDDC Best Warriors to send to the Army Materiel Command Best Warrior competition," said SDDC Senior Enlisted Leader Cmd. Sgt. Maj. Kevin McKeller.

Day one competition consisted of a weigh-in, Army Physical Fitness Test, Physical Endurance Course, Land Navigation tasks, and a mystery event. Additionally, Best Warrior candidates were also tested on soldier skills including first-aid, CBRN, Casualty Reporting and handling throughout the day.

"We intentionally made day one very demanding by starting at 4:45 a.m., and completed the day at 8 p.m. after the mystery event," said McKeller.

The mystery event at the end of day one had soldiers study a picture for five minutes, and then answer a series of questions without the picture.

"The mystery event was designed to test their mental (memory) skills when they were fatigued," said 1st Sgt. Jerome Harvey, SDDC Headquarters Detachment Sgt.

Day two events started at the firing range with soldiers zeroing their M-4 carbine rifles. After the zero-phase, soldiers fired 40 qualification rounds. Afternoon of the second day saw soldiers completing a 12-mile ruck march in full gear with the required 30 pounds in their rucksacks. The day ended with a 20-question written test.

"The written test consisted of questions about SHARP, EEO, and information from the online Army study guide," said Sgt. Maj. Torrance Braswell, G3 Operations Sergeant Major.

Warriors continued on page 6

TRANSCOM History

A New Constellation: The United States Flag and Flag Day

By Peg Nigra, TCRC

On June 14, 1777, as the war for American independence raged, the Continental Congress passed the first Flag Act, giving the fledgling country a national symbol: "Resolved, That the flag of the United States be made of thirteen stripes, alternate red and white; that the union be thirteen stars, white on a blue field, representing a new Constellation."

We all know Betsy Ross, a seamstress in Philadelphia, designed the American flag, right? Did she? According to many accounts including one by Betsy herself, Gen. George Washington brought her a sketch of a flag for the Continental Army in early June 1776. Unfortunately, there is no evidence proving this.

In 1870, William J. Canby, one of Betsy Ross' grandsons, wrote an account of his grandmother's contribution. Paintings showing Betsy Ross sewing the flag added weight to the story. However, there are no documents, no mention in diaries, letters, or congressional minutes that support the claim. While it's still a great story, it's probably not true. It is more likely that Francis Hopkinson, a signer of the Declaration of Independence, designed the first U.S. flag.

After the War of Independence, a star was added to the flag with every new state beginning in 1795 when Vermont and Kentucky were admitted



Betsy Ross flag

to the United States.

The Flag Act of 1818 established the rule of adding a star for each new state and keeping the number of stripes to 13. The act also decreed that "such addition shall take effect on the fourth



day of July then next succeeding such admission." The last star was added on July 4, 1960, after Hawaii became a state in 1959.

While the stars and stripes represent the 50 states and the original 13

colonies, the colors of the elements are equally symbolic: red is for hardiness and valor; blue is for vigilance, perseverance, and justice; and white is for purity and innocence.

Flag Day was first observed on June 14, 1877, the 100th anniversary of the adoption of the Stars and Stripes, as the first flag was called. Congress instructed that the flag be flown from all public buildings to recognize the anniversary.

In 1885, a schoolteacher in Fredonia, Wisconsin, B. J. Cigrand, had students observe June 14th, the 108th anniversary of official adoption of the Stars and Stripes, as "Flag Birthday." Similar efforts cropped up around the country. President Woodrow Wilson signed a proclamation on May 30, 1916, establishing June 14th as Flag Day, but it wasn't an officially designated national day of observance until President Harry Truman signed an Act of Congress on Aug. 3, 1949.

Over the years the American flag has had many names--Stars and Stripes, Old Glory, Star Spangled Banner. Whatever it is called, the American flag is a powerful symbol of democracy and freedom--long may it wave.

For the vexillophiles out there, see www.usflag.org, www.pbs.org/a-captol-fourth/history/old-glory and www.si.edu (Smithsonian Museum, search for U.S. flag).

Warriors, from page 5

The third day of competition began early with the Surface Warriors in U.S. Army Class A uniforms answering questions presented by SDDC's five brigade Command Sgt. Majors and SDDC Command Sgt. Major. Board questions consisted of Army Professional Development, current events, and Soldier Dress and Appearance.

"The board uses a rapid-fire question and answer atmosphere to keep the soldier on their toes," said McKeller.

SDDC Senior Enlisted Leaders compiled scores from all events and awarded the Best Warrior 2016 Trophies during a luncheon at the conclusion of the third day. After the announcement of Best Warriors, the awardees posed for pictures and celebrated with their teammates.

"It's an honor to be selected to represent SDDC at the Army Materiel Command competition," said Keeton.



U.S. Army Spec. Mitchell Keeton (left), 597th Transportation Brigade, and Sgt. Mathew Macedo (right), 596th Transportation Brigade, run through the physical endurance course at Ft. Leonard Wood, Missouri, during SDDC Best Warrior 2016. Photo by Rob Wieland, SDDC Public Affairs

Teammate Spotlight: Turbo Challenge 16 and Joint Logistics Over-The-Shore 16

By Lisa M. Caldwell and
Navy Lt. Steven J. Mirrer, T CPA

Turbo Challenge 16, to be held June 6-17, is U.S. Transportation Command's principal, battle staff command post exercise, focused on crisis action planning and synchronized execution of joint mission essential tasks across directorates, components and subordinate commands.

According to Marine Lt. Col. Peter Mahoney, deputy chief, Joint Training and Exercises Division, Operations and Plans Directorate (TCJ3), each Turbo Challenge requires collaborative planning, execution, exercise control and assessment efforts of the division's 33-member military, civilian and contractor team.

"Turbo Challenge is one of the primary pillars of our command's annual Joint Training Plan, and we are excited to see more than a year's worth of planning come together during this two-week event," said Mahoney.

Turbo Challenge 16 is linked with U.S. Northern Command's Ardent Sentry 16 as part of a multi-combatant command, interagency, joint response to a natural disaster in the Pacific Northwest. During the exercise, Mahoney said USTRANSCOM will partner with USNORTHCOM to provide Title 10 support -- known as Defense Support to Civil Authorities (DSCA) -- to the lead Federal Emergency Management Agency.

Mahoney said TC 16 has six training objectives -- aligned with the USTRANSCOM commander's four

strategic priorities -- which are designed to address the commander's intent: challenge and evaluate the readiness of the command to conduct military deployment and distribution operations in a DSCA capacity while maintaining world class global performance in executing Unified Command Plan assigned responsibilities. The objectives are:

- Integrate USTRANSCOM, components and subordinate commands, USNORTHCOM and Defense Logistics Agency's DSCA operations
- Assess damage to Pacific Northwest infrastructure and its impact to DOD's power projection capability
- Plan, deploy and employ USTRANSCOM mobility and joint enabling capabilities in support of DSCA operations
- Assess USTRANSCOM processes when conducting crisis action planning, current operations and implementation of Agile Transportation for the 21st Century improvements
- Employ USTRANSCOM's Knowledge Management (KM) strategy to integrate the decision support and staff process, both internally and externally, to support a synchronized battle rhythm
- Execute USTRANSCOM staff operations in a contested or degraded cyberspace environment

Additionally, Mahoney said Joint Logistics Over-The-Shore 16 is a field training exercise connected with TC 16 in support of Ardent Sentry 16. Its scenario tests in-stream discharge operations over the shore via bare beach and degraded port facilities, as a supporting activity to the Military Surface Deployment and Distribution Command exercising single port manager responsibilities for USNORTHCOM sustainment requirements.

To help successfully execute both exercises, Air Force Col. Tyler Prevett, TCJ3 chief of current operations, said during the recent academics session to "share the knowledge." His words echo those of Army Maj. Gen. David Clarkson, USTRANSCOM chief of staff, in a recent blog, "KM creates the collaborative approach necessary to enable our teammates across the command to access necessary and timely information to make the most informed decisions, which in turn supports the command's strategic objectives."

The groundwork is laid for USTRANSCOM to once again demonstrate its capabilities.

"Both the motivation and efforts of the exercise planning groups, and the engagement of our senior leadership, has been exceptional," said Mahoney. "The Chairman of the Joint Chiefs of Staff recently noted that we need a responsive, flexible and resilient joint force, and we believe this Turbo Challenge and JLOTS will help USTRANSCOM answer that call."

Leader-led events and labs held

By TCCS-CM

Over the past few weeks, Lt. Gen. Stephen R. Lyons, USTRANSCOM deputy commander, and Maj. Gen. David Clarkson, USTRANSCOM chief of staff, hosted a number of interactive workshops with staff of all levels from across USTRANSCOM.

The intent was to discuss the command's strategic direction and capture the workforce's thoughts and ideas for adapting to an increasingly complex environment.

Participants learned about the command's strategy formulation process, the preliminary results of the USTRANSCOM organizational assessment conducted in early April, and the command's mandate for becoming more agile. They also shared personal experiences in which the command's culture prevented agility.

Additionally, the workforce brainstormed targeted ideas around the skills, behaviors, and characteristics that will enable the command to better respond to change in the future and position itself for continued success.



Lt. Gen. Stephen R. Lyons, USTRANSCOM deputy commander, hosts an interactive workshop with staff of all levels from across USTRANSCOM. Photo by Bob Fehring, USTRANSCOM/PA

Recognitions



Gen. Darren W. McDew, commander, USTRANSCOM, presents Lt. Col. Christopher Stephens with the Defense Meritorious Service Medal, May 19, upon the completion of his assignment at USTRANSCOM. Photo by Bob Fehringer, USTRANSCOM/PA



Gen. Darren W. McDew, commander, USTRANSCOM, presents Maj. (now Lt. Col.) Garrett Fisher with the Defense Meritorious Service Medal, May 19, upon the completion of his assignment at USTRANSCOM. Photo by Bob Fehringer, USTRANSCOM/PA

Arrivals

Chief Master Sgt. Matthew Caruso, TCCC
Petty Officer 2nd Class Bradley Wheeler, TCJ3
Petty Officer 2nd Class Sarah Brown, TCJ3
Petty Officer 2nd Class Derek Young, JECC
Petty Officer 3rd Class Nathan Stinger, TCJ3
Petty Officer 3rd Class Robert Burkhead, TCJ3
Petty Officer 1st Class Marie Burckhardt, JECC
Sgt. Hung Nguyen, TCSG
Sgt. Holli Wood, TCJ3
Petty Officer 2nd Marty Williams, TCJ3
Chief Warrant Officer Alvin Woods, TCJ3
Petty Officer 1st Class Richard Keele, JECC
Tina Burton, TCJ6
Jason Chang, TCJ8
Joseph Anderson, TCJ8
Michael Feathers, TCJ6
Charles Greenway, JECC
Dwane Hutcherson, TCJ6
Julie Lee, TCJ8
Chelsea Menchak, TCAQ
Christopher Simcoe, TCJ3
Amy Stanfill, TJC6
John Syc, TCJ3

Departures

Chief Master Sgt. William Turner, TCCC
Cmdr. Nathan Rockholm, TCJ3
Chief Petty Officer Kaleena Thomas, JECC
Lt. Col. Allison Sutter, TCJ5/4
Lt. Col. Daniel Krall, TCJ5/4
Lt. Col. Paul Langevin, TCSG
Tech. Sgt. Amber Jo Kaemmerer, TCJ2
Staff Sgt. Mark Ghigliotti, TCJ2
Sgt. Loretta Turner, TCJ3
Sgt. Christopher Johnson, TCJ3
Spc. Kenneth Hankins, TCJ2
Sgt. Jose Grayda, TCJ3
Henry Bass, JECC
Cynthia Bauer, TCPA
Barbara Hicks, TCAQ
James Stancil, TCJ3
Lynette Stevenson, TCAQ
Tracy Holtgrave, TCJA

Promotions

Lt. Col. Douglas Palagi, TCJ3
Lt. Col. Alan Partridge, TCJ5/4
Lt. Col. Stephen Messenger, TCJ3
Lt. Col. Eldred Ramtahal, TCJ3
Lt. Col. Matthew Gregory, TCJ3
Lt. Col. Garrett Fisher
Sgt. 1st Class Kimberly McKenzie, TCJ3

Editor's note

Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.

We realize individual branches have their own style, but that is used for individual-service-oriented material.

A promotional poster for the Mid America Army Birthday Ball. The poster features a large white star on a dark background. At the top, it says "MID AMERICA ARMY BIRTHDAY BALL" in white text on a red banner. Below that, it says "PRESENTED BY THE SCOTT ARMY BOOSTER CLUB" and "FEATURING GUEST SPEAKER MAJOR GENERAL CHARLES W. FLETCHER, USA, RETIRED". The date and time are "SATURDAY 11 JUNE 2016" and "RECEPTION 5:30 DINNER 7:00 PM". The location is "THE REGENCY CONFERENCE CENTER O'FALLON, ILLINOIS". At the bottom, it says "REGISTER NOW at www.midamericarmyball.com". On the right side, it says "CELEBRATE THE ARMY'S 241st BIRTHDAY" in large, bold, yellow and orange text.