



# UNITED STATES TRANSPORTATION COMMAND TRANSPORTER

April 2016



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Scott AFB, Illinois  
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The Commander's Innovation Showcase Award trophy sits piersonside at Norfolk Naval Station, Virginia, host to Military Sealift Command Logistics Directorate's Combat Logistics Force Load Management Worldwide Fleet Sustainment Network, which recently earned this award. As a result of this network, 30 resupply ships conducted 2,955 replenishment-at-sea events and transferred more than 464 million gallons of fuel and 111,000 pallets of dry cargo to warships. *Photo by Bill Mesta, MSC/PA*



## Innovation Showcase award announced

By Bob Fehringer, TCPA

Gen. Darren W. McDew, commander, U.S. Transportation Command, recognized the winner of the Innovation Showcase Award for the first quarter of 2016, March 10, during a ceremony at the Scott Air Force Base, Illinois, command.

The Innovation Showcase award recognizes high-performing, collaborative teams that emulate the command virtues which are the basis of the USTRANSCOM motto "Together, we deliver." Collaboration, trust, empowerment and innovation are the foundation to help solve problems and ultimately provide benefit to the warfighter.

"With all the outstanding teams across the enterprise, it is with great pleasure I present the Commander's Innovation Showcase winner for the first quarter of 2016, the Combat Logistics Force Load Management Worldwide Fleet Sustainment Network of the U.S. Navy's Military Sealift Command's Logistics Directorate," said Gen. McDew. The unit was tasked to determine how Navy combat fleets at sea could be kept most efficiently resupplied and mission-ready with diesel and jet fuel, food, spare parts, and consumables, enabling warships to conduct sustained combat operations at sea.

Until that point, MSC operated fleet resupply ships, but other commands managed these ships' cargo loads with antiquated and sub-optimal methods. The directorate developed a worldwide solution focused on collaboration and leveraged technology.

"Always focusing on the fleet, our Combat Logistics Force and CLO teams are vital to keeping our Navy sustained at sea and on station across the globe," said Rear Adm. T. K. Shannon, commander, Military Sealift Command. "We look forward to the continued collaboration and innovation within our Combat Logistics Force to keep our Navy and DOD partners ready to support our nation."

Also recognized for outstanding performance were the USS Shiloh Propulsion Shaft Movement Team and the Air Traffic Control and Landing Systems Flight (ATCALs).

During the 3rd quarter of 2015, the USS Shiloh, a Ticonderoga-class guided missile cruiser in the U.S. Navy's 7th Fleet, was dry docked at Yokosuka, Japan and in need of a new ship propulsion shaft. TRANSCOM was tasked to provide a timely solution to deliver the massive component to keep repairs on track for the \$1 billion asset.

See **Showcase** on page 5

# Grip 'n Grins



Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, administers the oath of office to Chaplain Lt. Col. Leslie Forbes-Mariani during her promotion ceremony, March 14. Photo by Bob Fehringer, USTRANSCOM/PA

## Resiliency: part two

By Chaplain  
Lt. Col. Leslie Forbes-Mariani

*This is the continuation of the story which tells of a personal journey of resiliency, hope and faith in God.*

When the doctor told me it was cancer, I knew God had prepared me. The surgery was scheduled one month later so we had time for all the tests to confirm the location of the cancer.

During the surgery to remove the thyroid, they discovered it had metastasized to the lymph and other tissue in the neck area.

When the thyroid was removed, so were some of the parathyroid glands which regulate one of the most important elements in the body, calcium. So after leaving the hospital I was back the next day in the emergency room because parathyroid glands were not



Chaplain Lt. Col. Leslie Forbes-Mariani happy and needed to heal so they could start doing their job.

I spent four more days in the hospital with calcium and magnesium treatments to avoid calcium shock.

The doctors said the cancer was stage three plus and I needed radioactive iodine ablation therapy.

During this time, we had dear friends come out to be with us for the surgery and the preparation time for the ablation therapy. Our friends were encouraging, supportive, prayerful and men and woman of faith. Their care and love for us was an extension of God's love. We felt very blessed to have our friends support us during this difficult time.

God is like a dear friend who is willing to go to battle for you in Psalm 2:3-6 "Lord, you are like a shield that keeps me safe. You bring me honor. You help me win the battle. 4 I call out to the Lord. He answers me from his holy mountain. 5 I lie down and sleep. I wake up again, because the Lord takes care of me. 6 I won't be afraid even though tens of thousands attack me on every side." *New International Reader's Version.*

I needed God, my friend, to win the battle over cancer and keep me from fear. If you need to win the battle over sickness, trouble or fear trust in God for the battle is His to win for you.

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# Air Force, Army, DLA conducts triannual JTF-PO training

By Staff Sgt. Robert Hicks  
621st Contingency Response Wing  
Public Affairs

AMEDEE ARMY AIRFIELD, California -- With simulated terror cells operating in the area, airmen and soldiers don their interceptor body armor and place their M16 rifles at the low-ready position as they exit the bus at the fictitious country Sangala, in preparation for Exercise Turbo Distribution 16-02.

What is now a runway surrounded by dirt, shrubs and tumbleweeds, will turn into a fully operational port in less than 24 hours.

Approximately 125 Airmen assigned to the 821st Contingency Response Group, 621st Contingency Response Wing, along with approximately 50 Soldiers assigned to the 688th Rapid Port Opening Element stationed at Joint Base Langley-Eustis, Virginia and approximately 10 officials from the Defense Logistics Agency will test their Joint Task Force Port-Opening capabilities during Turbo Distribution.

The over-arching concept behind the mobility based exercise relates to U.S. Transportation Command's Joint Task Force-Port Opening mission set; a robust combination of the Air Force's swift airbase opening capability and the Army's critical over-land cargo movement, tracking and distribution capability.

Turbo Distribution is used to evaluate mobility operations and expeditionary combat support. Unlike traditional, simulation-based exercises, TD provides a dynamic venue with scenarios designed to challenge participants executing complex operations in a deployed environment.

"This training is unique," said Lt. Col. Blaine Baker, 821st Contingency Response Squadron director of operations and the TD 16-02 Joint



Col. Thomas Seeker, 821st Contingency Response Group deputy commander and the Joint Task Force-Port Opening commander, briefs airmen, soldiers and officials from the Defense Logistics Agency during Exercise Turbo Distribution 16-02, March 15, 2016, at Amedee Army Airfield, California. Turbo Distribution is used to evaluate mobility operations and expeditionary combat support. Unlike traditional, simulation based exercises, TD provides a dynamic venue with scenarios designed to challenge participants executing complex operations in a deployed environment. U.S. Air Force photo by Staff Sgt. Robert Hicks

Operations Command director. "We want to take advantage of this opportunity and make sure our Airmen are adequately trained and equipped to conduct JTF-PO operations and make sure USTRANSCOM has readily available forces to deploy anywhere in the world at a moment's notice."

Throughout the year, the Air Force, Army and DLA participate in three JTF-PO exercises structured for them to maintain proficiency and prepare them for alert requirements, but none more important than Turbo Distribution.

"Exercise Turbo Distribution is critical," said Staff Sgt. Chavis Wright, 821st Contingency Response Support Squadron small package initial communications element supervisor. "This is by far the most realistic training we go through and it gives us the opportunity to integrate and coordinate points of difficulties with our counterparts,

making it easier to complete the mission when we are called upon."

Upon their initial arrival March 15 to their "redeployment" on March 18, everyone taking part in the exercise is expected to learn something, TD officials said.

"Our goal for the exercise is to have every single Airman, Soldier and DLA official confident enough to perform their job and take part in a real-world JTF-PO anywhere across the globe at any time," Baker said.

The JTF-PO specializes in rapidly establishing hubs for cargo distribution operations worldwide, to include remote or damaged locations, on short notice. Previous deployments include humanitarian assistance support missions to Haiti, Pakistan and Japan, and contingency deployments in support of military operations in Eastern Europe, the Middle East and South America.



## Fill 'er up

Mike Hobbins, left, and Lee Jiles, Facilities Maintenance, install the water bottle filling station recently on the second floor of Building 1900 East. The station is automatic and in operation as pictured here. Photos by Bob Fehringer, USTRANSCOM/PA



## Women's History Month Panel honors, inspires

By SDDC/PA

A Women's History Month Panel hosted by USTRANSCOM's J2 Diversity Team in the Seay Auditorium March 25 highlighted the important roles and accomplishments of women in our nation's history and provided an opportunity to assess the current state of women in military, government and public service.

Prior to introducing the panel members, J2 Deputy Director Bryan Kelley opened the event by explaining that Women's History Month is "an acknowledgment of women's contributions to history and society."

Those panelists included three women whose varied career paths provided diverse lessons and valuable advice: Army Maj. Gen. Susan A. Davidson, commanding general of the Military Surface Deployment and Distribution Command; Gail Jorgenson, USTRANSCOM's director of Acquisition; and Rachel Wolfe, USTRANSCOM deputy foreign policy advisor.

Beth Callen, an analyst within the J2 directorate, planned the event and



Army Maj. Gen. Susan Davidson, commanding general, SDDC, left, Gail Jorgenson, USTRANSCOM acquisitions director, center, and Rachel Wolfe, USTRANSCOM political advisor, participated in a National Women's History Month panel discussion, March 25 in the Seay Auditorium. U.S. Army photo by John Orrell, SDDC Public Affairs

also served as moderator, guiding the panel discussion.

Questions posed to the panelists covered a wide array of topics, such as whether women are held to a higher standard than men, how women can effectively balance work and life, how women can deal with barriers to advancement, and how mentoring can make a positive impact.

The panelists provided their personal input to each question, discussing common themes while also

contributing individual advice based on their different backgrounds and experiences.

Davidson, who grew up as the only girl in a family of five brothers, noted the importance of defining success by setting goals and making decisions. "I didn't get to where I am because I'm a woman, but I am a woman where I am," she said.

Wolfe, added "Women need to know and realize their value."

Jorgenson remarked that mentoring is a critical factor in the future

success of young women, noting a responsibility to serve as role models and provide inspiration. "We find opportunities every day to mentor others. We need to do it," she said.

"Women's History Month provides an opportunity to honor the women who served in the past," said Davidson. "But we must continue to encourage and mentor those who serve today while also inspiring and guiding those women who will serve tomorrow."

## Teammate Spotlight: Cindy Bell, Directorate of Manpower and Personnel

By Lisa Caldwell, TCPA

A seven-year civil service veteran, Cindy Bell is a human resources specialist (recruitment & placement) with the U.S. Transportation Command Directorate of Manpower and Personnel (TCJ1) Human Capital Development and Civilian Personnel Division.

"My primary responsibilities are recruitment and placement for TRANSCOM personnel hiring actions," said Bell. "I'm in a unique position because I'm assigned to TRANSCOM but my office is located in the 375th Airlift Wing's Civilian Personnel Office."

Bell said she physically works in USTRANSCOM once a week to meet with employees and management on various actions, and to collaborate with the TCJ1 staff on different tasks and projects.

"As the command's liaison to the wing Civilian Personnel Office, I manage all competitive and non-competitive recruitment actions for TRANSCOM," she said.

Randall Thomsen, chief, Human Capital Development and Civilian Personnel Division, and Bell's supervisor, sees her role as vital to TCJ1's mission to be the first stop for human resources expertise and the command's premier advisor for manpower and



Cindy Bell

personnel strategy and solutions.

"Though fairly new to USTRANSCOM, Cindy has been pivotal in our continuing efforts to recruit, develop and retain quality personnel so the command remains a world-class organization well into the future," said Thomsen. "We're fortunate to have her energy and experience on the TCJ1 team."

Bell's duties correspond directly with the USTRANSCOM priority to "champion an innovative, diverse, and agile workforce to thrive in an increasingly dynamic environment."

"Recently, I was asked to look at some hiring flexibilities and incentives TRANSCOM can use to attract a highly skilled and qualified workforce," Bell said, and emphasized the creativity involved in this undertaking is "the fun part of human resources."

Bell said the most rewarding part of her job is working with people. "I love engaging with all types of people. In my experience, civilian personnel and federal human resources can be very confusing and frustrating, and I try to ease that pain and focus on great customer service," she said. "I can't always tell people what they want to hear, but I believe my approach makes a difference."

According to Bell, her military and personal background brings added satisfaction to her current position. "I was in the U.S. Army from August 1996 to August 2000 as an Airborne Medic assigned to C Company, 407th Division Support Command, 82nd Airborne Division at Fort Bragg, North Carolina," she said. "I'm also an Air Force brat due to my father's 20-year career, and my husband served in the Marine Corps. I'm extremely proud of my ties to all branches of the military and to veterans."



# 2020 video educates, equips TRANSCOM for the future

By USTRANSCOM  
Change Management

In today's rapidly changing world, it is imperative to continuously seek new ways to respond to and prepare for change.

Gen. Darren W. McDew, U.S. Transportation Command commander, and Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, recently launched a video that targeted ways to adapt to the rapidly changing world and highlighted last year's TRANSCOM 2020 workshop results.

The workshop, hosted by Gen. McDew, was conducted Oct. 28, 2015, and gathered command, component, and directorate leaders. These leaders discussed how the workforce can better understand the command's goals and mission for future impact, and

how they will adapt to dynamic shifts in the industry and the workforce. The workshop also facilitated critical discussions focusing on the USTRANSCOM mission and how it will embrace global change.

Leaders considered a number of drivers of change and trends that affect the way USTRANSCOM conducts business. Through these drivers and trends, leaders established four action statements as a foundation for how the command will move forward and maintain a competitive advantage in the industry.

The following actions will enable an agile transition into the future that will support our mission and priorities:

\* Workforce Innovation: Develop and implement talent efforts through use of industry best practices in order

to retain the best of class in the workforce.

\* Responsive Pricing Models: Improve price and cost model through agile process implementation to deliver "best value" outcomes and ensure readiness for a full range of operations.

\* Joint Acquisition: Advance acquisition processes to adapt to future mission challenges by conducting an internal review of current acquisition processes.

\* Internet of Things: Leverage new technologies to produce a better decision-making model and achieve national security objectives.

These four actions will allow the command to remain a step ahead and be better positioned to embrace unequivocal change.

## Showcase, from page 1

The 618th Air Operations Center (TACC) of AMC answered the call, tasking the C-5M of the 60th Air Mobility Wing at Travis Air Force Base to deliver the shaft to Yokota Air Base, Japan. The missions required extensive coordination between aerial ports and the user, which was provided by the 22d Airlift, the 60th Aerial Port, and the 60th Aircraft Maintenance Squadrons.

"It's an honor to have been considered for this award and a testament to the hard work and dedication of the mobility experts at the 618th AOC," said Brig. Gen. Brian Robinson, commander, 618 AOC. "Their ability to coordinate this level of logistical support from across the globe is nothing short of incredible."

Joint Base McGuire Dix Lakehurst is home to Air Mobility Command's only Rapidly Deployable Radar System. Staff Sgt. Richard Romano, Senior Airman Richard Molloy and Senior Airman James Johnson-Reale displayed extraordinary expertise and



Gen. Darren W. McDew, commander, USTRANSCOM, prepares to present the Innovation Showcase trophy for the first quarter of 2016 to MSC representatives Mike Robinson and Cmdr. Sean Andrews. Photo by Neil Samson, USTRANSCOM/PA



exemplified cross-command collaboration when the system was delivered to Thule Air Base, Greenland.

The team coordinated with multiple agencies under AMC and Air Force Space Command leadership. Upon arrival they immediately installed the first-ever radar approach capability for this Arctic Base. The system became operational in June of this year.

This herculean effort with multiple headquarters as well as local Aerial Port Squadron, civil engineering, and communications teams was inspirational. Through these collaborative efforts, the mobile radar approach concept was proven as a distinct capability of AMC and a combat enhancement

for the warfighter.

"The Can Do Wing is proud to recognize the leadership, flexibility, and extraordinary efforts of our ATCALS team that made the operations at Thule Air Base possible despite some of the most difficult weather conditions," said Col. John Price, commander 305th Air Mobility Wing.

"This is well-deserved recognition for our innovative airmen who make the impossible happen every day," added Gen. Carlton D. Everhart II, commander, AMC. "These airmen exemplified bold leadership, making real-time, critical decisions to overcome complex hurdles."

# TRANSCOM History: 2008-2011

By Peg Nigra, TCRC

When Air Force Gen. Duncan J. McNabb accepted the flag as the ninth USTRANSCOM commander on Sept. 5, 2008, the command had been supporting combat troops in Southwest Asia for seven years. USTRANSCOM met the challenges of the new president's war strategies with innovative and cost-conscious solutions to sustain and move troops to and from countries thousands of miles from the United States.

One of Gen. McNabb's first initiatives was to expand supply options for troops in Afghanistan, who were relying on airlift and a fragile ground artery through Pakistan. The idea of sending supplies to Afghanistan from the north, through the countries of Central Asia, was not a new one. From 2001 to 2005, the Defense Logistics Agency sent Class I (food, drinking water, health, and comfort items) through Uzbekistan into Afghanistan.

Throughout Gen. McNabb's tenure, USTRANSCOM worked to widen the scope of what became the northern distribution network (NDN). Diplomatic and political obstacles were overcome and, by the time Gen. McNabb retired in October 2011, the NDN had grown into multiple routes over which nearly 50,000 containers had moved. Another command initiative expanded multimodal operations that combined air and sea transportation to increase velocity while lowering costs.

The new war strategies included withdrawing combat troops from Iraq and deploying additional forces into Afghanistan. In December 2009, President Barack Obama ordered the deployment of 30,000 additional troops to Afghanistan by Sept. 1, 2010. USTRANSCOM completed the deployment on Aug. 31, 2010. At the same time, 80,000 troops had to be withdrawn from Iraq by Dec. 31, 2010.

In June 2011, President Obama announced the withdrawal of 33,000 American troops from Afghanistan, the number of additional troops sent there in a surge beginning in 2009. The withdrawal was completed in September 2012.

While supporting combat troops in Afghanistan and Iraq, the command was busy with other challenges. In April 2009, Somali pirates attacked and captured the U.S.-flagged Maersk Alabama. The crew retook the ship, but the pirates fled to a lifeboat with the ship's captain. U.S. Navy SEALs (Sea, Air, and Land teams) subsequently killed the three pirates and rescued the captain. USTRANSCOM



**Gen. Duncan J. McNabb accepts the USTRANSCOM flag from Secretary of Defense Robert M. Gates, Sept. 5, 2008, during an assumption of command ceremony. Photo by Bob Fehringer, USTRANSCOM/PA**

took the lead in orchestrating inter-agency efforts to mitigate the Somali piracy threat to U.S. commercial shipping.

In January 2010, a 7.0 earthquake struck Haiti. USTRANSCOM worked with U.S. Southern Command, sending relief supplies to the stricken nation and evacuating American citizens and patients back to the United States.

In August, USTRANSCOM and its components supported the relief efforts in Pakistan after historic floods killed between 1,500 and 2,000 people and displaced more than half a million people.

Also during 2010, the command completed the 2005 Base Realignment and Closure actions by moving its Army component's operations center to Scott Air Force Base and finishing the construction and occupation of a new building.

In an unprecedented act, Secretary of Defense Robert Gates initiated the award of the command's tenth Joint Meritorious Unit Award to recognize these achievements and, on April 1, 2010, traveled to Scott Air Force Base to present it personally to the command.

2011 was just as busy. In March, the command and AMC supported the coalition aiding Libyan freedom fighters under the auspices of Operation Odyssey Dawn and supported relief

efforts in Japan after a 9.0 earthquake and resulting tsunami destroyed major parts of the country. Hurricane Irene hit in late August, making landfall in North Carolina, New Jersey, and New York, causing \$15.6 billion in damages.

Under Gen. McNabb's leadership, the command reinforced its reputation as a leader in information assurance and cyber security and undertook the largest overhaul of the Civil Reserve Airlift Fleet program in its 50-year history to incentivize modernization. As the Distribution Process Owner, Gen. McNabb launched a five-year Distribution Strategic Opportunities campaign to increase performance of the supply chain by 25 percent while saving \$500 million annually by Fiscal Year 2012.

As the command's stature grew, so did its responsibilities. The 2011 Unified Command Plan assigned USTRANSCOM the global distribution synchronizer mission to ensure integration of distribution network considerations into theater campaign and security cooperation plans. In addition, Secretary Gates approved several initiatives to align new resources and authorities with USTRANSCOM's assigned missions to enhance support to the other combatant commanders.



**Gen. David H. Petraeus, commander, U.S. Central Command, gives a thumbs up to a comment made by Gen. Duncan J. McNabb, during the Joint Meritorious Unit Award presentation ceremony April 1, 2010. Photo by Bob Fehringer, USTRANSCOM/PA**

He also reassigned Joint Enabling Capabilities Command from U.S. Joint Forces Command to USTRANSCOM.

On Oct. 14, 2011, Gen. McNabb handed over command of USTRANSCOM to Air Force Gen. William M. Fraser III on the parade ground at Scott. The next day, Gen. Duane H. Cassidy presided over Gen. McNabb's retirement ceremony.

# SDDC, USTRANSCOM basketball team wins base championship

By John Orrell,  
Hq. SDDC/PA

Members of the joint Military Surface Deployment and Distribution Command (SDDC) and U.S. Transportation Command (USTRANSCOM) intramural basketball team were recognized by SDDC senior leadership March 15 for winning the 2015-2016 Scott Air Force Base League Championship.

The championship was unique, as it was the first in the team's history.

"Teamwork is a key part of our success at SDDC," said Army Col. Jordan Chroman, SDDC Chief of Staff. "And your ability to win this championship is a direct representation of your dedication to teamwork on and off the court."

The team was led by coaches Bernard Walls and Judy Sanchez throughout a season that saw the team earn a regular season record of 7-1 and an overall record of 12-1.

"I am proud of the dedication that the players, coaches, and fans showed throughout the season," said Walls.

"There is no way that one person can stand back and say 'this championship is because of me,' because this was 100 percent a team effort," said Walls, adding that the team played with the motto of "a team that prays together, plays together."

With that being said, Walls did take the time to recognize one player that embodied the team attitude of "defense, relax, and have fun." Antoine "Red" Webb was selected by his teammates as the most valuable player.

"Red was a driving force for the team this season," he said. "This young man and his teammates are the reason I am proud to participate in programs such as intramural basketball."

When asked about how he felt being recognized by his teammates, Webb summed it up in one word,



"humble."

After the ceremony, Walls was asked if he was going to Disneyland like most champions in competitive sports. "Well, if you call getting back to the work at hand, then yes, I am heading that way."

Members of the team were: Terrence Reid, Bobby Shanklin, Lorenzo Garner, Joseph Savant, La'Darrian Smith, Austin Schmidt, Cory Hudson, Antoinio Minnifield, Thomas Dawson, Deante Smith, Antoine Webb, and Jerome Harvey.

## Historical tidbits

On April 1, 1986, President Ronald Reagan signed National Security Decision Directive No. 219 directing Secretary of Defense Caspar Weinberger to establish a unified transporta-

tion command.

This decision came after several studies concluded that the Department of Defense needed to establish a single unified command to integrate global air, land, and sea transportation.

On April 18, 1987, President Ronald Reagan directed Secretary of Defense Caspar Weinberger to establish the U.S. Transportation Command.

Two weeks later Navy Adm. William J. Crowe, Jr., Chairman of the Joint Chiefs of Staff, named Air Force Gen. Duane H. Cassidy as the Executive Agent for the new command.



## Base Notes

### Items of interest around Scott AFB

#### Fitness Center renovations

The Fitness Center is now undergoing renovations. They include upgrades to the plumbing, flooring, as well as adding a new HVAC system. Please be advised that during this time some of our rooms and equipment may not be available. Date of completion is scheduled for approximately June 30, 2016.

#### Supporting military children through school transitions foundations – April 19-20

Military Child Education Coalition (MCEC) will host a free, interactive professional workshop that will focus

on the military-connected child's experiences with transitions. Workshop is held at Four Points by Sheraton in Fairview Heights. To register, please visit [www.MilitaryChild.org/training](http://www.MilitaryChild.org/training) <<http://www.MilitaryChild.org/training>> . For more information, please contact Myriam Virella at (254) 953-1923.

#### National Library Week open house – April 13

Visit the Scott Air Force Base Library Wednesday, April 13, from 1 p.m. to 4 p.m. as they celebrate National Library Week. This year's theme is "Libraries Transform." Refreshments will be served inside the Tuskegee Airmen conference room. For more information, call the Library at 256-5100/3028 or visit us on Facebook at [www.facebook.com/ScottAFBLibrary](http://www.facebook.com/ScottAFBLibrary).

# Recognitions



Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, presents Chaplain Lt. Col. Trenton E. Lewis with the Defense Meritorious Service Medal, March 10, prior to Lewis' reassignment. Photo by Bob Fehringer, USTRANSCOM/PA



Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, presents Cynthia Bauer, TCPA, with a 40-year Certificate of Service, during a March 4 ceremony. Photo by Bob Fehringer, USTRANSCOM/PA

## Arrivals

Lt. Cmdr. James Smith, TCJ2  
 Cmdr. Nathaniel Brown, JECC  
 Sgt. 1st Class Robert Schultz, TCJ2  
 Sgt. Oscar Flores, TCJ3  
 Sgt. Levon Singleton, TCJ3

## Departures

Petty Officer 2nd Class Katherine Odomes, TCJ3  
 Petty Officer 2nd Class Nelson Correa, JECC  
 Petty Officer 2nd Class Lenoris Dixon, TCJ3  
 Petty Officer 1st Class Deron Bennett, TCJ3  
 Lt. Gustavo Aguilar, TCJ2  
 Lt. Cmdr. Benjamin Woodbury, TCJ2  
 Petty Officer 1st Class Brian Crume, TCJ3  
 Master Sgt. Mary Price, TCJ3  
 Capt. Tyson Mueller, TCJ2  
 Sgt. 1st Class Wilhelm Stevens, TCJ2  
 Sgt. Carl Wolff, TCJ3

Sgt. Loresa Lockett, TCJ3  
 Maj. Christopher Simcoe, TCJ6

## Promotions

Lt. Col. Scott Stone, TCCC  
 Tech. Sgt. Amanda Dumont, TCSG  
 Lt. Col. Chaplain Leslie Forbes-Mariani, TCCH  
 Col. Ralph Lounsborough, TCJ5/4

## Editor's note

*Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.*

*We realize individual branches have their own style, but that is used for individual-service-oriented material.*

## Parting Shots



Maj. Gen. David G. Clarkson, USTRANSCOM chief of staff, welcomes civic leaders from the 403rd Wing (Air Force Reserve), Keesler Air Force Base, Mississippi, on March 17, 2016. The civic leaders, hosted by AMC, visited USTRANSCOM during their two-day orientation tour of Scott Air Force Base, Illinois.



Mike Brogan, J5/4, explains aspects of the Northern Distribution Network map to Rear Adm. Yoshihisa Inui, Japanese Self-Defense Forces (JSDF) director of Logistics, March 18, during Inui's visit to USTRANSCOM.

Photos by Bob Fehringer, USTRANSCOM/PA