

August 2015



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Scott AFB, Illinois  
Vol. 15, No. 10



During a brief All Call July 17, Gen. Paul J. Selva thanked members of the USTRANSCOM team for their exceptional efforts during his nearly 16 months as commander. He also addressed the command's many successes, which include the conclusion of retrograde operations in Afghanistan, elimination of Syria's chemical weapons stockpile by the MV Cape Ray's historic, U.N.-mandated mission, and support for our nation's response to the Ebola virus outbreak in West Africa. *Photo by Bob Fehringer, USTRANSCOM/PA*

## Selva confirmed as vice chairman of JCS, McDew head of TRANSCOM

By Jeff Schogol

*Editor's note: This story first appeared on AirForceTimes.com and is reprinted with permission*

Air Force Gen. Paul Selva has been confirmed as the next vice chairman of the Joint Chiefs of Staff, and Gen. Darren McDew has been confirmed to replace Selva as the new head of U.S. Transportation Command.

Selva, whose prior assignments include serving as the top military adviser to former Secretary of State Hillary Clinton, told lawmakers during his confirmation hearing that belligerent nations — particularly Russia — pose more of a threat to U.S. security than terrorist groups, such as the Islamic State.

"I would put the threats to this nation in the following order: Russia, China, Iran, North Korea and all of the organizations that have grown around the ideology that was articulated by al-Qaida

early at the turn of this century," Selva said at the July 14 hearing.

Selva drew a distinction between the Islamic State, often referred to by the acronym ISIS, and Russia in terms of which could destroy the U.S.

"Russia possesses the conventional and nuclear capability to be an existential threat to this nation, should they choose to do so," he said. "Right now, ISIS does not present a clear and present threat to our homeland and to the existence of our nation. It is a threat we must deal with and we must help our regional partners deal with, but it does not threaten us at home."

During the same confirmation hearing, McDew said cyber threats pose "one of the greatest threats that faces our nation."

McDew, whose most recent assignment was head of Air Mobility Command, said that cyberattacks have

See **Confirmation**, page 7

# Grip 'n Grins

Vice Adm. William A. Brown, deputy commander, USTRANSCOM, and Maj. Gen. Phan Ba Dan, deputy director of Logistics, Vietnam Ministry of National Defense Delegation (MND), admire a vase presented to Brown by Phan Ba Dan July 29. Maj. Gen. Phan Ba Dan and others from the MND visited here to understand USTRANSCOM's mission and operations. They also visited Air Mobility Command and Military Surface Deployment and Distribution Command. *Photo by Bob Fehringer, USTRANSCOM/PA*



Vice Adm. William A. Brown, deputy commander, USTRANSCOM, presents Kwang H. Kim, deputy POLAD, with the Joint Service Commendation Award, July 14, for his service during the period of Sept. 3, 2013 to July 17, 2015. *Photo by Bob Fehringer, USTRANSCOM/PA*

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An electronic version is available at:  
<http://www.transcom.mil/documents/transporter/transporter.pdf>

# Turbo Distribution exercise

## Joint service team assesses port opening capabilities

By Cynthia Bauer, TCPA

JOINT BASE MCGUIRE-DIX-LAKE-HURST, New Jersey - A military and civilian joint service team deployed here this week (July 20-24) for U.S. Transportation Command's assessment of Joint Task Force-Port Opening airport and distribution operations.

The team of about 200 from the 821st Contingency Response Group, Travis Air Force Base, California, 690th Rapid Port Opening Element, Joint Base Langley-Eustis, Virginia, and the Defense Logistics Agency participated in Turbo Distribution 15-7 from July 18 through 24.

The exercise challenged JTF-PO forces to provide humanitarian aid and disaster relief to meet an urgent need, without the necessary logistics infrastructure. The JTF-PO is USTRANSCOM's unique global capability that meets that challenge in real-world operations, most recently for Operation Unified Assistance Ebola relief efforts in Africa.

Ready to deploy in 12 hours after notification, JTF-PO aerial port of debarkation forces are among the first forces on the ground to support geographic combatant commanders during initial phases of humanitarian or contingency operations. JTF-PO provide initial port and distribution capabilities, including tracking cargo that arrives into an area of responsibility and distributing those supplies based on priority of need.

Army Lt. Col. Adrain Jackson, USTRANSCOM's Joint Exercise Control Group director, said the Turbo Distribution exercises provide JTF-PO component forces the opportunity to train and assess their readiness to conduct operations and provide the best possible support for combatant commanders. It also provides our joint force components a snapshot of their ability to perform the JTF-PO mission and what areas need more training to meet USTRANSCOM requirements.

"Our Turbo Distribution 15-7 focused on command initiatives from the USTRANSCOM commander and Defense Logistics Agency director with the integration of the DLA Support Team into JTF-PO operations," he said. "Turbo Distribution also helped us with enhancing in-transit visibility capability using the Cargo Movement Operations System, and demonstrating the use of the Expeditionary Tactical Automated Security System."

Turbo Distribution not only shows how well forces can work together for mission accomplishment, it helps USTRANSCOM find ways to improve

overall JTF-PO operations.

One improvement to overall operations unique to Turbo Distribution 15-7 was the addition of the DST to bring added capability and expertise to contracting, warehousing and forward node distribution.

Four DST members became part of the joint assessment team, the initial force that determines the DLA lay-



Soldiers and airmen representing U.S. Transportation Command serve as observer-trainers during an airfield assessment during exercise Turbo Distribution 15-7 held July 20 through 24 at Joint Base McGuire-Dix-Lakehurst, New Jersey. Photo by Air Force Staff Sgt. Gustavo Gonzalez

down for the operations. Their efforts make inroads with international contacts and contracts for such things as warehousing, fuel, food and other goods and services with an eye toward the sustainment of forces that may be called in after the JTF-PO mission is complete.

Stan Olsen, a joint logistics planner for DLA and the agency's representative on the Turbo Distribution Joint Exercise Control Group, said the exercise shows that the addition of the DST to the JTF-PO will be of great benefit.

"The DST here is helping us with a proof of concept to show how we can complement operations, move quickly and bring tremendous capability to combatant commanders to establish vital logistics lifelines," said Olsen. "We see things differently as far as what's needed. For example, we bring warehousing and fuels expertise--how to get fuels through contracts--and that may be overlooked in the rush to get the JTF-PO into position. We are in it for the long haul and work to build a foundation for the initial forces that follow-on forces can also use."

The value of the joint service team

wasn't lost on the exercise JTF-PO commander, Air Force Col. Rhett Champagne, who is the commander of the 821st CRG at Travis Air Force Base.

"There are two CRGs that will share the alert with three RPOEs, so we are going to see each other again and again over a two-year period for any commander that's going to be

there. You see the same faces so when you actually go out in the field and work together; you know each other's tactics, techniques, procedures, processes."

He described the relationship among the partners as building trust. "We have different cultures. As we begin to understand

each other we begin to trust we are all doing the right things... and makes one team."

Army Maj. Anthony Freda, 690th RPOE commander, was pleased about how his soldiers worked within the joint environment and how well they worked under field conditions. "I've been an infantryman for over 13 years, and these [RPOE] soldiers achieved infantry standards," he said. "I have a huge sense of satisfaction knowing that the RPOE mission will continue to be in capable hands after I've moved on."

Exercise director, Air Force Maj. Gen. Giovanni Tuck, USTRANSCOM's director of Operations and Plans, summed up Turbo Distribution 15-7.

"Our nation has come to rely on the unique capabilities provided by Joint Task Force-Port Opening," said Tuck. "It is our duty and responsibility to keep these capabilities current and continue to improve our JTF-PO processes to support our U.S. national whole-of-government approach in the international community, especially during humanitarian crises. Turbo Distribution helps us do just that."

## Teammate Spotlight: Johnson preps command for financial exam, audit

By Lisa Caldwell, TCPA

**K**im Johnson is chief, Financial Systems Branch, Joint Finance Center, USTRANSCOM Program Analysis and Financial Management directorate (TCJ8). She oversees a 34-person team in two main sections: fiscal compliance (including Financial Improvement and Audit Readiness (FIAR) and the Managers' Internal Control Program (MICP)), and a systems cell which represents USTRANSCOM's financial systems requirements and provides business intelligence capabilities.

Additionally, TCJ8 director James McGinley chose Johnson to implement the Office of the Under Secretary of Defense (Comptroller) FIAR initiative here.

The OUSD(C) website states FIAR was created to meet the FY10 National Defense Authorization Act requirement for DOD to produce audit-able financial statements by 2017. The intent is to support the department's ability to meet fiscal challenges and prove it's a good steward of public funds.

OUSD(C) focused on General Fund FIAR efforts and audits until December 2014, when guidance was issued for Transportation Working Capital Funds. This expedited the



**Kim Johnson**

USTRANSCOM evaluation timeline and Johnson's team had nine months to prepare.

"The challenge is DOD has many long-standing business processes not audit compliant, and legacy computer systems that can't trace a transaction from inception to the financial statement," said Johnson.

According to Johnson, prior oversight came from MICP assessments which examined internal control

effectiveness. As well, there were occasional DOD Inspector General or Government Accounting Office audits/reviews. The FIAR review will be a full financial statement audit that will look across all critical business processes.

"MICP becomes more important with FIAR," said Johnson. "When an issue is identified in FIAR and is remediated, MICP will test annually to ensure the fix remains in place."

In order to equip USTRANSCOM for a FY16 financial statement examination of specific financial aspects and a FY17 audit of the entire financial program, Johnson's team concentrated on critical billing systems supporting transportation.

"We performed a Federal Information System Control Audit Manual Assessment for those systems, established memos of understanding with our components and service providers, developed strategic and communication plans, and mapped processes for analysis by on-board FIAR contractors," said Johnson.

Johnson added, "We continue to work toward improving financial processes, systems and supporting documentation to help achieve favorable audit opinions on our financial statements."



## Chief Korean Transporter visit

Maj. Gen. David G. Clarkson, chief of staff, U.S. Transportation Command, welcomes Col. Samyoung Park, chief, Transportation Branch, ROKAF Headquarters, US-Republic of Korea (ROK) Air Transportation Working Group to USTRANSCOM. The ATWG is composed of representatives from TCJ4-PD, TCJA, TCJ3-W, 618 AOC (TACC), US Forces Korea, ROK Ministry of Defense, ROK Ministry of Land, Infrastructure, and Transportation, ROK Air Force and Korean Air.

The ATWG manages the US-ROK Mutual Airlift Support Agreement (MASA), which allows reciprocal request for airlift support during a contingency on the Korean Peninsula. USTRANSCOM requested the MASA be exercised recently using a KAL 747 to move U.S. Marines. *Photo by Rob Weiland, USTRANSCOM/PA*

## Commander's Innovation Showcase Award

By TCCS-CM

U.S. Navy Vice Admiral William A. "Andy" Brown, deputy commander, U.S. Transportation Command, recently presented members of the Deployment and Distribution Cost Based Decision Support team (pictured right) with the Commander's Innovation Showcase award.

D2 CBDS is the concept that seeks to assure operational costing efforts are codified, relevant, and accomplished in a standardized manner. It also ensures operational decision making incorporates cost consciousness with other germane factors through established operation cost methodologies.

"One of our big wins dealt with Mobility Air Forces Cost Avoidance Tankering, which involves AMC aircraft carrying extra fuel, versus onloading fuel at some austere locations. The resulting D2 CBDS study led to \$300 million dollars of DOD cost avoidance," said U.S. Air Force Lt. Col. Larry Nance, TCAC Operations Support Division Chief.

"Each member of the D2 CBDS team has been successful in propagating the cost conscious culture within their own directorates and with the people they collaborate with daily. Developing a cost conscious culture is the first step in achieving truly inte-



Photo by Rob Wieland, USTRANSCOM/PA

grated cost based decision support, and this award is a testament to the hard work that this group has been doing to integrate cost into the operational decision making process," added Tim Landvogt, TCJ8 Cost Analysis Branch Chief.

The D2 CBDS team is co-chaired by TCJ8 and TCAC, and is comprised of members from TCAQ, TCJ3, TCJ5/J4, Air Mobility Command, Military Sealift Command, Surface Deployment and Distribution Command, and Defense Logistics Agency.

"In addition, the team also worked closely with our command Knowledge Management team to build the D2 CBDS Dashboard which puts data, process, and tools directly at the fingertips of everyone," said Nance.

The emphasis point for D2 CBDS is empowering every individual to

participate in operational costing activities, creating a more cost conscious culture amongst our force; this is accomplished in-part through the D2 CBDS Dashboard available on the command's Sharepoint page.

"The team passionately values not only being a learning organization, but a doing organization, and epitomizes what the award stands for," said Nance.

Every quarter, the commander and his leadership team review Commander's Innovation Showcase award nominations from across the enterprise and recognize one of the many high-performing, collaborative teams who emulate the command virtues, which are the foundation of the TRANSCOM culture – collaboration, trust, empowerment, and innovation.



## AQ supports Feds Feed Families drive

The Acquisition Directorate showed their support for the Feds Feed Families food drive June 3 to July 8 by collecting a massive amount of canned goods.

The Greater St. Louis Federal Executive Board conducted the annual canned food drive, in cooperation with Operation Food Search, which serves nearly 200,000 people every month in the bi-state region. Photo by Bob Fehring, USTRANSCOM/PA



## New IG team

USTRANSCOM Inspector General team, left to right - Deborah Anthony, assessments and audits, Capt. Anthony Lesperance, Inspector General, Chief Petty Officer Deirdra Battle, administrative assistant, Senior Master Sgt. Teresa Vanderford, Assistant Inspector General. Photo by Bob Fehring, USTRANSCOM/PA

# History of TRANSCOM 2001-2005 - War and Transformation - Part 2

By Peg Nigra, TCRC

Air Force Gen. John W. Handy served as commander of USTRANSCOM and Air Mobility Command for an astounding four years and ten months. He guided the command through contingencies and humanitarian crises, oversaw a major reorganization of the command, and offered a plan to the Base Realignment and Closure (BRAC) committee that would keep Scott Air Force Base open and USTRANSCOM positioned to meet the challenges of the future.

While supporting the global war on terrorism, USTRANSCOM and its components provided disaster relief after typhoons struck Guam in July and then again in December 2002; earthquakes devastated Iran in 2003 and Indonesia in 2004; a tsunami created by the Indonesian earthquake ravaged coastal areas throughout the Indian Ocean killing more than 200,000 people; and hurricanes hit the southeastern United States in 2004 and 2005.

USTRANSCOM and its components also supported security forces during the 2002 Winter Olympics held in Utah and peacekeeping operations in the Balkans, Liberia, and Haiti.

In late 2002, Gen. Handy approved the most comprehensive reorganization of the command since 1994. The reorganization was due in part to the establishment of U.S. Northern Command (USNORTHCOM), which was created to handle homeland defense. Secretary of Defense Donald H. Rumsfeld tasked the other unified commands to reduce their manpower by 15 percent and used those billets to staff USNORTHCOM.

By mid-2003, USTRANSCOM had a new look. The Operations and Logistics directorate was now a streamlined Operations directorate (TCJ3) with its

planning functions transferred to a larger TCJ5, now the Strategy, Plans, Policy, and Programs directorate.

Support staff offices were realigned as Command Support Group offices under the chief of staff. With the major pieces of the reorganization in



Gen. John Handy, commander in chief, USTRANSCOM and commander, Air Mobility Command, applies the American Flag to the #21 race car before the NASCAR UAW Daimler-Chrysler 400 held in Las Vegas, NV in March 2003. Elliott Sadler was the driver of the Air Force-sponsored race car. USAF photo by Staff Sgt. Molly Gilliam

place and the manpower reduction completed, the command was better able to handle the demands of the global war on terrorism.

Other organizational changes that occurred on Gen. Handy's watch included the arrival of the first Department of State liaison officer to act as a political advisor to the commander, and creation of a Joint Reserve Directorate (TCJ9). Gen. Handy also changed the service affiliation of key senior positions by choosing Marine Corps Lt. Gen. Gary H. Hughey in 2002 to be deputy commander—the first time a Marine Corps general officer served at USTRANSCOM, and promoting Army Maj. Gen. Robert T. Dail, TCJ3, in 2004 to be the first direc-

tor to become deputy commander.

The Secretary of the Air Force authorized the transfer of the Defense Courier Service (DCS) from Air Mobility Command to USTRANSCOM effective Oct. 1, 2004. The command then placed DCS in the operations directorate as a division.

In January 2005, Gen. Handy submitted to the Office of the Secretary of Defense a bold BRAC proposal to transform USTRANSCOM by moving its Air Force component, the Surface Deployment and Distribution Command, to Scott, and consolidating duplicative functions such as operations centers, acquisition, legal, and planning by the end of Fiscal Year 2010. Secretary of Defense Donald H. Rumsfeld approved the BRAC recommendations on May 13, 2005 and they became law in November.

USTRANSCOM underwent another major change as Gen. Handy turned command over to Air Force Gen. Norton A. Schwartz on Sept. 7, 2005. The commander of USTRANSCOM had been dual-hatted as the commander of its Air Force component since the establishment of the command in 1987. On Sept. 7th, Gen. Handy became the last dual-hatted commander, and Gen. Schwartz became the first full-time USTRANSCOM commander.

In looking back at all the command accomplished during his time as commander, Gen. Handy said, "I am really proud of what we've been able to accomplish as a team...The world looks at TRANSCOM now as a functional combatant command that serves them well."

## Ask the Historian

**Q:** Someone told me the Goldwater-Nichols Act of 1986 established the command. I said no. Who is right? K.A.

**A:** You are. On 18 April 1987, President Ronald Reagan directed Secretary of Defense Casper Weinberger to establish a unified transportation command. The Goldwater-Nichols Act made that possible.

Named for its chief sponsors, Republican Senator Barry M. Goldwater of Arizona and Democratic Representative Bill Nichols of Alabama, the Goldwater-Nichols Department of Defense Reorganization Act of 1986 resulted in the most significant

reorganization of DOD since its creation in 1947. The Act included eight objectives: "reorganize DOD and strengthen civilian authority; improve military advice given to civilian decision-makers; place 'clear responsibility' on the CINCs (commanders in chief) for accomplishing the missions of the unified commands; ensure that the CINCs' authority over their forces is commensurate with their responsibilities as CINCs; increase attention to strategy and contingency planning; encourage the more efficient use of defense resources; improve joint officer management policies; and enhance the effectiveness of both military operations and DOD management." Operational authority was centralized

through the Chairman of the Joint Chiefs of Staff, who was designated the principal military advisor to the President, National Security Council, and Secretary of Defense, as opposed to the Service chiefs.

The Goldwater-Nichols Act also ordered the Secretary of Defense to consider creation of a unified transportation command and revoked the law preventing creation of such a command. In addition, it established the position of Vice Chairman of the Joint Chiefs of Staff and streamlined the operational chain of command from the President to the Secretary of Defense to the unified commanders.



## Confirmation, from page 1

the potential to cause great harm to TRANSCOM and the commercial companies and networks upon which it relies.

"Ninety percent of our work is done on the commercial networks, and that is a threat I've got to face going forward if confirmed," McDew said at the hearing. "There is always that threat that adversarial nations could shut down our nation. I believe the U.S. Transportation Command has put some things in place to make that less likely. But as we go forward, the threat only gets worse. Our ability to deal with it must evolve and we have to find ways to do better."

On Monday (July 28), Sen. Dick Durbin, D-Ill., issued statements praising the confirmation of both Selva and McDew. Illinois is home to Scott Air Force Base, where both TRANSCOM and AMC are located.

"During his tenure at Scott Air Base, General Selva has distinguished himself as a strong, capable leader," Durbin said in a statement. "Although we will miss having him in Illinois, I look forward to working with General Selva in his new role here in Washington, D.C. I congratulate him on his swift and unanimous confirmation in the Senate."

"After many years of Air Force service — including time in three leadership positions at Scott Air Force Base — I am confident that General McDew is well-qualified to continue USTRANSCOM's track record of success," Durbin said in a separate statement. "Congratulations to General McDew on his speedy confirmation by the United States Senate. I am glad that he and his family will continue to call Scott home."

## Choose to be Happy

By Chaplain (Lt. Col.)  
Trenton E. Lewis

Proverbs 3:13 teaches: "Happy is the [person] that findeth wisdom, and the [person] that getteth understanding" (King James Version). Yet today, we find many people in an unhappy state of mind, often times, over a little of nothing. All too often their unhappiness is self-inflicted, in part, because the choice to let trivial matters get the best of them wins out. Wisdom dictates that there is a better response.

Choose to not allow triviality to win when your happiness is at stake.

Some time ago, Abraham Lincoln stated, "most folks are as happy as they make up their minds to be." This quote is as practical as any I have



Chaplain Lewis

### The Search

heard and/or used over the years. For me, the true nugget in Lincoln's statement lies in understanding that the challenge to being happy is to make up one's mind to be happy irrespective of the negative stimuli that seek to consume and overwhelm you. No matter the source of negativity, you control whether you will allow it to ruin your sense of happiness. It is within your power to make up your mind to be genuinely happy. So be happy. I close with these words from "Leaves of Gold":

If you ever find happiness by hunting for it, you will find it as the old woman did her lost spectacles, safe on her own nose all the time. — Josh Billings

## WANTED - coordinator for TRANSCOM's 2015 CFC

We are seeking a volunteer to coordinate USTRANSCOM's 2015 CFC. This person will lead our combined fundraising efforts via volunteer coordinators from each Directorate.

Contact Jay Stocks if you are interested in volunteering for this lead coordinator position.

Contact information: Jay Stocks, assistant chief of Staff, 229-4933, Jay.t.stocks.civ@mail.mil

## AHA Heartsaver classes

AHA Heartsaver CPR/AED is a classroom, video-based, instructor-led course that teaches adult CPR and AED use, as well as how to relieve choking on an adult. This course teaches skills with AHA's research-proven Practice-While-Watching (PWW) technique, which allows instructors to observe the students, provide feedback and guide the students' learning of skills. Completion of the course certifies personnel to use AEDs in USTRANSCOM Facilities. POC: Andrew Daub, TCJ3-FP, andrew.p.daub.civ@mail.mil

## Facilities and Safety Corner

### Safety tips for beating the heat

Except for the cold, heat kills more Americans than any other natural hazard, including hurricanes, tornadoes, floods and earthquakes. To have fun in the hot summer sun:

- Restrict strenuous activities to the coolest part of the day. Avoid direct exposure to the sun between 10 a.m. and 3 p.m., when the sun's rays are the strongest.
- Wear loose fitting, lightweight and light colored clothing that reflects the heat and sunlight.
- Drink lots of water and other non-alcoholic fluids before, during, and after strenuous activity. Drink even if you don't feel thirsty.
- Adjust to hot environments gradually. It usually takes a couple of days to acclimate to hot weather.
- Avoid direct sunlight as much as possible. Use a sunscreen with a "sun protection factor" that matches your skin type.
- Don't wear a snug hat, since your body's heat needs to escape from your head.
- To protect your eyes from the sun's ultraviolet rays, wear sunglasses that shield against UVA and UVB rays. A broad brimmed hat will also help.
- If you're on a prescription, consult your doctor on possible side effects in hot weather.
- Eat light, nutritious meals and avoid fatty foods.
- Never leave children in a closed vehicle, even for a few minutes. Temperatures inside a closed vehicle can reach 140°F-190°F degrees within 30 minutes on a hot, sunny day. However, despite this common sense rule, deaths from heat occur almost every summer when someone leaves their child in a closed vehicle.
- When outdoors, protect small children from the sun; their skin is sensitive.



# Recognitions



## USTRANSCOM 2015 2nd Quarter Awards

Junior Service Member – Spc. Grant Huegen, J2

Service Member – Staff Sgt. Christopher Blackwell, J2

Senior Service Member – Master Sgt. Terrence Bottom, J2

Company Grade Officer – Capt. Lisa Cepero, J6

Field Grade Officer – Maj. James Sprys, J3

Category II – Curtis Norman, J3

Category III – Rhonda Wiese, J1

Volunteer – Lt. Douglas Marks, J2

Winners present at the ceremony were, pictured here, left to right, Capt. Lisa Cepero, J6, Maj. James Sprys, J3, and Master Sgt. Terrence Bottom, J2. Congratulations to all the winners and those nominated.

*Photo by Bob Fehringer, USTRANSCOM/PA*

### Arrivals:

Lt. Col. Kimberly Boehm, J1

Lt. Col. Todd Jensen, SDDC

Lt. Col. Eric Carrano, J6

Maj. Paul Scheglov, J6

Maj. Chad Cisewski, J3

Maj. Vincent Livie, J3

Staff Sgt. Cassidy Rusan, J3

Lt. Frankie Colvin, J3

Cmdr. Dude Underwood, J3

Cmdr. Kristian Wahlgren, J3

Chief Petty Officer Neal Polk, J2

Petty Officer 1st Class Joshua Covell, J2

Petty Officer 2nd Class Janvincent

Torregosa, J1

Master Sgt. Jason J. Galaway, J3

Maj. Stephen Messenger, J1

Maj. Philip Raumberger, J3

Maj. Gordon Vincent, J3

Sgt. 1st Class Monte Smith, J3

Maj. Todd Federici, JA

Maj. Billy Tucker, J3

Maj. John Thyng, J5/4

Maj. Gabriel Pryor, J3

Lt. Col. Mark Rhodes, SG

Sgt. Joshua Stevens, J6

Sgt. 1st Class Hong, J2

Wanda Huber, AQ-C

Andrew S. Kantner, JA

Robert A. Robidoux, J6-PT

Meggan A. Reinier, AQ-D

### Departures:

Lt. Col. Dave Atkinson, J3

Maj. Brent Jones, J3

Tech. Sgt. Christie Sheely, J2

Tech. Sgt. Michaela Stephens, J3

Lt. Cmdr. Clemia Anderson, J3

Petty Officer 1st Class Pedro

Montanez, J2

Petty Officer 1st Class Gabriela

Moreno, J1

Petty Officer 2nd Class Adam Rogers, J3

Maj. Perry Waters

Maj. James Stover

Master Sgt. Kion Clark

Gunnery Sgt. James Hughes

Staff Sgt. Jarrod Cooper, DCS BA

Maj. Michael Wroblewski, J5/4

Lt. Col. Jeffrey Dukavas

Lt. Col. Jonathan Cox, J3

Lt. Col. Benjamin Dennard, J3

Staff Sgt. Christopher Green, J1

Sgt. 1st Class Jose Mendoza, J3

Col. Thomas Clancy, J3

Maj. Carmona March, J3

Lt. Col. Michael McBride, J3

Janet Ratcliff, J1-M

Estrella A. Navarro, SG

### Promotions:

Lt. Col. Eric Carrano, J6

Staff Sgt. Cory L. Hudson, GPMRC-E

### Editor's note

*Ranks of all services are written in the Associated Press Style format, which is the journalism standard for uniformity of printed material in any form of the news media.*

*We realize individual branches have their own style, but that is used for individual-service-oriented material.*



Gen. Paul J. Selva presents the Legion of Merit award to Chief Master Sgt. William W. Turner senior enlisted leader, USTRANSCOM, July 22, for his past service as the Air Force Special Operations Command senior enlisted leader.

*Photo by Rob Wieland, USTRANSCOM/PA*